

Fiscal Year 2019-2020

# Comprehensive Annual Financial Report

City of Casa Grande  
Arizona



FY2020





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**City of Casa Grande, Arizona**

**COMPREHENSIVE  
ANNUAL  
FINANCIAL  
REPORT**

**For the Fiscal Year Ended June 30, 2020**



Prepared by the Finance Department



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CITY OF CASA GRANDE, ARIZONA  
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# Introductory Section

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# City of Casa Grande

March 25, 2021

Honorable Mayor,  
City Council,  
City Manager, and the  
Citizens of Casa Grande, Arizona

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of the City of Casa Grande, Arizona (the City) for the fiscal year ended June 30, 2020. This report was prepared by the City's Finance Department.

The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, investors, and creditors. Copies of this report are sent to elected officials, management personnel, bond rating agencies, grant agencies, Nationally Recognized Municipal Securities Information Repositories, and other agencies with an expressed interest in the City's financial matters. Copies of this financial report will be placed in the City libraries for use by the general public, and posted on the City's web page at [www.casagrandeaz.gov](http://www.casagrandeaz.gov).

Management is responsible for the contents of the CAFR. The City established and maintains a comprehensive internal control framework designed to protect the government's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of financial statements. We believe the data presented in this report is accurate in all material respects and fairly sets forth the financial position and results of operations of the City on both a city-wide and fund basis.

As previously noted, the management of the City of Casa Grande is responsible for establishing and maintaining a system of internal control. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: 1) safeguarding of assets against loss from unauthorized use or disposition, and 2) reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes: 1) the cost of a control should not exceed the benefits likely to be derived, and 2) the valuation of costs and benefits requires estimates and judgments by management.

The system of internal control is subject to periodic evaluation by management and is also considered by the independent auditors in connection with the annual audit of the City's financial statements. All internal control evaluations occur within the above framework. The City's internal accounting controls are considered to adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

These financial statements are prepared in accordance with generally accepted accounting principles (GAAP) in the United States of America for local governments as prescribed by the Governmental Accounting Standards Board (GASB) and the American Institute of Certified Public Accountants (AICPA).

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510 East Florence Boulevard – Casa Grande, Arizona 85122  
[www.casagrandeaz.gov](http://www.casagrandeaz.gov)

The City Council approved the selection of Henry & Horne, L.L.P. to audit the City of Casa Grande, Arizona's financial statements. The independent audit report is presented as the first component in the financial section. The examination satisfies Article VI, Section 6, of the City Charter, which requires an annual audit of all accounts of the City by an independent certified public accountant. The goal of the independent audit is to provide reasonable assurance that the financial statements of the City of Casa Grande, Arizona, for the fiscal year ended June 30, 2020 are free from material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that a reasonable basis exists for rendering an unmodified ("clean") opinion that the financial statements of the City of Casa Grande, Arizona for the fiscal year ended June 30, 2020, are fairly presented, in all material respects, in conformity with GAAP.

Additionally, the City is required to have an independent audit ("Single Audit") of federal financial assistance received by the City directly from federal agencies, or passed through to the City by the State of Arizona, or other governmental entities during the fiscal year. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the government's internal controls and compliance with legal requirements having a direct and material impact on major programs, with special emphasis on internal controls and compliance requirements involving the administration of major federal awards.

The results of the City's Single Audit for the fiscal year ended June 30, 2020, found no material weaknesses in the internal control structure, and no instances of significant violations of applicable laws and regulations with respect to major programs. Additional information is available within the separately issued Single Audit Report which is included along with the CAFR.

Included within the CAFR is the Management Discussion and Analysis (MD&A). The purpose of the MD&A is to introduce the basic financial statements and to provide an analytical overview of the government's activities. It includes additional information intended to enable the reader to gain an understanding of the City's financial activity and financial stability.

This letter of transmittal is intended to complement the information provided in the MD&A.

### Profile of the City

The City of Casa Grande is a growing city with amazing people and special charm that can only be found in a small town. Founded in 1879, the city is named after the Hohokam Indian Ruins. Since its incorporation in 1915, Casa Grande has grown to be the largest city in Pinal County. Casa Grande is located in central Arizona, approximately halfway between the State's two largest metropolitan areas of Phoenix and Tucson and is surrounded by three Indian Reservations. In addition, the City is located at the intersection of two major interstate highways, serving Phoenix, the Los Angeles and San Diego markets to the West and Tucson, Southern New Mexico and West Texas markets to the East. The City is a dynamic, involved city with a rural heritage and old-fashioned values. The economic base is a mix of retail trade, manufacturing, and agriculture.

The City of Casa Grande, chartered in December 1974, has a Council-Manager form of government consisting of the Mayor and six Council members. The Mayor is elected at-large for a two-year term and cannot serve more than four consecutive terms. Council members are elected to four-year terms. The City Council is vested with policy and legislative authority and is responsible for appointing the positions of City Manager, City Attorney and City Judge. The City Manager is responsible for carrying out the policies and ordinances of the City Council, as well as overseeing the day-to-day operations.

## Profile of the City (Continued)

The City of Casa Grande's legal boundaries grew substantially over the past several years to just over 110 squares miles. The Voters approved the 2020 General Plan on November 3, 2009. The City's population has more than doubled from 25,224 in 2000 to 56,962 in 2020 with the majority of this growth occurring prior to 2009. The City's growth is attributed to affordable housing, proximity to labor opportunities in the metropolitan and local areas, and the rural quality of life offered to the residents.

The City provides a full range of municipal services, including police and fire protection, street maintenance, wastewater, and sanitation. The City also features a municipal airport, recreational and cultural events, an aquatic center, a recreational center, a senior center, two libraries, business friendly planning and development, and a municipal golf course. In addition, the City also provides municipal water services to an area just outside the city limits.

Casa Grande's first Community Recreation Center opened in May of 2019. The facility broke ground in February 2018. This \$20 million project included the construction of a 55,000 square foot facility, furnishings, and site and utility improvements. The Community center includes a gymnasium, walking track, dance studio, fitness area, multi-purpose room, classrooms, lobby, administrative services and parking.



The Comprehensive Annual Financial Report (CAFR) consists of three sections: Introductory, Financial, and Statistical. As mentioned previously, the Financial section begins with the Independent Auditor's Report and is followed by the management's discussion and analysis that provides summary information about the results of operations.

The financial statements provided are on both a government-wide and fund basis for the primary government as well as its component units. Component units are separate legal entities included in the reporting entity due to the significance of their financial or operational relationship with the City. Criteria used by the City for inclusion of activities in preparing its financial statements are in conformity with GASB Statement No. 14, The Financial Reporting Entity. Blended component units, although legally separate entities, are, in substance, part of the primary government's operations and are included as part of the primary government. Accordingly, the financial reporting entity consists of the City and four blended component units, the Copper Mountain Ranch Community Facilities District, the Mission Royale Community Facilities District, the Villago Community Facilities District and the Post Ranch Community Facilities District as discussed further in Note 1 (A) of the notes to the financial statements.

## Budgetary Process

The City of Casa Grande, like all cities in the State Arizona, is subject to numerous budget and related legal requirements. Article IX, Section 20 (1) of the Arizona Constitution sets limits on the City's legal budget capacity. The City operates under the Permanent Base Adjustment Alternative Expenditure Limit. The limit provides a cap on expenditures for the City. The base year is 1979-80 and the base amount is increased annually by population change and by the implicit price deflator.

## Budgetary Process (Continued)

In May 2007, the voters approved a permanent base adjustment to the state imposed expenditure limit. This option allowed Casa Grande to adjust the state imposed expenditure base from the original 1979 -80 base of \$3,743,397 to \$18,793,221. After adjustments for inflation and population growth, the City's expenditure limitation for FY20 is \$229 million.

The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated operating budget approved by the Mayor and Council. Activities of the general fund, special revenue funds, debt service funds, capital projects funds, enterprise funds, and internal service funds are included in the annual appropriated budget. The legal level of budgetary control (i.e., the level at which expenditures cannot legally exceed the appropriated amount) is the total budget, as adopted by the City Council. The City additionally exercises management control and oversight of the budget at the department and project level within the capital projects fund.

The City's FY20 final expenditure budget was \$179.3 million. Figure 1 provides a percentage breakdown of the FY20 allocation of resources by fund type.

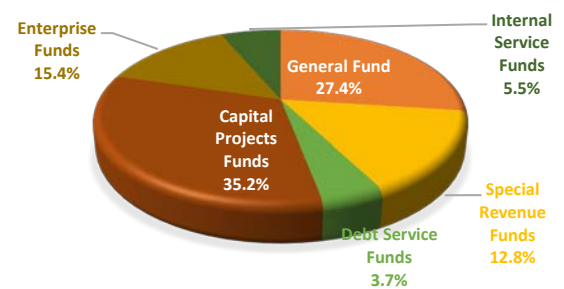


Figure 1- Total Expenditure Budget - All Funds

From a service area allocation standpoint, accounting for both operating and capital expenditures, \$53.1 million was allocated to public works, \$78.8 million was allocated to general government, \$10.2 million was allocated to community services, \$33.2 million was allocated to public safety, \$2.7 million to planning and development, and \$1.3 million to community development.

The general fund portion of the FY20 expenditure budget totals \$49.3 million. Figure 2 illustrates the allocation of resources by service area within the general fund. Public safety (communications, police, fire, court, and animal control) accounts for \$27.8 million, general government (mayor and council, city manager, city clerk, legal, finance, human resources, economic development, and general operations) accounts for \$10.7 million, community services (parks, library, recreation) accounts for \$7.3 million, planning and development accounts for \$2.2 million and public works accounts for \$1.3 million.

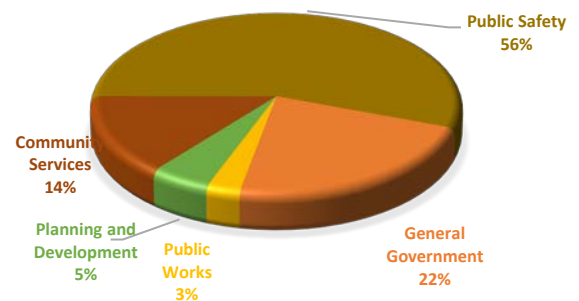


Figure 2- General Fund Expenditure Budget

## Economic Conditions and Outlook

The information presented in the financial statement is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City operates.

The economy of Casa Grande is a diverse combination of agriculture, manufacturing, commercial and service activities, as well as a haven for retired individuals who spend winters in Arizona. The community serves as the provider of many goods and services to the rural areas surrounding the City, as well as several growing communities located in the area. This combination of diverse economic activities keeps the community from becoming overly dependent on any single segment of the economy. The Community has adopted a Strategic Plan for Community and Economic Development with the purpose of developing a process to successfully attract and retain diverse types of businesses, attract new revenue, and expand/maintain the community revenues essential to sustaining Casa Grande and improving the overall quality-of-life.

## Economic Conditions and Outlook (Continued)

The City's location, robust infrastructure, and unparalleled connectivity to modes of transportation (i.e., major interstate highways, commercial airports, and being directly served by the main line of the Union Pacific railroad) has enabled Casa Grande to attain numerous development deals that include Lucid Motors (\$700 million facility which will employ over 2,000 people), Attesa Motorsports (2,300 acre development that will include two professional racing venues), and Dreamport Villages (1,500 acre extreme sport themed amusement park). These three projects alone are projected to create over 23,000 jobs and represent over \$5 billion in capital investment over the next ten years. In addition to the direct impact on the city, these projects will benefit the entire region as well as the state. They will draw visitors from all over the world and attract additional companies, both national and international, to Arizona.

Casa Grande's high rates of population and economic growth have contributed to a significant drop in unemployment from 12.8% in 2009 at the height of the recession to 9.7% in 2020 attributed in part to the COVID-19 pandemic. The City's current job growth rate has expanded by more than 3% and the future job growth rate is projected to grow by 40% over the next ten years.

The City's current labor force is primarily composed of workers in health care, social services, logistics and manufacturing. Growth in the City's labor force is forecasted to shift significantly towards construction, transportation, warehousing, manufacturing, and technology over the next ten years with the construction of Lucid, Attesa and Dreamport. Over the next ten years, nearly 25,000 construction workers are projected to be employed throughout the City as well as more than 10,000 transportation and warehousing workers. Casa Grande's proximity to the Phoenix and Tucson metropolitan areas provides easy access to a highly educated and skilled labor force of more than four million.

## Long-term Financial Planning

The City engages in various types of long-term financial planning as part of the budget process. This includes ensuring that budget requests are aligned with the City's mission, vision, and strategic plan goals, establishing revenue and expenditure forecasts, and a five-year capital improvement plan.

In FY18, the Council established a new vision statement and defined five key focus areas. Following are the City's Mission and Vision Statements, and Strategic Focus Areas:

### **Mission Statement**

To Provide a Safe, Pleasant Community for All Citizens

### **Vision Statement**

### **Results Oriented Statement Experience (ROSE)**

We will leverage the current economic climate, new opportunities and our strong community to improve quality of life, civic pride and quality jobs. Casa Grande's strategic location and strongly motivated City Leadership will honor diversity and provide opportunities for all residents to be successful. By building a sustainable and attractive community we can create a place where people can safely live, work and play.

## Long-term Financial Planning (Continued)

### **Five Strategic Focus Areas**

Quality of Life | Marketing | Education | Fiscal Responsibility | Infrastructure

The financial data in the report includes programs that support each of the focus areas key and the following strategic goals:

The City of Casa Grande will maintain a high quality of life by striving to 1) Increase positive citizen interaction by 10% each year for the next 5 years, 2) Allocate 5% of the City's General Fund resources to blight removal and improvement over 5 years (1% per year), 3) Ensure City event attendance demographics will be an 80% match to population in 4 years, and 4) Increase citizen's sense of security by 20% each year for 5 years.

The City of Casa Grande must continue to thrive as an organization by focusing to 1) Create an image of the City that 90% of residents rate favorably within 5 years, 2) Create an image of the City that 90% of businesses rate favorably within 5 years, 3) Increase the number of positive comments/posts on City's social media sites by 20% each year for 5 years.

The City of Casa Grande will partner with educational institutions and key industries to address needs and 1) Increase the number of baccalaureate degrees achieved by Casa Grande Residents by 10% over 5 years, 2) Increase the number of students attending post graduate institutions or vocational education by 20% through 2030, 3) Welcome 5 industrial companies participating in an apprenticeship/internship program to place 5 apprentices each year for the next 5 years, and 4) Place 5 interns within City Departments each year for the next 5 years.

The City of Casa Grande must manage financial and human resources to provide maximum efficiency and effectiveness in the delivery of City services by focusing to 1) Develop a sustainable budget that can withstand a 5% revenue reduction, 2) Develop a plan to have 100% of the benchmarked job positions mid-point of the salary range to be competitive with the market, and 3) Analyze and evaluate 5 programs or services a year to ensure efficiency/effectiveness against the private sector.

The City of Casa Grande will enhance the quality and availability of internet, transportation, traffic and trail infrastructure by striving to 1) Provide access to internet for 100% of citizens by 2021, 2) Identify and fund a transit plan within 5 years, 3) Implement traffic plan to improve travel system on major arterials by 25%, and 4) Increase trail system by 5% annually over 5 years.

Approximately 90% of the City's General Fund resources are derived from local taxes and intergovernmental revenues. With this concentration and reliance of resources, management conducts both short-term and long-term revenue and expenditure modeling. Key to modeling, are developing major assumptions, scenario planning and stress testing of the models and plans. This includes the evaluation of the fiscal impact that policy changes, legislation, changes in the federal, state or county fiscal policies, and the goals of local service providers may influence. County government and "other" coexisting jurisdictions, such as school districts, produce various and sometimes fluctuating policies which may influence local partnership arrangements. Local service providers such as the utility companies can also affect the City's ability to grow and may also affect the financial future of the community.



## Financial Policies

The City has adopted a comprehensive set of financial policies to establish specific guidelines for the day-to-day financial activities of the City. Significant policies are highlighted below:

1. The City Council strives to set a property tax levy that provides for a primary rate of less than \$1 per \$100 of net assessed value. Management calculates three potential tax levy scenarios based on current net assessed property tax values, less new construction; 1) the anticipated property tax rate assuming no change in the levy set in the prior year 2) the anticipated property tax levy assuming no change in the rate set in the prior year, and 3) the maximum allowable tax rate. The three scenarios are presented to the City Council for consideration.
2. The City strives to maintain a consistent secondary property tax rate. Management calculates a secondary property tax rate for City Council consideration. The calculation includes the following factors: annual debt service, net cash available from the general obligation fund, estimated interest, property tax revenue, federal subsidy payments, voluntary contributions in lieu of property taxes, and anticipated cash defeasances, as applicable. The calculated rate is also adjusted for an estimated delinquency factor for uncollected taxes, and allowable cash reserves.
3. The City maintains a vehicle replacement fund to replace vehicles and major equipment. The City funds replacement of existing fleet vehicles and equipment by placing funds in a specific fund (Capital Replacement Fund). The replacement schedule is updated annually to ensure all applicable vehicles and equipment are included and that the Capital Replacement Fund remains a sustainable funding source.
4. The City only focuses on providing new programs and services that are financed with new revenue sources or reductions in existing programs or services. Permanent reductions in existing revenues or the elimination of existing revenues would result in the reduction or modification of existing services. Situations, such as unfunded mandates, will occur where new programs or services must be added using existing resources.
5. The City only uses one-time revenues to fund one-time expenses. One-time revenues and expenditures are defined as those items that are not reoccurring. These expenditures need not take place in the same fiscal year as receipt of the revenue, but instead can be reserved in a capital project fund for future capital projects as they occur or combined with other funds to complete other major capital projects. The City accounts for one-time revenues in a capital fund for the financing of one-time capital improvement projects.
6. The City maintains a performance measurement program to ensure that services are provided in a cost effective manner and provides the desired outcomes. The City will continue to improve cost accounting for services through program budgets and engage in cost of service analysis for fee schedule development. The City strives to better link and associate service provision with improved, outcome based performance measures.
7. The City annually evaluates the comprehensive fee schedule to ensure that the cost of services are fair and equitable. User Fees are generally developed to cover the cost of those who use the service. However, the City does provide some programs or services where the financial cost is greater than the revenue generated because they create a public benefit that is important to the community as a whole.

### Financial Policies (Continued)

8. The City has an established general fund reserve that equals up to 50% of annual anticipated general fund expenditures. The reserve is intended to establish resources that would be readily available in a fluctuating economy. The reserve also ensures that the City maintains a strong financial position.
9. The City has established a debt management policy to improve the quality of decisions, articulate policy goals, provide guidelines for the structure of debt issuance, and demonstrate a commitment to long-term capital and financial planning. The core objectives of this Debt Policy include the following:
  - Minimize debt service costs and issuance costs;
  - Maintain access to cost-effective borrowing;
  - Achieve and maintain the highest practical credit ratings;
  - Balance pay-go financing with debt financing;
  - Ensure full and timely repayment of debt;
  - Maintain full and complete financial and non-financial disclosure and reporting with respect to outstanding debt;
  - Ensure compliance with federal and State laws and regulations;
  - Promote the City's best interests and protect the City's financial stability when deciding whether to issue debt;
  - Increase transparency to debt stakeholders and consistency in debt decision making.
10. The City maintains monthly and quarterly financial reports to monitor and ensure that revenue and expenditure assumptions are still valid, that financial performance trends are consistent with budgeted expectations, and that actual spending is in compliance with the City's legal budget authority.

### Major Initiatives

In FY20, the City focused on minimizing the effect of rising personnel costs, while ensuring that the City remained competitive in the local job market. Highlighted below are some of the major initiatives that are reflected in the financial statements:

- Allocate 1% of the General Fund resources to blight removal and improvement;
- Welcome five industrial companies participating in apprenticeship/internship program to place five apprentices;
- Develop a plan to have 100% of the benchmarked job positions mid-point of the salary range to be competitive with the market;
- Analyze and evaluate five programs or services to ensure efficiency and effectiveness.

### Awards and Acknowledgements

Casa Grande has received recognition for

- One of Travelocity's 25 Most Giving Cities in the US (#14)
- A Tree City USA by the National Arbor Day Foundation (11 Years)
- A Playful City USA designated by Kaboom! (9 years)
- Excellence in Financial Reporting from the Government Finance Officers Association (25 years)
- Distinguished Budget Presentation from the Government Finance Officers Association (19 years)
- Ranked 19<sup>th</sup> Safest City in Arizona by Safe Home's Safest Cities Score

The preparation of the City's Comprehensive Annual Financial Report was only made possible by the dedication and hard work of every member of the Finance Department, and the firm of Henry & Horne, L.L.P. We offer our sincere thanks for their effort in the creation of this report.

We wish to express our appreciation to the City Manager, the Mayor and City Council for their continued support and leadership.

Sincerely,

A handwritten signature in black ink, appearing to read "Angele", with a stylized flourish at the end.

Angele Ozoemelum, CPA  
Finance Director

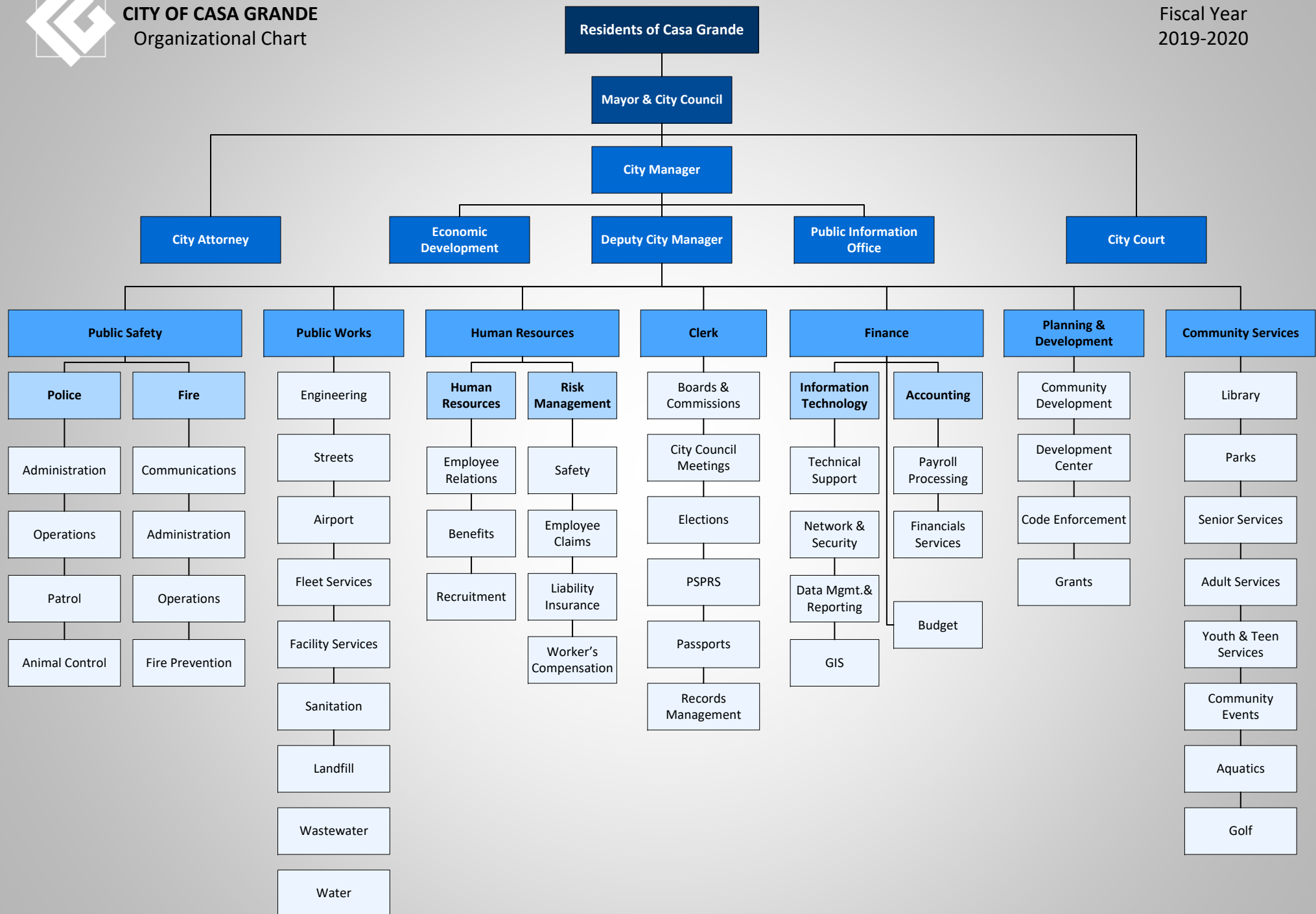


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**CITY OF CASA GRANDE**  
Organizational Chart

Fiscal Year  
2019-2020



**City of Casa Grande, Arizona**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**For the Fiscal Year Ended June 30, 2020**

**CITY COUNCIL**

**Mayor**

Craig McFarland

**Mayor Pro-Tem**

Donna McBride

**Council Members**

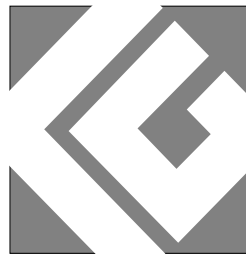
Lisa Fitzgibbons

Matt Herman

Robert Huddleston

Mary Kortsen

Dick Powell



**City Manager**

Larry Rains

# Financial Section

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## INDEPENDENT AUDITORS' REPORT

The Honorable Mayor and City Council  
City of Casa Grande, Arizona  
Casa Grande, Arizona

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of City of Casa Grande, Arizona, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Casa Grande, Arizona, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund, the Highway User Revenue Fund, and Grants Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Casa Grande, Arizona's basic financial statements. The introductory section, the other supplementary information, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The financial information listed as other supplementary information in the table of contents and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the financial information listed as other supplementary information in the table of contents and the schedule of expenditures of federal awards, are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

*Compliance Over the Use of Highway User Revenue Fund and Other Dedicated State Transportation Revenue Monies*

In connection with our audit, nothing came to our attention that caused us to believe that the City of Casa Grande, Arizona failed to use highway user revenue fund monies received by the City pursuant to Arizona Revised Statutes Title 28, Chapter 18, Article 2, and any other dedicated state transportation revenues received by the City of Casa Grande solely for the authorized transportation purposes, insofar as they relate to accounting matters. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the City of Casa Grande's noncompliance with the use of highway user revenue fund monies and other dedicated state transportation revenues, insofar as they relate to accounting matters.

The communication related to compliance over the use of highway user revenue fund and other dedicated state transportation revenue monies in the preceding paragraph is intended solely for the information and use of the members of the Arizona State Legislature, management, and other responsible parties with the City and is not intended to be and should not be used by anyone other than these specified parties.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated , on our consideration of the City of Casa Grande's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Casa Grande's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Casa Grande's internal control over financial reporting and compliance.

*Henry + Horne, LLP*

Casa Grande, Arizona

March 25, 2021



# Financial Section

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## MANAGEMENT'S DISCUSSION & ANALYSIS



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**CITY OF CASA GRANDE, ARIZONA  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
YEAR ENDED JUNE 30, 2020**

As management of the City of Casa Grande, Arizona (the City), we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2020. This discussion and analysis is designed to (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the City's financial activity, (3) identify changes in the City's financial position, (4) identify any significant deviations from the approved annual budget, and (5) identify individual fund issues or concerns. Please read it in conjunction with the Letter of Transmittal, Basic Financial Statements and the Accompanying Notes to the financial statements.

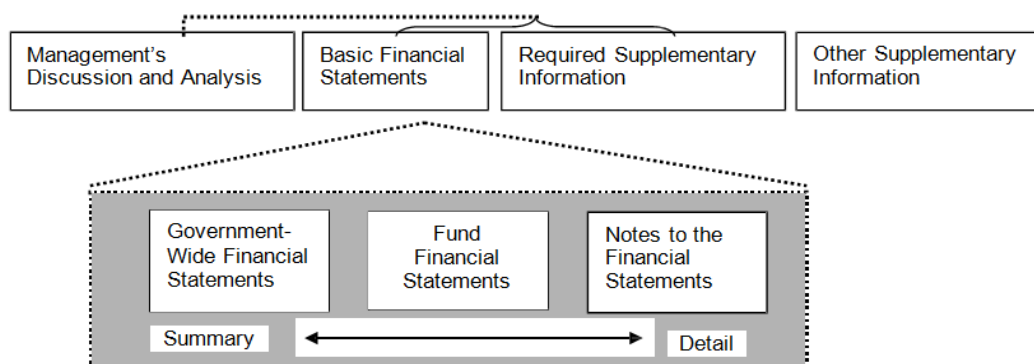
### Financial Highlights

The following are some of the more significant financial highlights, on a government-wide bases.

- The City's total net position totaled \$256 million at June 30, 2020. This is an increase of \$20.0 million compared to fiscal year 2019.
- Net Pension liabilities as of June 30, 2020 totaled \$72.2 million; \$69 million from Governmental Activities and \$3.3 million from Business-Type Activities. This is an increase of \$2.7 million compared to fiscal year 2019.
- Current and Long-Term Debt totaled \$90.1 million as of June 30, 2020, compared to \$99.1 million in the previous year. The difference of \$9 million represents net debt service activities accomplished during fiscal year 2020.
- With no significant changes to operations, Government Activities ended fiscal year 2020 with Net Inflows of \$13.6 million. In fiscal year 2020, Government Activities outflows and inflows totaled \$70.6 million and \$84.2 million, respectively. In fiscal year 2019, total Government Activities outflows and inflows totaled \$68.7 million and \$75.7 million, respectively.
- There was an increase of \$1.1 million in net position for Business-Type Activities compared to last year. In fiscal year 2020 there were \$6.8 million in the change in net position, compared to \$5.7 million in fiscal year 2019. In fiscal year 2020, expenses and revenues for Business-Type Activities totaled \$16.5 million and \$23.3 million, respectively. In fiscal year 2019, expenses and revenues for Business-Type Activities totaled \$17.3 million and \$23.0 million, respectively.
- General Revenues for fiscal year 2020 were \$60.2 million, compared to \$57.3 million in the previous year. The net increase of \$2.9 million from the previous year was driven by increased revenues in sales tax and increase in investment earnings. The largest increase (\$3.5 million) was in sales tax revenues, attributable to construction and retail sales tax categories.

### OVERVIEW OF THE FINANCIAL STATEMENTS

#### Required Components of the Annual Financial Report



## Government-wide Financial Statements

The government-wide financial statements are designed to provide a broad overview of the City's finances in a manner similar to those used by private businesses. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

The activities of the City are broken into two columns on these statements – Governmental Activities and Business-Type Activities. A total column is also provided.

Governmental Activities include the basic services of the City including general government administration (finance, accounting, human resources, information technology, etc.), community services (parks, library, recreation, etc.), public safety (police, fire, communications, and court), planning and development and public works (streets, engineering, etc.). Taxes and intergovernmental revenues support the majority of these activities.

Business-Type Activities include the private sector type activities such as municipal golf, sanitation, water and wastewater. These activities are primarily supported through user charges and fees.

The *statement of net position* presents information on all of the City's assets and liabilities, both current and long-term. The difference between assets and liabilities is reported as net position. The focus on net position is designed to focus on government as a business. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating. However, to accurately assess the overall health of the City, other indicators, including non-financial indicators like the City's property tax base, GASB changes, and condition of infrastructure should also be considered.

The *statement of activities* presents information showing how the City's net position changed over the most recent fiscal year. Full accrual accounting is used for the government-wide financial statements and all changes to net position are reported at the time that the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. This statement also focuses on both the gross and net costs of the various functions of the City, based only on direct functional revenues and expenses. The statement is designed to show the extent to which the various functions depend on general taxes and revenue for support.

## Fund Financial Statements

Also presented in the basic financial statements are the traditional fund financial statements for the major funds of the City. A major fund is determined based on the percentage a certain fund value is, in relation to all other funds of the same fund type – either governmental or proprietary. A fund is a grouping of related accounts used to maintain control over resources segregated for specific activities or conditions. Funds ensure and demonstrate compliance with finance-related legal requirements as well as for managerial control to demonstrate fiduciary responsibility over the assets of the City.



The City has four (4) types of funds:

- Governmental funds – Most of the City's basic services are included in governmental funds, which focus on (1) how cash and other financial assets can readily be converted to cash flow in and out and (2) the balances left at the year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. Because this information does not encompass the additional long-term focus of the government wide statements, we provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.
- Proprietary funds – Proprietary funds account for business-type activities of the City. Proprietary funds, like the government-wide statements, provide both long and short term financial information. Enterprise funds are used to account for activities that primarily serve customers for which fees are charged. The City has four enterprise funds: golf course, sanitation, water and wastewater funds.
- Internal Service funds - The internal service funds reflect activities in which the City is the customer. The fleet services, facilities maintenance, risk management and self-insurance funds are the City's four internal service funds. Their purpose is to provide vehicle maintenance and facilities services to City departments and to provide cost accounting for property, casualty and certain medical insurance costs and risk management.
- Fiduciary funds – Fiduciary funds account for resources held for the benefit of others. Fiduciary funds are not included in the government-wide financial statements because the resources of those funds are not available to support projects of the City.

Notes to the financial statements – The notes to the financial statements provide additional information essential to gaining a full understanding of the data provided in the government-wide and fund financial statements. They should be consider with the financial statements in their entirety.

Required supplementary information other than MD&A – Governments have an option of including the budgetary comparison statements for the general fund and major special revenue funds as either part of the fund financial statements within the basic financial statements or as required supplementary information after the notes. The City has chosen to present these budgetary statements as part of the basic financial statements and in the supplementary information. Additionally, governments are required to disclose certain information about employee pension funds. The City has disclosed this information in Note 8 to the financial statements.

## **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

The following tables, graphs and analysis discuss the financial position and changes to the financial position for the City as a whole as of and for the year ended June 30, 2020.

### **Statement of Net Position**

Net position may serve over time as a useful indicator of the City's financial position. The following table reflects the condensed statement of net position as of June 30, 2020 and June 30, 2019. The City has chosen to account for its golf course, water, wastewater and sanitation operations in enterprise funds which are shown as Business Activities.

Statement of Net Position  
(In Thousands)

	Governmental Activities		Business Activities		Total Primary Government	
	FY2020	FY2019	FY2020	FY2019	FY2020	FY2019
Current and Other Assets	\$ 123,710	\$ 110,599	\$ 25,446	\$ 19,875	\$ 149,156	\$ 130,474
Capital Assets	179,080	187,608	90,859	93,476	269,939	281,084
Total Assets	302,790	298,207	116,305	113,352	419,095	411,558
Deferred Outflow of Resources	14,371	15,356	343	464	14,714	15,820
Current Liabilities	13,250	19,474	6,330	5,511	19,580	24,985
Long-term Liabilities	116,602	119,610	38,005	42,717	154,607	162,328
Total Liabilities	129,852	139,084	44,335	48,228	174,187	187,313
Deferred Inflows of Resources	3,007	3,743	371	442	3,378	4,185
Net Position						
Net investment in Capital Assets	129,469	134,649	54,578	52,922	184,048	187,571
Restricted	54,146	31,931	12,097	6,660	66,242	38,591
Unrestricted	687	4,155	5,267	5,563	5,954	9,719
	<u>\$ 184,302</u>	<u>\$ 170,736</u>	<u>\$ 71,942</u>	<u>\$ 65,145</u>	<u>\$ 256,244</u>	<u>\$ 235,881</u>

As of June 30, 2020 the net position of the City totaled \$256.2 million, an increase of \$20.4 million from June 30, 2019. Net position is comprised of \$184.3 million in Governmental Activities and \$71.9 million in the Business-Type Activities.

Net Position consists of three components. The largest portion of net position (\$184.0 million or 72%) reflects the City's investment in capital assets net of accumulated depreciation and any related outstanding debt used to acquire or construct those assets. The City uses these capital assets to provide services to its citizens. It is not the City's intent to sell these assets; therefore, they are not considered available resources.

The restricted portion of the City's net position (\$66.2 million or 26%) represents resources subject to external restrictions on how they may be spent. This component is primarily made up of required fund balance reserves and accumulated development impact fees collected by the City. These funds are specifically reserved for capital improvements pertaining to growth as it relates to maintaining a consistent level of service to all citizens.

The third portion consists of unrestricted net position (\$6.0 million or 2%), which may be used to meet the City's ongoing obligations to its residents and creditors.

### Changes in Net Position

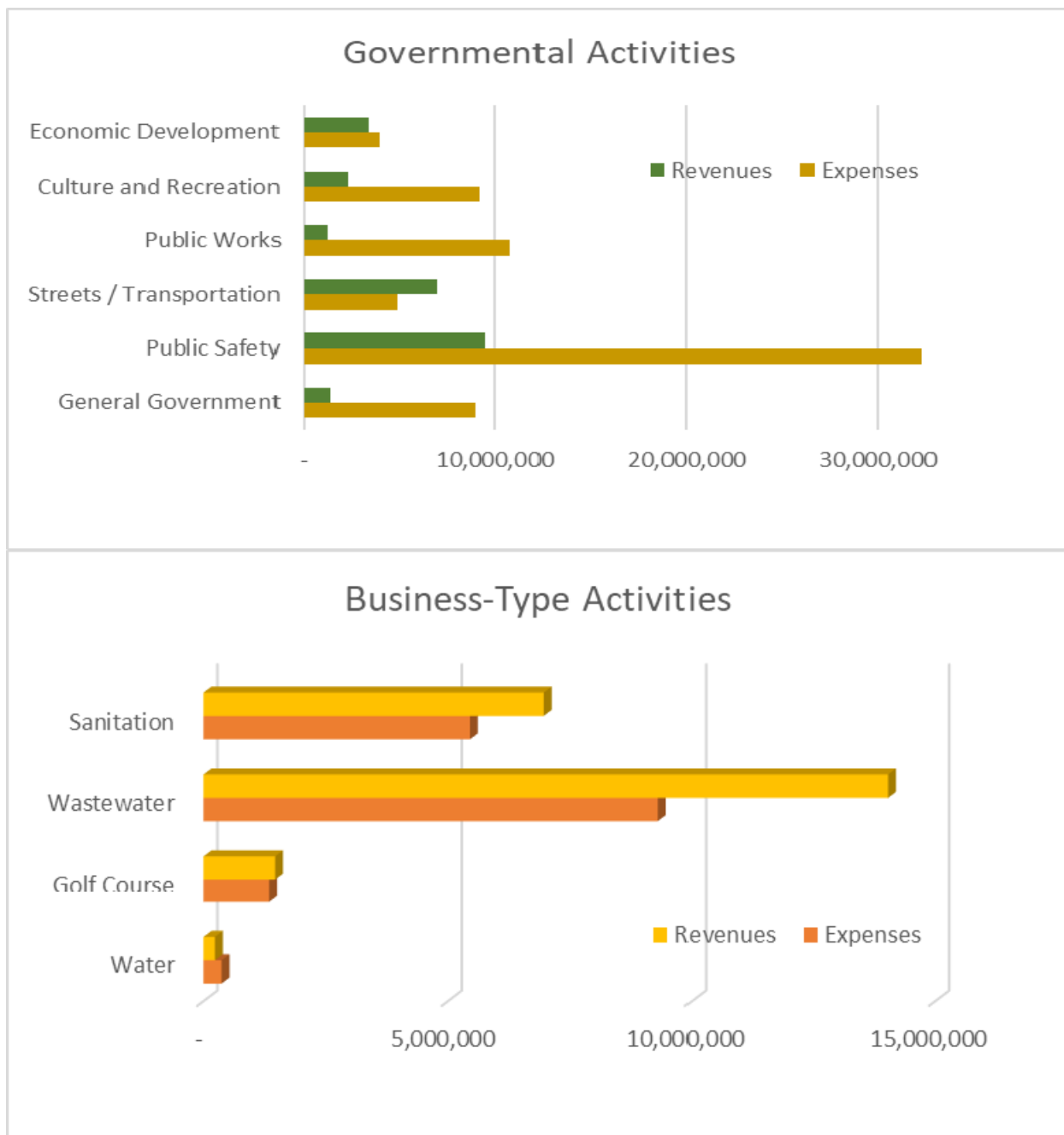
The City's total revenues for the year ended June 30, 2020 were \$107.5 million. The total cost of all programs and services was \$87.2 million. This resulted in a Net Revenue of \$20.3 million. The following table presents a summary of the changes in net position for the year ended June 30, 2020.

Changes in Net Position  
(In Thousands)

	Governmental Activities		Business Activities		Total Primary Government	
	FY2020	FY2019	FY2020	FY2019	FY2020	FY2019
Revenues						
Program Revenues						
Charges for Service	\$ 6,511	\$ 5,837	\$ 19,580	\$ 20,048	\$ 26,091	\$ 25,886
Operating Grants and Contributions	12,644	6,435	-	-	12,644	6,435
Capital Grants and Contributions	5,478	4,961	3,132	2,670	8,610	7,631
General Revenues					-	-
Property Taxes	5,848	6,863	-	-	5,848	6,863
Sales Taxes	30,674	27,193	17	-	30,691	27,193
Franchise Taxes	2,326	2,343	-	-	2,326	2,343
Share Revenues	16,897	15,692	-	-	16,897	15,692
Other	3,804	4,952	609	269	4,413	5,221
Total Revenues	84,183	74,277	23,338	22,988	107,521	97,264
Expenses						
General Government	8,985	6,212	-	-	8,985	6,212
Public Safety	32,332	31,269	-	-	32,332	31,269
Streets / Transportation	4,937	3,187	-	-	4,937	3,187
Public Works	10,777	11,612	-	-	10,777	11,612
Culture and Recreation	9,211	10,141	-	-	9,211	10,141
Economic Development	4,006	3,032	-	-	4,006	3,032
Interest on Long Term Debt	412	3,256	-	-	412	3,256
Water	-	-	373	313	373	313
Golf Course	-	-	1,352	1,348	1,352	1,348
Wastewater	-	-	9,319	9,065	9,319	9,065
Sanitation	-	-	5,454	5,142	5,454	5,142
	70,659	68,708	16,499	15,868	87,158	84,576
Net Revenues (Expense)						
before Transfers	13,524	5,568	6,839	7,120	20,363	12,688
Net Transfers In (Out)	42	1,445	(42)	(1,445)	-	-
Increase (Decrease) in Net Position	13,566	7,013	6,797	5,675	20,363	12,688
Beginning Net Position	170,736	162,447	65,145	59,470	235,881	221,918
Restatement	-	1,275	-	-	-	1,275
Beginning Net Position - restated	170,736	163,723	65,145	59,470	235,881	223,193
Ending Net Position	\$ 184,302	\$ 170,736	\$ 71,942	\$ 65,145	\$ 256,244	\$ 235,881

In FY20, Governmental Activities accounted for 78% of the total revenues and 81% of the total expenditures for the City, in the amount of \$84.2 million and \$70.7 million, respectively.

The following graph illustrates revenues and expenditures for Governmental Activities by function. Program revenues partially offset program costs. The General Fund provides an allocation of resources to the various functions, where expenditures are not fully recovered through direct program revenues. Business Type Activities accounted for the remaining 22% of total revenues and 19% of total expenses, in the amount of \$23.3 million and \$16.5 million, respectively. The following graph illustrates revenues and expenses for the City's Business-Type Activities: Sanitation, Wastewater, Golf Course and Water. Operating revenues are generated by charging service fees to customers who use the services. User fees and charges are established with the goal of recovering the cost of providing services.



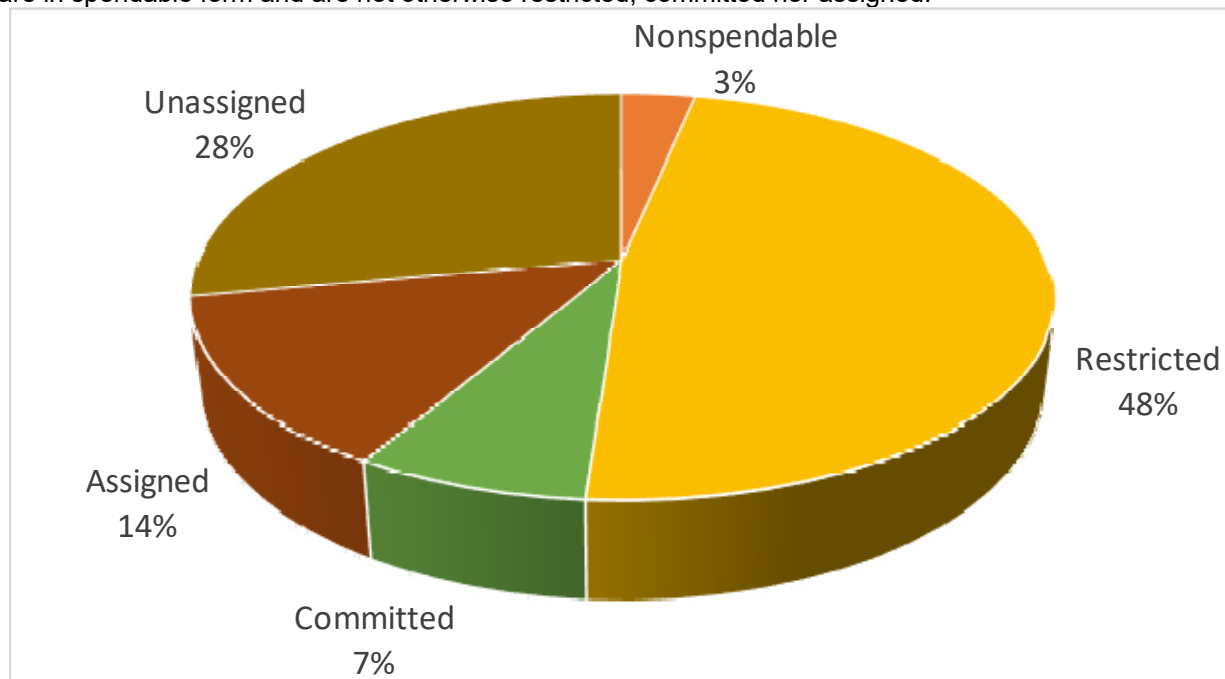
## FINANCIAL ANALYSIS OF THE CITY'S FUNDS

The City maintains fund accounting to demonstrate compliance with budgetary and legal requirements. The following is a brief discussion of financial highlights from the fund financial statements.

### Governmental Funds

The focus of governmental fund financial statements is to provide information on near-term inflows, outflows and the balance of spendable resources. All major governmental funds are discretely presented, while non-major funds are combined into a single column.

The governmental fund financial statement provides fund balance by major fund, as well as, a combined total for non-major funds. Fund balance serves as a useful indicator of a government's net resources available for spending at the end of the year. As of June 30, 2020, fund balance for the City's governmental funds totaled \$113.2 million. Total fund balance is categorized in one of five types on the financial statements. Nonspendable fund balance totaled \$3.4 million, representing fund resources that are not in a form that could be spent. Restricted fund balance totaled \$54.2 million, representing fund resources that are subject to restrictions that are legally enforceable by outside parties or enabling legislation. Committed fund balance totaled \$8.4 million, representing fund resources that have self-imposed limitations on its use. Assigned fund balance totaled \$15.4 million, representing fund resources that are less formally limited. Unassigned fund balance totaled \$31.8 million, representing resources that are in spendable form and are not otherwise restricted, committed nor assigned.



The General Fund is the chief operating fund of the City and accounts for our major governmental activities, including public safety, community services, planning and development, and general administrative services. The following activity resulted in a positive net change in fund balance of \$11.9 million, bringing ending fund balance to \$57.4 million. General Fund revenues totaled \$53.6 million, an increase of \$4.0 million over fiscal year 2019. The increase was driven primarily from city sales tax and intergovernmental revenues. Expenses before transfers (in/out) totaled \$37.9 million, **an decrease of \$4.5 million** over fiscal year 2019. Transfers-In totaled \$15 thousand, Transfers-Out totaled \$3.8 million, resulting in net Transfers Out of \$3.7 million.

### Governmental Funds

The Highway User Revenue Fund (HURF) is governed by Arizona Revised Statutes. The HURF fund tracks the state allocation of gasoline taxes and other state shared revenues that are restricted for transportation. The Fund also accounts for a half-cent sales tax that is collected and distributed by Pinal County for the purposes of construction and improvements of major roadways. The following activity resulted in a positive net change in fund balance of \$2.0 million, bringing ending fund balance to \$9.6 million. Revenues totaled \$7.9 million, an increase of \$534 thousand from the prior fiscal year. Expenses totaled \$5.8 million, a decrease of \$834 thousand from the prior fiscal year. Net Transfers-Out totaled \$59 thousand in FY20, compared to \$197 thousand Net Transfers-Out in the prior fiscal year.

The Capital Replacement and Recreation Development Funds account for accumulated resources and capital expenses related to construction and the replacement of infrastructure and equipment. The following activity resulted in a net decrease in fund balance of \$2.7 million, bringing ending fund balance to \$21.1 million. Revenues totaled \$5.0 million, an increase of \$334 thousand from the prior fiscal year. Expenses totaled \$7.7 million, a decrease of \$18.8 million from the prior fiscal year. There were no Net Transfers-In in FY20, compared to \$7.2 million in the prior fiscal year.

The Development Impact Fee Funds account for accumulated resources and costs associated with necessary infrastructure and public services to provide growth areas with the same level of services provided to existing developments. The following activity resulted in a net increase in fund balance of \$3.2 million, bringing ending fund balance to \$19.5 million. Revenues totaled \$4.6 million, a decrease of \$158 thousand from the prior fiscal year. Expenses totaled \$1.4 million, a decrease of \$2 million from the prior fiscal year. There were no Net Transfers-Out in FY20, compared to \$7.8 million in the prior fiscal year.

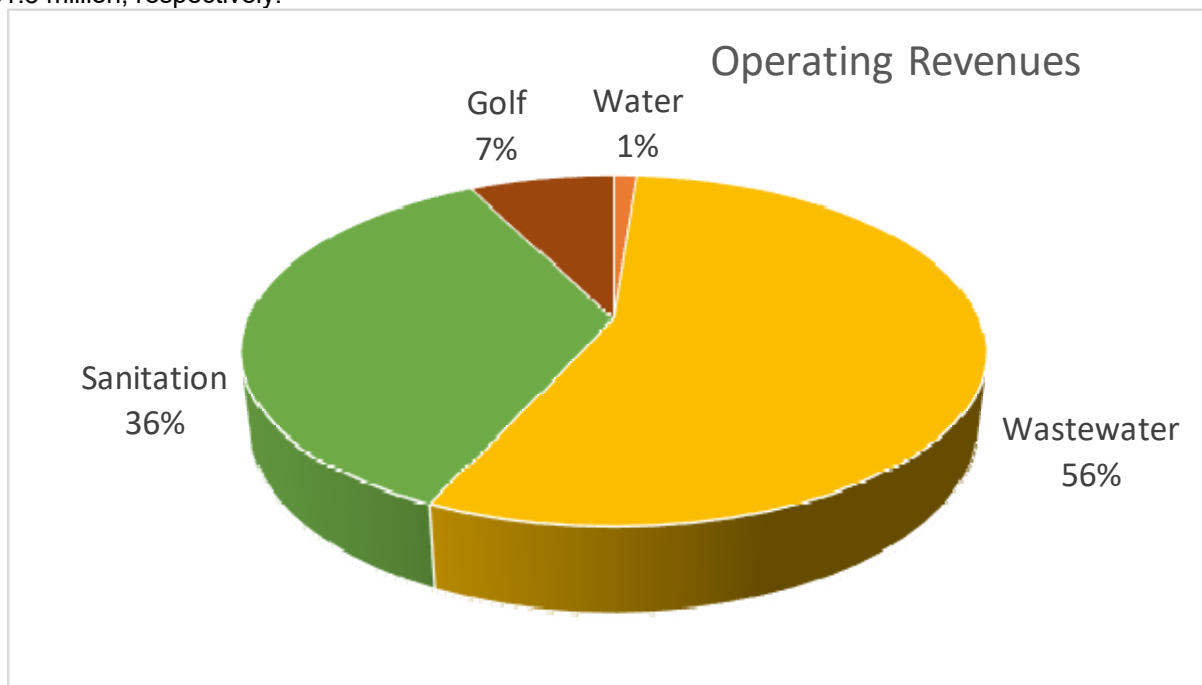
All non-major governmental funds are combined into "Non-Major Governmental Funds." The following activity resulted in a net decrease in fund balance of \$646 thousand, bringing ending fund balance to \$5.4 million. Revenues totaled \$3.9 million, a decrease of \$2.8 million from the prior fiscal year. Expenses totaled \$7.6 million, a decrease of \$3.2 million from the prior fiscal year. Net Transfers-In totaled \$3.0 million in FY20, compared to \$1.3 million in the prior fiscal year.

### Proprietary Funds

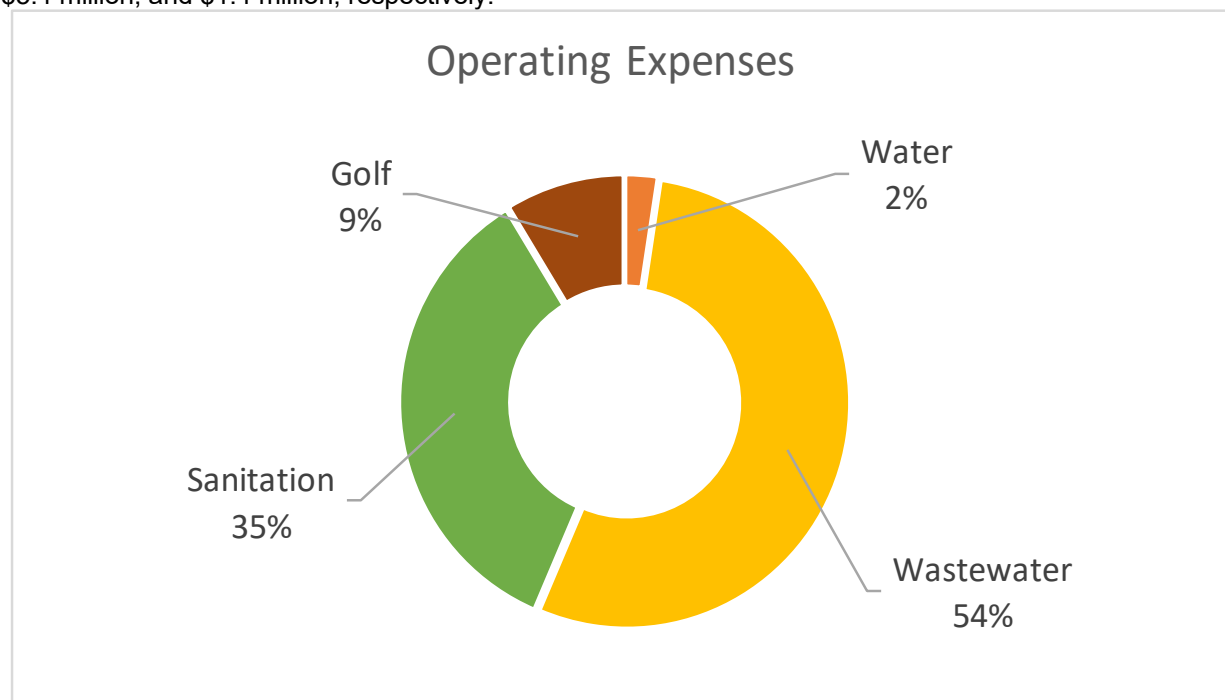
The proprietary funds financial statements are prepared on the same accounting basis and measurement focus as the government-wide financial statements but provide additional detail since each enterprise fund is shown individually on the fund statement. In addition to the enterprise funds, the proprietary fund statements include the internal service funds.

Total net position of the City's enterprise funds totaled \$71.9 million, an increase of \$6.8 million from the prior year. The change in net position was based on the following activity.

Total revenues totaled \$19.6 million, a decrease of \$400 thousand from the prior year. The chart below illustrates the percentage of revenues that each business-type activity contributed to total revenues. Water, Wastewater, Sanitation, and Golf Course revenues totaled \$236 thousand, \$10.9 million, \$7.0 million, and \$1.5 million, respectively.



Total operating expenses totaled \$15.6 million, an increase of \$1.3 million from the prior year. The chart below illustrates the percentage of expenses that each business-type activity contributed to consolidated revenues. Water, Wastewater, Sanitation, and Golf Course expenses totaled \$373 thousand, \$8.4 million, \$5.4 million, and \$1.4 million, respectively.



Total operating income totaled \$4.0 million. Water, Wastewater, Sanitation, and Golf Course net operating income (loss) totaled (\$138 thousand), \$2.5 million, \$1.5 million, and \$121 thousand, respectively.

After non-operating revenues and (expenses) of (\$310 thousand), developer fees and contributions of \$3.1 million and net transfers-out of \$42 thousand, the change in net position totaled \$6.8 million.

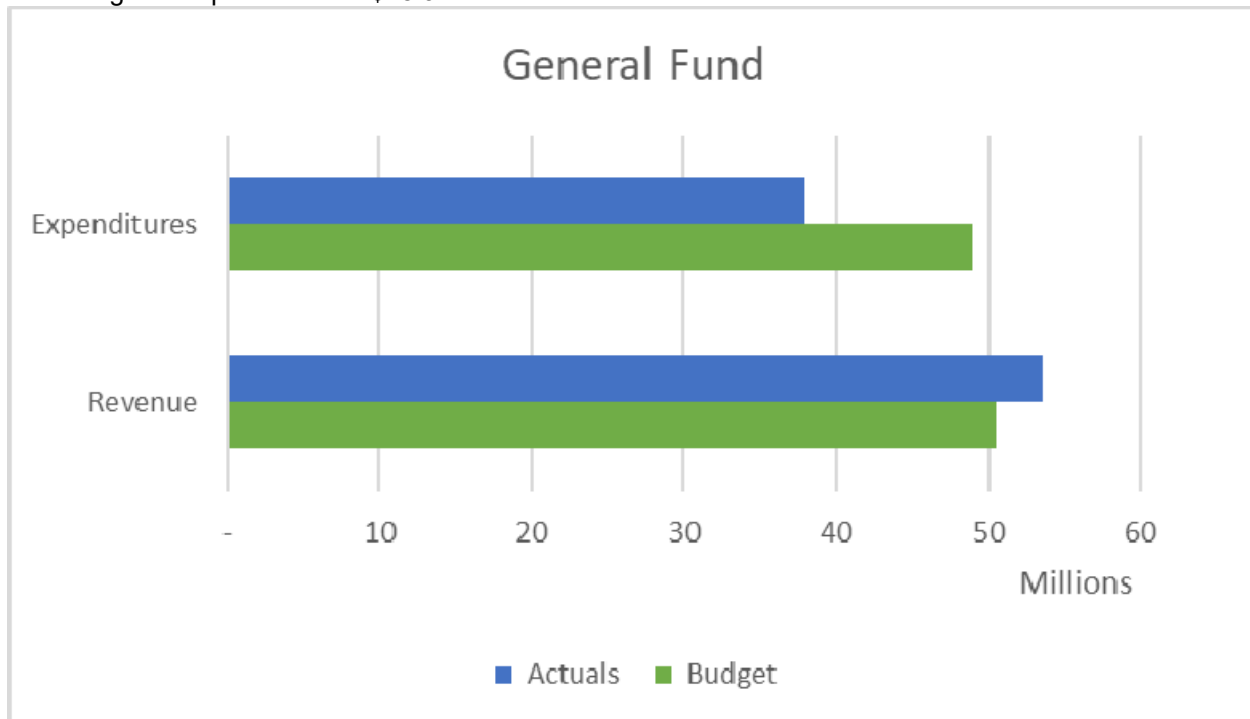
## BUDGETARY HIGHLIGHTS

The City's annual budget is the legally adopted expenditure control document of the City. A statement showing the budget amounts for the general fund is provided as required supplementary information. This statement compares the original adopted budget, the budget as amended throughout the fiscal year, and the actual expenditures prepared on a budgetary basis.

Amendments to the adopted budget may occur throughout the year in a legally permissible manner (see Note 1 (E) for more information on budget policies). Use of contingency is required for capital projects with budget overages, and other unanticipated expenses. Budget amendments are processed to provide expenditure authority from unanticipated revenue sources. These include new or increased grants and intergovernmental agreements. It is generally the policy of the City to not include revenues and operational expenditure authority for these types of items in the operational budgets unless the funding is reasonably assured at the time of completion of the annual budget. Instead, the City budgets contingency accounts to allow for later transfer to operational budgets when the funding is received.

The City's total adopted budget was \$179.3 million during fiscal year 2020, compared to the Economic Estimates Commission Expenditure Limitation of \$229 million. Budget amendments between funds or departments or from budgeted contingencies into operational expense/expenditure accounts did occur. However, the total amount of the amended budget remained the same, as a whole.

Actual General Fund revenues of \$53.5 million were \$3.1 million more than the estimated \$50.4 million of budgeted General Fund revenues. Actual General Fund expenses of \$37.9 million were \$11.0 million less than budgeted expenditures of \$48.9 million.



## CAPITAL ASSETS AND DEBT ADMINISTRATION

### Capital Assets

As of June 30, 2020, the City had \$270 million invested in various capital assets, net of accumulated depreciation. Of this amount, \$179 million (66%) is invested in governmental activities and \$91 million (34%) is invested in business-type activities.

The table below provides a breakdown of the capital asset balances net of accumulated depreciation at June 30, 2020. Additional information on the City's capital assets may be found in Note 7 Capital Assets.

	Governmental Activities		Business Activities		Total Primary Government	
	FY2020	FY2019	FY2020	FY2019	FY2020	FY2019
Land and Construction in Progress	\$ 22,720	\$ 29,779	\$ 4,235	\$ 4,231	\$ 26,955	\$ 34,010
Building and Improvements	143,255	143,629	81,484	84,607	224,740	228,236
Heavy Machinery and Equipment	13,105	14,200	5,140	4,638	18,244	18,838
Total	<u>\$ 179,080</u>	<u>\$ 187,608</u>	<u>\$ 90,859</u>	<u>\$ 93,476</u>	<u>\$ 269,939</u>	<u>\$ 281,084</u>



## Long-Term Debt

The City's outstanding long-term debt, including bonds, capital leases, compensated absences, excise tax revenue bonds, net pension liabilities, notes, and post closure costs, was \$165.6 million at June 30, 2020, with \$11 million due within one year. Of this total, \$122.9 million was in governmental activities and \$42.8 million was in business-type activities. Of the outstanding debt, \$14.8 million is excise tax revenue obligation bond collateralized by the City's excise tax stream.

The following schedule shows the outstanding debt of the City (both current and long term), including the Landfill Closure and Post Closure and Net Pension Liabilities as of June 30, 2020. Further details can be found in Notes 10 through Note 16.

	Governmental Activities		Business Activities		Total Primary Government	
	FY2020	FY2019	FY2020	FY2019	FY2020	FY2019
General Obligation Bonds	\$ 32,370	\$ 33,890	-	-	\$ 32,370	\$ 33,890
Capital Leases	5,008	5,692	-	-	5,008	5,692
Compensated Absences	2,404	3,192	216	278	2,620	3,470
Excise Tax Revenue						
Obligations	11,807	12,927	3,018	4,578	14,825	17,505
Bond Premium	2,438	2,620	301	452	2,739	3,072
Net Pension Liability	68,847	66,047	3,333	3,426	72,179	69,473
Notes and Loans Payable	-	-	32,564	35,525	32,564	35,525
Post Closure	-	-	3,361	3,104	3,361	3,104
Total	<u>\$ 122,873</u>	<u>\$ 124,369</u>	<u>\$ 42,793</u>	<u>\$ 47,362</u>	<u>\$ 165,666</u>	<u>\$ 171,731</u>

## ECONOMIC FACTORS

The local economy continues to experience slow, but consistent growth. Casa Grande's population has grown steadily since FY2009, when the city's population was 45,116. The growth rate over the past 10 years has averaged 2.22%. Casa Grande's current population is 56,962. The unemployment rate in Casa Grande (Pinal County) has improved from 12.8% in FY2009 to 9.7% in FY2020. In FY2020, we attracted exciting new businesses, and saw new housing starts jump significantly across the city.

Construction was completed on Casa Grande's first Community Recreation Center and Dave White Park. Major renovations were approved for one of the City's largest green spaces, Carr McNatt Park.. Casa Grande remains the retail and commercial center of the Pinal County region.

## PROJECTS IN CASA GRANDE

Just under a year after breaking ground Lucid Motors has finished construction on its first electric vehicle factory and has entered the commissioning process. Known as Lucid AMP-1 (Advanced Manufacturing Plant), it's not just a first for Lucid, but it's also the first greenfield, dedicated EV factory to be built in North America. The plant is anticipated to create thousands of new jobs and drive billions of dollars in related economic activity.

Attesa Motorsports Complex is planned to break ground in early 2021. Engineers and survey crews are out placing stakes in the ground and plans are submitted to the county awaiting approval. The project will include a configurable 2.4-mile track that can be run in either direction, with high speed esses, elevation changes and everything else drivers and riders want in a circuit. The complex will feature a driving school and skidpad.

## **FINANCIAL CONTACT**

This financial report is designed to provide a general overview of the City of Casa Grande, Arizona's finances and to demonstrate accountability for the use of public funds. Questions about any of the information provided in this report, or requests for additional information should be addressed to the City's Finance Director at the following address: City of Casa Grande, 510 E. Florence Blvd. Casa Grande, AZ 85122 or send an e-mail to [finance@casagrandeaz.gov](mailto:finance@casagrandeaz.gov). Copies of this report and other financial information can also be found on the city's website [www.casagrandeaz.gov](http://www.casagrandeaz.gov).

# Financial Section

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## BASIC FINANCIAL STATEMENTS

**Government-wide Financial Statements** - include the Statement of Net Position and Statement of Activities and use the accrual basis of accounting for financial reporting.

**Governmental Funds Financial Statements** - include the Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balance for the major governmental funds that use the modified accrual basis of reporting. Also includes the reconciliations to the government-wide financial statements and the Budget and Actual statements for the General Fund and all major Special Revenue Funds.

**Proprietary Funds Financial Statements** - include the Statement of Net Position, Statement of Revenues, Expenses and Changes in Fund Net Position and Statement of Cash Flows for the business-type activities that use the accrual basis of accounting for financial reporting.

**Notes to the Financial Statements**



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CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF NET POSITION  
June 30, 2020

	Primary Government		
	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash	\$ 45,630,254	\$ 4,999,106	\$ 50,629,360
Investments	59,698,944	17,816,300	77,515,244
Receivables (net of allowance for uncollectibles)	2,878,717	2,645,419	5,524,136
Internal balances	44,299	(44,299)	-
Due from other governments	12,855,489	-	12,855,489
Inventories	381,009	29,373	410,382
Prepays	2,031,470	-	2,031,470
Restricted cash and cash equivalents	189,690	-	189,690
Capital assets-nondepreciable	22,719,829	4,235,087	26,954,916
Capital assets-depreciable, net	156,360,057	86,623,923	242,983,980
Total assets	302,789,758	116,304,909	419,094,667
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows of resources related to pensions	12,359,304	343,363	12,702,667
Deferred amount on refunding	2,011,663	-	2,011,663
Total deferred outflows of resources	14,370,967	343,363	14,714,330
LIABILITIES			
Accounts payable and other current liabilities	3,389,275	843,021	4,232,296
Deposits held	1,876,563	253,136	2,129,699
Accrued wages and benefits	958,614	81,892	1,040,506
Accrued interest payable	754,281	364,138	1,118,419
Noncurrent liabilities:			
Due within one year:			
Compensated absences	1,081,748	97,108	1,178,856
Capital leases	420,257	-	420,257
Notes/Loans payable	-	3,079,959	3,079,959
Excise tax revenue obligations	1,194,300	1,610,700	2,805,000
Bonds payable	3,575,000	-	3,575,000
Due in more than one year:			
Compensated absences	1,322,136	118,688	1,440,824
Capital leases	4,587,849	-	4,587,849
Notes/Loans payable	-	29,484,476	29,484,476
Excise tax revenue obligations	10,612,400	1,708,617	12,321,017
Bonds payable	31,232,506	-	31,232,506
Closure and postclosure liability	-	3,360,721	3,360,721
Net pension liability	68,846,789	3,332,629	72,179,418
Total liabilities	129,851,718	44,335,085	174,186,803
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows of resources related to pensions	3,007,354	370,812	3,378,166
NET POSITION			
Net investment in capital assets	129,469,237	54,578,295	184,047,532
Restricted for:			
Highways and streets	9,611,758	-	9,611,758
Grant purposes	167,676	-	167,676
Community development	182,192	-	182,192
Public safety purposes	569,303	-	569,303
Debt service	1,801,502	4,935,049	6,736,551
Capital projects	41,813,164	7,161,680	48,974,844
Unrestricted	686,821	5,267,351	5,954,172
Total net position	\$184,301,653	\$ 71,942,375	\$256,244,028

See accompanying notes.

CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF ACTIVITIES  
Year Ended June 30, 2020

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	\$ 8,985,376	\$ 298,032	\$ 345,327	\$ 728,884
Public safety	32,331,599	1,079,211	6,881,477	1,489,984
Streets/Transportation	4,936,659	-	4,905,901	2,052,605
Public works	10,776,751	989,335	13,310	191,879
Culture and recreation	9,210,516	1,232,935	105,862	954,347
Economic development	4,006,477	2,911,910	391,695	60,000
Interest on long-term debt	411,944	-	-	-
Total governmental activities	<u>70,659,322</u>	<u>6,511,423</u>	<u>12,643,572</u>	<u>5,477,699</u>
Business-type activities:				
Water	373,484	235,920	-	-
Wastewater	9,319,191	10,896,978	-	3,132,241
Sanitation	5,454,263	6,973,937	-	-
Golf course	1,351,902	1,473,150	-	-
Total business-type activities	<u>16,498,840</u>	<u>19,579,985</u>	<u>-</u>	<u>3,132,241</u>
Total primary government	<u>\$ 87,158,162</u>	<u>\$ 26,091,408</u>	<u>\$12,643,572</u>	<u>\$ 8,609,940</u>
General revenues:				
Property taxes				
Sales taxes				
Franchise taxes				
Shared revenues - unrestricted:				
State sales taxes				
Urban revenue sharing				
Auto-in-lieu				
Investment earnings				
Miscellaneous				
Transfers in (out)				
Total general revenues and transfers				
Change in net position				
Net position-beginning				
Net position-ending				

See accompanying notes.

Net (Expense) Revenue and Changes in Net Position		
Governmental Activities	Business-type Activities	Total
\$ (7,613,133)	\$ -	\$ (7,613,133)
(22,880,927)	-	(22,880,927)
2,021,847	-	2,021,847
(9,582,227)	-	(9,582,227)
(6,917,372)	-	(6,917,372)
(642,872)	-	(642,872)
(411,944)	-	(411,944)
<u>(46,026,628)</u>	<u>-</u>	<u>(46,026,628)</u>
-	(137,564)	(137,564)
-	4,710,028	4,710,028
-	1,519,674	1,519,674
-	121,248	121,248
<u>-</u>	<u>6,213,386</u>	<u>6,213,386</u>
<u>(46,026,628)</u>	<u>6,213,386</u>	<u>(39,813,242)</u>
5,847,793	-	5,847,793
30,674,410	17,036	30,691,446
2,326,462	-	2,326,462
5,923,694	-	5,923,694
7,400,926	-	7,400,926
3,572,877	-	3,572,877
3,033,946	608,678	3,642,624
770,281	-	770,281
42,007	(42,007)	-
<u>59,592,396</u>	<u>583,707</u>	<u>60,176,103</u>
13,565,768	6,797,093	20,362,861
<u>170,735,885</u>	<u>65,145,282</u>	<u>235,881,167</u>
<u>\$ 184,301,653</u>	<u>\$ 71,942,375</u>	<u>\$ 256,244,028</u>



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# Financial Section

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## GOVERNMENTAL FUNDS FINANCIAL STATEMENTS

CITY OF CASA GRANDE, ARIZONA  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
June 30, 2020

	General	Highway Users	Grants
<b>ASSETS</b>			
Cash and cash equivalents	\$ 33,685,154	\$ 1,519,234	\$ -
Investments	6,467,985	8,796,995	-
Accounts receivable (less allowance for uncollectibles)	1,457,910	-	-
Due from other governments	4,020,512	946,884	6,808,667
Due from other funds	12,913,532	-	-
Inventories	-	-	-
Prepays	2,031,470	-	-
Restricted assets:			
Cash and cash equivalents	-	-	-
Advances to other funds	1,328,013	-	-
<b>Total assets</b>	<b>\$ 61,904,576</b>	<b>\$ 11,263,113</b>	<b>\$ 6,808,667</b>
<b>LIABILITIES</b>			
Accounts payable and other current liabilities	\$ 801,568	\$ 293,198	\$ 69,409
Deposits held	1,872,833	-	-
Accrued wages and benefits	857,210	30,144	11,145
Due to other funds	-	-	6,500,715
Advance from other funds	-	1,328,013	-
<b>Total liabilities</b>	<b>3,531,611</b>	<b>1,651,355</b>	<b>6,581,269</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred revenues	986,002	-	59,722
<b>FUND BALANCES</b>			
Nonspendable	3,359,483	-	-
Restricted	1,568,371	9,611,758	167,676
Committed	6,265,454	-	-
Assigned	13,269,260	-	-
Unassigned	32,924,395	-	-
<b>Total fund balances</b>	<b>57,386,963</b>	<b>9,611,758</b>	<b>167,676</b>
<b>Total liabilities, deferred inflows     of resources and fund balances</b>	<b>\$ 61,904,576</b>	<b>\$ 11,263,113</b>	<b>\$ 6,808,667</b>

See accompanying notes.

Capital Replacement/ Recreation/ Development	Development Impact Fee Funds	Non-Major Governmental Funds	Total Governmental Funds
\$ -	\$ 3,648,523	\$ 4,828,422	\$ 43,681,333
25,980,261	16,174,855	2,278,848	59,698,944
-	870,251	550,486	2,878,647
889,016	-	190,410	12,855,489
-	-	-	12,913,532
-	-	36,561	36,561
-	-	-	2,031,470
-	-	189,690	189,690
-	-	-	1,328,013
<u>\$ 26,869,277</u>	<u>\$ 20,693,629</u>	<u>\$ 8,074,417</u>	<u>\$ 135,613,679</u>
\$ 1,278,272	\$ 325,568	\$ 106,101	\$ 2,874,116
-	-	3,730	1,876,563
-	-	14,985	913,484
4,429,053	-	1,939,465	12,869,233
-	-	-	1,328,013
<u>5,707,325</u>	<u>325,568</u>	<u>2,064,281</u>	<u>19,861,409</u>
-	870,251	609,812	2,525,787
-	-	362,008	3,721,491
18,992,258	19,497,810	4,307,722	54,145,595
-	-	2,135,495	8,400,949
2,169,694	-	-	15,438,954
-	-	(1,404,901)	31,519,494
<u>21,161,952</u>	<u>19,497,810</u>	<u>5,400,324</u>	<u>113,226,483</u>
<u>\$ 26,869,277</u>	<u>\$ 20,693,629</u>	<u>\$ 8,074,417</u>	<u>\$ 135,613,679</u>



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CITY OF CASA GRANDE, ARIZONA  
RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET POSITION  
GOVERNMENTAL FUNDS  
June 30, 2020

Fund balance - total governmental funds balance sheet \$113,226,483

Amounts reported for governmental activities in the statement of net position  
are different because:

Capital assets used in governmental activities are not financial  
resources and therefore are not reported in the governmental funds.

Governmental capital assets	\$ 418,706,289	
Less accumulated depreciation	(239,890,885)	
Internal service capital assets	536,897	
Less accumulated depreciation	<u>(272,415)</u>	179,079,886

Long-term liabilities, including bonds payable, are not due and  
payable in the current period and therefore are not reported in the funds.

Compensated absences	(2,338,086)	
Capital leases	(5,008,106)	
Bonds payable	(44,176,700)	
Bond discounts/premiums	(2,437,506)	
Net pension liability	<u>(68,012,971)</u>	(121,973,369)

Delayed revenue is shown on the governmental funds, but is not  
on the statement of net position.

Grants and other revenue	937,929	
Permit related revenues	1,379,244	
Property Tax	<u>208,614</u>	2,525,787

Deferred outflows and inflows of resources related to pensions  
and deferred charges on debt refundings are applicable to future  
reporting periods and, therefore, are not reported in the funds.

Deferred amount on refunding	2,011,663	
Deferred outflows of resources related to pensions	12,281,293	
Deferred inflows of resources related to pensions	<u>(2,919,394)</u>	11,373,562

Interest payable on long-term debt is not reported in the  
governmental funds.

(754,281)

Internal service funds are used by management to charge the costs  
of certain activities to individual funds.

The assets, deferred outflows of resources, liabilities, and deferred inflow of resources of the internal services funds are reported with governmental activities.		<u>823,585</u>
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Net position of governmental activities - statement of net position		<u><u>\$184,301,653</u></u>
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CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
Year Ended June 30, 2020

REVENUES	General	Highway Users	Grants
Taxes:			
Property taxes	\$ 4,283,230	\$ -	\$ -
City sales tax	23,904,130	-	-
Franchise tax	2,326,462	-	-
Licenses and permits	1,882,269	-	-
Intergovernmental revenues	16,928,979	7,373,466	7,348,583
Charges for services	1,695,816	-	111,873
Fines	644,422	-	-
Investment earnings	1,137,398	300,295	-
Contributions and donations	2,546	-	-
Rental and sale of city property	313,965	-	-
Miscellaneous	466,741	202,409	-
Total revenues	<u>53,585,958</u>	<u>7,876,170</u>	<u>7,460,456</u>
EXPENDITURES			
Current:			
General government	7,825,639	-	434,505
Public safety	19,956,062	-	6,746,606
Streets/Transportation	-	4,248,751	-
Public works	1,043,362	-	-
Culture and recreation	6,711,154	-	16,298
Planning and economic development	2,252,650	-	-
Capital outlay	150,407	1,498,720	171,446
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	27,661	-
Bond costs	-	-	-
Total expenditures	<u>37,939,274</u>	<u>5,775,132</u>	<u>7,368,855</u>
Excess (deficiency) of revenues over (under) expenditures	<u>15,646,684</u>	<u>2,101,038</u>	<u>91,601</u>
OTHER FINANCING SOURCES (USES)			
Transfers in	15,000	-	-
Transfers out	(3,752,877)	(59,224)	-
Total other financing sources and uses	<u>(3,737,877)</u>	<u>(59,224)</u>	<u>-</u>
Net change in fund balances	11,908,807	2,041,814	91,601
Fund balances - beginning of year	43,208,583	7,569,944	76,075
Restatement	2,269,573	-	-
Fund balances - beginning of year - restated	<u>45,478,156</u>	<u>7,569,944</u>	<u>76,075</u>
Fund balances - end of year	<u>\$ 57,386,963</u>	<u>\$ 9,611,758</u>	<u>\$ 167,676</u>

See accompanying notes.

Capital Replacement/ Recreation/ Development	Development Impact Fee Funds	Non-Major Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ 1,578,511	\$ 5,861,741
3,976,883	-	174,632	28,055,645
-	-	-	2,326,462
-	-	-	1,882,269
-	-	827,934	32,478,962
-	4,096,389	885,474	6,789,552
-	-	-	644,422
958,091	552,146	86,016	3,033,946
-	-	3,814	6,360
40,999	-	283,305	638,269
6,823	-	77,750	753,723
<u>4,982,796</u>	<u>4,648,535</u>	<u>3,917,436</u>	<u>82,471,351</u>
-	366,428	143,126	8,769,698
-	-	113,117	26,815,785
-	-	-	4,248,751
-	-	-	1,043,362
-	-	628,649	7,356,101
150,429	-	1,112,351	3,515,430
7,526,738	1,071,018	186,376	10,604,705
-	-	3,324,478	3,324,478
-	-	1,997,373	2,025,034
-	-	66,924	66,924
<u>7,677,167</u>	<u>1,437,446</u>	<u>7,572,394</u>	<u>67,770,268</u>
<u>(2,694,371)</u>	<u>3,211,089</u>	<u>(3,654,958)</u>	<u>14,701,083</u>
-	-	3,109,333	3,124,333
-	-	(90,343)	(3,902,444)
<u>-</u>	<u>-</u>	<u>3,018,990</u>	<u>(778,111)</u>
(2,694,371)	3,211,089	(635,968)	13,922,972
23,856,323	16,286,721	6,036,292	97,033,938
-	-	-	2,269,573
<u>23,856,323</u>	<u>16,286,721</u>	<u>6,036,292</u>	<u>99,303,511</u>
<u>\$ 21,161,952</u>	<u>\$ 19,497,810</u>	<u>\$ 5,400,324</u>	<u>\$ 113,226,483</u>

CITY OF CASA GRANDE, ARIZONA  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND  
BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES  
Year Ended June 30, 2020

Net change in fund balances - total governmental funds \$13,922,972

Amounts reported for governmental activities in the statement of activities  
are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation in the current period.

Expenditures for capital assets	\$ 9,631,897	
Less current year depreciation	<u>(15,871,145)</u>	(6,239,248)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

Property taxes, permit revenues, grants, and other revenue	1,539,925
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City pension contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the statement of net position because the reported net pension liability is measured a year before the City's report date. Pension expense, which is the change in the net pension liability adjusted for changes in deferred outflows and inflows of resources related to pensions, is reported in the statement of activities.

City pension contributions	5,531,110	
Pension expense	<u>(8,432,729)</u>	(2,901,619)

Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of debt principal is an expenditure in the governmental funds, but reduces long-term liabilities in the statement of net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is issued, whereas these amounts are amortized in the statement of activities.

Bond payments	2,640,600	
Amortization of bond discount/premium	182,924	
Deferred amount on refunding	(159,612)	
Lease payments	<u>683,878</u>	3,347,790

The internal service fund net revenue is reported with governmental activities.	1,461,324
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Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Compensated absences	781,822	
Interest expense on long-term debt	<u>1,652,802</u>	<u>2,434,624</u>

Change in net position of governmental activities	<u><u>\$13,565,768</u></u>
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CITY OF CASA GRANDE, ARIZONA  
GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget-
REVENUES				
Taxes:				
Property taxes	\$ 4,594,245	\$ 4,594,245	\$ 4,283,230	\$ (311,015)
City sales tax	22,036,162	22,036,162	23,904,130	1,867,968
Franchise tax	2,405,900	2,405,900	2,326,462	(79,438)
Licenses and permits	1,642,500	1,642,500	1,882,269	239,769
Intergovernmental revenues	16,735,830	16,735,830	16,928,979	193,149
Charges for services	1,243,409	1,240,907	1,695,816	454,909
Fines	783,550	783,550	644,422	(139,128)
Investment earnings	252,000	252,000	1,137,398	885,398
Contributions and donations	11,500	11,500	2,546	(8,954)
Rental and sale of city property	262,450	262,450	313,965	51,515
Miscellaneous	530,563	530,563	466,741	(63,822)
Total revenues	<u>50,498,109</u>	<u>50,495,607</u>	<u>53,585,958</u>	<u>3,090,351</u>
EXPENDITURES				
Current:				
General government				
Mayor and Council	521,280	521,280	508,967	12,313
City manager	1,186,829	1,201,830	953,307	248,523
Attorney	1,026,038	1,026,038	987,900	38,138
Clerk	411,070	416,399	397,733	18,666
Finance/Information technology	3,988,462	4,048,052	3,428,515	619,537
Human resources	822,446	822,446	491,797	330,649
Administrative services	1,855,593	1,855,593	1,057,420	798,173
Public safety				
Police	14,576,596	14,564,964	9,987,477	4,577,487
Fire	10,092,000	10,091,997	7,707,291	2,384,706
Court	664,412	664,412	624,227	40,185
Animal control	473,170	473,169	347,083	126,086
Communications	1,940,519	1,940,518	1,289,984	650,534
Public works	1,288,597	1,288,599	1,043,362	245,237
Culture and recreation	7,320,997	7,331,046	6,711,154	619,892
Planning and economic development	2,447,935	2,464,192	2,252,650	211,542
Capital outlay	123,000	214,600	150,407	64,193
Total expenditures	<u>48,738,944</u>	<u>48,925,135</u>	<u>37,939,274</u>	<u>10,985,861</u>
Excess (deficiency) of revenues over (under) expenditures	<u>1,759,165</u>	<u>1,570,472</u>	<u>15,646,684</u>	<u>14,076,212</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	2,130,963	2,130,963	15,000	(2,115,963)
Transfers out	(4,616,411)	(4,616,411)	(3,752,877)	863,534
Total other financing sources and uses	<u>(2,485,448)</u>	<u>(2,485,448)</u>	<u>(3,737,877)</u>	<u>(1,252,429)</u>
Net change in fund balance	(726,283)	(914,976)	11,908,807	12,823,783
Fund balance - beginning of year	45,478,156	45,478,156	45,478,156	-
Fund balance - end of year	<u>\$ 44,751,873</u>	<u>\$ 44,563,180</u>	<u>\$ 57,386,963</u>	<u>\$ 12,823,783</u>

See accompanying notes.

CITY OF CASA GRANDE, ARIZONA  
HIGHWAY USERS SPECIAL REVENUE FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget-
	Original	Final		
REVENUES				
Taxes:				
State-shared gas tax	\$ 4,523,867	\$ 4,523,867	\$ 4,754,701	\$ 230,834
County sales tax	2,000,000	2,000,000	2,618,765	618,765
Investment earnings	250,000	250,000	300,295	50,295
Miscellaneous	-	-	202,409	202,409
Total revenues	<u>6,773,867</u>	<u>6,773,867</u>	<u>7,876,170</u>	<u>1,102,303</u>
EXPENDITURES				
Current:				
Streets/Transportation	4,549,490	4,549,491	4,248,751	300,740
Capital outlay	5,323,000	5,464,132	1,498,720	3,965,412
Debt service	-	-	27,661	(27,661)
Total expenditures	<u>9,872,490</u>	<u>10,013,623</u>	<u>5,775,132</u>	<u>4,238,491</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(3,098,623)</u>	<u>(3,239,756)</u>	<u>2,101,038</u>	<u>5,340,794</u>
OTHER FINANCING USES				
Transfers out	<u>(1,165,997)</u>	<u>(583,592)</u>	<u>(59,224)</u>	<u>524,368</u>
Net change in fund balance	<u>(4,264,620)</u>	<u>(3,823,348)</u>	<u>2,041,814</u>	<u>5,865,162</u>
Fund balance - beginning of year	<u>7,569,944</u>	<u>7,569,944</u>	<u>7,569,944</u>	<u>-</u>
Fund balance - end of year	<u>\$ 3,305,324</u>	<u>\$ 3,746,596</u>	<u>\$ 9,611,758</u>	<u>\$ 5,865,162</u>

See accompanying notes.

CITY OF CASA GRANDE, ARIZONA  
GRANTS AND SUBSIDIES SPECIAL REVENUE FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Intergovernmental revenues	\$ 7,244,500	\$ 7,244,500	\$ 7,348,583	\$ 104,083
Charges for services	-	-	111,873	111,873
Total revenues	<u>7,244,500</u>	<u>7,244,500</u>	<u>7,460,456</u>	<u>215,956</u>
EXPENDITURES				
Current:				
General government:	6,510,000	5,088,311	434,505	4,653,806
Public safety:	1,280,000	2,529,236	6,746,606	(4,217,370)
Culture and recreation:	-	106,168	16,298	89,870
Capital outlay	-	663,317	171,446	491,871
Total expenditures	<u>7,790,000</u>	<u>8,387,032</u>	<u>7,368,855</u>	<u>1,018,177</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(545,500)</u>	<u>(1,142,532)</u>	<u>91,601</u>	<u>1,234,133</u>
Fund balance - beginning of year	<u>76,075</u>	<u>76,075</u>	<u>76,075</u>	<u>-</u>
Fund balance - end of year	<u>\$ (469,425)</u>	<u>\$ (1,066,457)</u>	<u>\$ 167,676</u>	<u>\$ 1,234,133</u>

See accompanying notes.



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# Financial Section

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PROPRIETARY FUND FINANCIAL STATEMENTS

CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
June 30, 2020

	Business-type Activities- Enterprise Funds	
	Water	Wastewater
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ -	\$ 2,951,932
Investments	-	9,255,845
Receivables, net of uncollectibles	20,629	1,734,841
Inventories	-	-
Total current assets	<u>20,629</u>	<u>13,942,618</u>
Noncurrent assets:		
Capital assets-nondepreciable	-	3,947,538
Capital assets-depreciable	315,176	80,489,401
Total noncurrent assets	<u>315,176</u>	<u>84,436,939</u>
Total assets	<u>335,805</u>	<u>98,379,557</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>		
Deferred outflows of resources related to pensions	<u>3,706</u>	<u>94,494</u>
<b>LIABILITIES</b>		
Current liabilities:		
Accounts payable	45,487	669,623
Deposits held	17,525	82,906
Accrued wages and benefits	584	21,973
Accrued interest payable	-	364,138
Due to other funds	44,299	-
Compensated absences	-	24,269
Notes/Loans payable	-	3,079,959
Excise tax revenue obligations	-	1,610,700
Total current liabilities	<u>107,895</u>	<u>5,853,568</u>
Noncurrent liabilities:		
Compensated absences	-	29,663
Notes/Loans payable	-	29,484,476
Excise tax revenue obligations	-	1,708,617
Closure and postclosure liability	-	-
Net pension liability	49,164	981,446
Total noncurrent liabilities	<u>49,164</u>	<u>32,204,202</u>
Total liabilities	<u>157,059</u>	<u>38,057,770</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Deferred inflows of resources related to pensions	<u>4,916</u>	<u>106,854</u>
<b>NET POSITION</b>		
Net investment in capital assets	315,176	48,156,224
Restricted for:		
Debt service	-	4,935,049
Capital projects	-	7,161,680
Unrestricted	(137,640)	56,474
Total net position	<u>\$ 177,536</u>	<u>\$ 60,309,427</u>

See accompanying notes.

Business-type Activities-Enterprise Funds			Governmental Activities
Sanitation	Golf Course	Total	Internal Service Funds
\$ 1,621,767	\$ 425,407	\$ 4,999,106	\$ 1,948,921
8,560,455	-	17,816,300	-
869,925	20,024	2,645,419	70
-	29,373	29,373	344,448
<u>11,052,147</u>	<u>474,804</u>	<u>25,490,198</u>	<u>2,293,439</u>
4,549	283,000	4,235,087	-
4,830,212	989,134	86,623,923	264,482
4,834,761	1,272,134	90,859,010	264,482
<u>15,886,908</u>	<u>1,746,938</u>	<u>116,349,208</u>	<u>2,557,921</u>
<u>234,182</u>	<u>10,981</u>	<u>343,363</u>	<u>78,011</u>
25,266	102,645	843,021	515,159
152,705	-	253,136	-
52,981	6,354	81,892	45,130
-	-	364,138	-
-	-	44,299	-
66,196	6,643	97,108	29,609
-	-	3,079,959	-
-	-	1,610,700	-
<u>297,148</u>	<u>115,642</u>	<u>6,374,253</u>	<u>589,898</u>
80,906	8,119	118,688	36,189
-	-	29,484,476	-
-	-	1,708,617	-
3,360,721	-	3,360,721	-
2,172,650	129,369	3,332,629	833,818
<u>5,614,277</u>	<u>137,488</u>	<u>38,005,131</u>	<u>870,007</u>
<u>5,911,425</u>	<u>253,130</u>	<u>44,379,384</u>	<u>1,459,905</u>
<u>244,639</u>	<u>14,403</u>	<u>370,812</u>	<u>87,960</u>
4,834,761	1,272,134	54,578,295	264,482
-	-	4,935,049	-
-	-	7,161,680	-
5,130,265	218,252	5,267,351	823,585
<u>\$ 9,965,026</u>	<u>\$ 1,490,386</u>	<u>\$ 71,942,375</u>	<u>\$ 1,088,067</u>

CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION  
PROPRIETARY FUNDS  
Year Ended June 30, 2020

	Business-type Activities- Enterprise Funds	
	Water	Wastewater
Operating revenues:		
Service fees	\$ 235,920	\$ 10,531,853
Rental	-	-
Green fees	-	-
Miscellaneous	-	365,125
Total operating revenue	<u>235,920</u>	<u>10,896,978</u>
Operating expenses:		
Personal services	25,892	972,419
Contractual services	222,998	2,695,796
Materials and supplies	53,689	1,435,792
Depreciation	70,905	3,305,371
Closure and postclosure costs	-	-
Other expenses	-	713
Total operating expenses	<u>373,484</u>	<u>8,410,091</u>
Operating income (loss)	<u>(137,564)</u>	<u>2,486,887</u>
Nonoperating revenues (expense):		
Investment earnings	-	315,959
Interest expense	-	(909,100)
City sales tax	-	-
Gain (loss) on sale of equipment	-	-
Total nonoperating revenues (expense)	<u>-</u>	<u>(593,141)</u>
Income (loss) before contributions and transfers	(137,564)	1,893,746
Developer fees	-	3,132,241
Transfers in	-	-
Transfers out	-	(36,448)
Change in net position	(137,564)	4,989,539
Total net position-beginning of year	<u>315,100</u>	<u>55,319,888</u>
Total net position-end of year	<u>\$ 177,536</u>	<u>\$ 60,309,427</u>

See accompanying notes.



Business-type Activities-Enterprise Funds			Governmental Activities - Internal Service Funds
Sanitation	Golf Course	Total	
\$ 6,732,939	\$ 292,678	\$ 17,793,390	\$ 9,734,134
-	218,751	218,751	-
-	961,721	961,721	-
240,998	-	606,123	365,114
<u>6,973,937</u>	<u>1,473,150</u>	<u>19,579,985</u>	<u>10,099,248</u>
2,220,763	232,462	3,451,536	986,674
1,184,465	788,709	4,891,968	7,509,514
873,419	182,527	2,545,427	942,828
892,988	148,070	4,417,334	19,026
256,223	-	256,223	-
-	-	713	-
<u>5,427,858</u>	<u>1,351,768</u>	<u>15,563,201</u>	<u>9,458,042</u>
<u>1,546,079</u>	<u>121,382</u>	<u>4,016,784</u>	<u>641,206</u>
292,220	499	608,678	-
-	(134)	(909,234)	-
-	17,036	17,036	-
(26,405)	-	(26,405)	-
<u>265,815</u>	<u>17,401</u>	<u>(309,925)</u>	<u>-</u>
1,811,894	138,783	3,706,859	641,206
-	-	3,132,241	-
-	-	-	1,000,000
<u>(5,559)</u>	<u>-</u>	<u>(42,007)</u>	<u>(179,882)</u>
1,806,335	138,783	6,797,093	1,461,324
<u>8,158,691</u>	<u>1,351,603</u>	<u>65,145,282</u>	<u>(373,257)</u>
<u>\$ 9,965,026</u>	<u>\$ 1,490,386</u>	<u>\$ 71,942,375</u>	<u>\$ 1,088,067</u>

CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
Year Ended June 30, 2020

	Business-type Activities- Enterprise Funds	
	Water	Wastewater
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers and users	\$ 226,361	\$ 10,657,120
Receipt (payments) from/to other funds	44,299	148,525
Payments to suppliers	(253,949)	(3,570,483)
Payments to employees	(26,507)	(992,758)
Net cash provided (used) by operating activities	<u>(9,796)</u>	<u>6,242,404</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
City sales tax	-	-
Transfers to other funds	-	(36,448)
Transfers from other funds	-	-
Net cash provided (used) by noncapital financing activities	<u>-</u>	<u>(36,448)</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Purchases of capital assets	-	(761,168)
Contributions	-	3,132,241
Principal paid on capital debt	-	(4,520,073)
Interest paid on capital debt	-	(1,105,024)
Net cash provided (used) by capital and related financing activities	<u>-</u>	<u>(3,254,024)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of investments	-	(247,971)
Interest and dividends received	-	247,971
Net cash provided (used) by investing activities	<u>-</u>	<u>-</u>
Net increase (decrease) in cash	(9,796)	2,951,932
Cash and cash equivalents at beginning of year	<u>9,796</u>	<u>-</u>
Cash and cash equivalents at end of year	<u>\$ -</u>	<u>\$ 2,951,932</u>

See accompanying notes.

Business-type Activities-Enterprise Funds			Governmental Activities - Internal Service Funds
Sanitation	Golf Course	Total	
\$ 6,940,425	\$ 1,454,129	\$ 19,278,035	\$ 10,099,178
120,469	(14,039)	299,254	(278,802)
(2,069,980)	(891,430)	(6,785,842)	(8,605,892)
(2,298,612)	(233,682)	(3,551,559)	(982,978)
<u>2,692,302</u>	<u>314,978</u>	<u>9,239,888</u>	<u>231,506</u>
-	17,036	17,036	-
(5,559)	-	(42,007)	(179,882)
<u>-</u>	<u>-</u>	<u>-</u>	<u>1,000,000</u>
<u>(5,559)</u>	<u>17,036</u>	<u>(24,971)</u>	<u>820,118</u>
(1,065,276)	-	(1,826,444)	-
-	-	3,132,241	-
-	-	(4,520,073)	-
<u>-</u>	<u>-</u>	<u>(1,105,024)</u>	<u>-</u>
<u>(1,065,276)</u>	<u>-</u>	<u>(4,319,300)</u>	<u>-</u>
(134,309)	-	(382,280)	-
<u>134,309</u>	<u>365</u>	<u>382,645</u>	<u>-</u>
<u>-</u>	<u>365</u>	<u>365</u>	<u>-</u>
1,621,467	332,379	4,895,982	1,051,624
<u>300</u>	<u>93,028</u>	<u>103,124</u>	<u>897,297</u>
<u>\$ 1,621,767</u>	<u>\$ 425,407</u>	<u>\$ 4,999,106</u>	<u>\$ 1,948,921</u>

CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
Year Ended June 30, 2020

	Business-type Activities- Enterprise Funds	
	Water	Wastewater
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:		
Operating income (loss)	\$ (137,564)	\$ 2,486,887
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:		
Closure and postclosure costs	-	-
Depreciation expense	70,905	3,305,371
Provision for bad debt	-	807,085
(Increase) decrease in:		
Accounts receivable	(9,783)	(1,078,426)
Inventory	-	-
Due from other funds	44,299	148,525
Deferred outflows of resources related to pensions	1,000	33,113
Increase (decrease) in:		
Accounts payable	22,738	561,818
Deposits held	224	31,483
Accrued wages	(82)	480
Compensated absences	-	(6,446)
Unearned revenue	-	-
Net pension liabilities	(866)	(26,828)
Deferred inflows of resources related to pensions	(667)	(20,658)
Total adjustments	<u>127,768</u>	<u>3,755,517</u>
Net cash provided (used) by operating activities	<u>\$ (9,796)</u>	<u>\$ 6,242,404</u>
Schedule of Noncash Investing, Capital and Financing Activities		
Loss on disposal of assets	\$ -	\$ -
Unrealized change in investments	-	67,988
Amortization of bond premium	-	150,508

See accompanying notes.

Business-type Activities-Enterprise Funds			Governmental Activities - Internal Service Fund
Sanitation	Golf Course	Total	
\$ 1,546,079	\$ 121,382	\$ 4,016,784	\$ 641,206
256,223	-	256,223	-
892,988	148,070	4,417,334	19,026
436,151	-	1,243,236	-
(500,015)	(19,021)	(1,607,245)	(70)
-	(1,596)	(1,596)	(62,219)
120,469	(14,039)	299,254	(278,802)
81,798	5,162	121,073	37,788
(12,096)	81,402	653,862	(91,331)
30,352	-	62,059	-
4,278	1,087	5,763	21,567
(54,396)	(1,367)	(62,209)	(5,905)
(61,880)	(3,447)	(93,021)	(28,109)
(47,649)	(2,655)	(71,629)	(21,645)
<u>1,146,223</u>	<u>193,596</u>	<u>5,223,104</u>	<u>(409,700)</u>
<u>\$ 2,692,302</u>	<u>\$ 314,978</u>	<u>\$ 9,239,888</u>	<u>\$ 231,506</u>
\$ 26,405	\$ -	\$ 26,405	\$ -
157,911	-	225,899	-
-	-	150,508	-



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# Financial Section

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FIDUCIARY FUNDS



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CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
June 30, 2020

	<u>Agency Funds</u>	<u>Part-Time Firemen's Pension</u>
ASSETS		
Cash	\$ 434,923	\$ 30,258
Investments at fair value	<u>-</u>	<u>409,300</u>
Total assets	<u>434,923</u>	<u>439,558</u>
LIABILITIES		
Due to others	342,144	
Accounts payable	<u>92,779</u>	<u>140</u>
Total liabilities	<u>\$ 434,923</u>	<u>140</u>
NET POSITION		
Net position restricted for pensions		<u><u>\$ 439,418</u></u>

See accompanying notes.

CITY OF CASA GRANDE, ARIZONA  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
Year Ended June 30, 2020

	<u>Part-Time Firemen's Pension</u>
ADDITIONS	
Investment earnings:	
Interest and dividends	\$ 19,708
Net increase (decrease) in change in the fair value of investments	<u>(2,898)</u>
Total additions	<u>16,810</u>
DEDUCTIONS	
Administrative expenses	8,472
Beneficiary payments to individuals	<u>10,101</u>
Total deductions	<u>18,573</u>
Change in fiduciary net position	(1,763)
Net position-beginning of year	<u>441,181</u>
Net position-end of year	<u><u>\$ 439,418</u></u>

See accompanying notes.

# Financial Section

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## NOTES TO THE FINANCIAL STATEMENTS



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CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies and financial reporting practices of the City conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the City's significant accounting policies.

A. Reporting Entity

The reporting entity of the City includes the following services as authorized by its charter: general government, public safety (police, court and fire), streets/transportation, public works, culture and recreation and economic development. In addition, the City owns and operates four major enterprise activities: wastewater system, sanitation operations, golf course and water system.

Individual Component Units – Blended The Mission Royale Community Facilities District, Villago Community Facilities District, Copper Mountain Community Facilities District and Post Ranch Community Facilities District (the Districts) were formed for the purpose of acquiring or constructing public infrastructure in specific geographic areas of the City. As special purpose districts and separate political subdivisions under the Arizona Constitution, the Districts can levy taxes and issue bonds independently of the City. Property owners in the designated areas are assessed for District taxes, and thus for the costs of operating the Districts. The City Council serves as the Board of Directors; however, the City has no liability for the District's debt. For reporting purposes, the transactions of the Districts are combined together and included as governmental type funds as if they were part of the City's operations.

No separate financial statements were prepared for the Districts.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from Business-type activities, which rely on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses for a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment.

Taxes and other items not properly included among program revenues are reported instead as general revenues. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government- wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. A fund is considered a major fund if it meets several threshold tests based on size and proportionate share.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Government-Wide and Fund Financial Statements (Continued)

Generally, the effect of interfund activity is removed from the government-wide financial statements. Net interfund activity and balances between governmental activities and business-type activities are shown in the government-wide financial statements. Certain charges for interfund services provided and used, such as charges between the Enterprise Fund utility segments and various functional activities, were not eliminated if the charges approximated their exchange values. The “doubling up” effect of internal service fund activity is removed from the government-wide statements with the expenses shown in the various functions and segments on the Statement of Activities.

C. Basis of Presentation – Fund Accounting

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures (expenses). The various funds are summarized by type in the combined financial statements. The City uses the following fund types:

GOVERNMENTAL FUNDS

General Fund - The General Fund is the chief operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund.

Special Revenue Funds - The Special Revenue Funds are used to account for revenues derived from specific taxes, grants, or other restricted revenue sources. City Ordinances or Federal and State Statutes specify the uses and limitations of each special revenue fund. The Highway Users Fund that accounts for the City's share of tax revenues legally restricted to the maintenance of the highways within the City's boundaries is presented as a major fund in the basic financial statement. The Grants Fund accounts for the City's federal, state, and local grants and is presented as a major fund in the basic financial statement.

Debt Service Funds - Debt Service Funds account for the accumulation of resources for and the payment of general obligation long-term debt principal, interest and related costs.

Capital Project Funds - Capital Project Funds account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). The Capital Replacement/Recreation/Development Fund and Development Impact Fee Funds are major funds presented in the basic financial statements. This fund accounts for the replacement of fleet, recreation facilities construction and development of infrastructure.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation – Fund Accounting (Continued)

PROPRIETARY FUNDS

Enterprise Funds - Enterprise Funds account for operations financed and operated in a manner similar to private business enterprises - the intent of the governing body is for the costs of providing the specific service to the general public on a continuing basis be financed or recovered primarily through user charges. The enterprise funds presented as major funds in the basic financial statement are as follows:

Water Fund - accounts for the Copper Mountain water related activities.

Wastewater Fund - accounts for the activities of the wastewater treatment, operations and maintenance.

Sanitation Fund - accounts for the operations of the City's trash and landfill services.

Golf Course Fund - accounts for the operations of the City's public golf course.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, generally on a cost-reimbursement basis. The City has four internal services funds: Fleet Maintenance is used to account for the maintenance and operations of City owned vehicles, Facilities Maintenance is used to account for the maintenance and operations of City owned buildings, Risk Management is used for property and casualty insurance activities, and Health Benefit Trust used to account for the City's health insurance costs. Each cost center is charged their proportional share of the cost for these services.

On the proprietary fund financial statements, operating revenues are those that flow directly from the operations of that activity, i.e. charges to customers or users who purchase or use the goods or services of that activity. Operating expenses are those that are incurred to provide those goods or services. Non-operating revenues and expenses are items like investment income and interest expense that are not a result of the direct operations of the activity.

FIDUCIARY FUNDS

Fiduciary funds account for assets held by the City in a trustee or agency capacity on behalf of others and therefore are not available to support City programs. The reporting focus is upon net position and changes in net position and employs accounting principles similar to proprietary funds. Fiduciary Funds are not included in the government-wide financial statements since they are not assets of the City available to support City programs.

Pension Trust Funds are used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post-employment benefit plans, or other employee benefit plans. The City has one Pension Trust Fund to account for the activities of the part-time firemen's pension plan.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation – Fund Accounting (Continued)

FIDUCIARY FUNDS (Continued)

Agency Funds account for assets the City holds as an agent for individuals, private organizations, other governments or other funds in a temporary custodial capacity. The City currently maintains three agency funds, one to account for contributed and donated resources held for various community programs, one is to account for the RICO Fund, and another to account for employee deposits into a flexible spending plan. The three agency funds are aggregated in the statements.

D. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Different measurement focuses are applied to governmental, proprietary, and fiduciary funds. The governmental fund measurement focus is on determination of financial position and changes in financial position. Governmental funds focus on the flow of resources. The proprietary and pension fund measurement focus is on determination of net income, financial position, and changes in financial position. Agency funds are custodial in nature and do not measure results of operation or have a measurement focus.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

The modified accrual basis of accounting is followed by the governmental funds. Revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period.

The City considers revenues available if they are earned by June 30 and the revenue is expected to be collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year.

In applying the susceptible to accrual concept to intergovernmental revenues (grants, subsidies and shared revenues), the legal and contractual requirements of the numerous individual programs are used as guidance. There are essentially two types of these revenues. In one, monies must be expended on the specific purpose of the project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded.

In the other legal and contractual arrangement, monies are virtually unrestricted as to purpose of expenditures and nearly irrevocable, i.e., revocable only for failure to comply with prescribed compliance requirements, e.g., equal employment opportunity. These resources are reflected as revenues at the time of receipt or earlier if they meet the criterion of availability.

Licenses and permits, charges for services, fines, forfeitures and miscellaneous revenues are recorded as revenues when received. Investment interest is recorded as earned since they are measurable and available. City sales tax collected by the State of Arizona and property taxes are accrued in the accounting period they become both measurable and available.



CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus, Basis of Accounting, and Financial Statement Presentation  
(Continued)

The portion of property tax levies available on June 30, 2020, are recorded as receivable, net of allowance for un-collectibles. The balance of the tax levy not collected within 60 days after year-end are reflected as deferred revenue.

Notes receivables are recorded as revenue as installments are received. The balances of these receivables are reflected as deferred revenue. Direct loans made through Community Development Block Grants are reflected as a reserve in fund balance.

All proprietary and pension funds are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recorded in the accounting period incurred.

The preparation of the basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

E. Budgetary Data

- In the spring of each year, the City Manager submits to City Council an estimate of the expenditures necessary to conduct the affairs of the City for the fiscal year commencing July 1st.
- The Council holds open work sessions relating to budget preparation.
- After required public hearings are held, a budget for all governmental and proprietary funds (excluding internal service and pension funds) is legally enacted prior to the third Monday of July as required by Arizona Revised Statutes. The budget specifies expenditure amounts by activity with each Fund.
- Transfer of budgeted amounts within a department may be authorized by the Director of each department, unless the transfer involves personnel services. This type of budgetary transfer requires City Manager approval. In the adoption of the budget the City Council delegates authority to transfer budget amounts between funds and departments to the City Manager. The original budget was amended for the year ending June 30, 2020.
- All funds are subject to the comprehensive appropriated budget.
- Encumbrances used by the City during the budget year. All appropriations lapse at fiscal year-end unless re-appropriated as a carry-over. Invoices for goods and services received on or before June 30 must be paid within 60 days of the fiscal year-end.
- The budget for the City is adopted on a basis consistent with generally accepted accounting principles.
- Under State statutes, certain annual expenditure limitations must be adhered to.
- Several supplemental appropriations were necessary during the year.
- Expenditures may not exceed budgeted appropriations at the total budget level.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Cash, Cash Equivalents, and Investments

Cash represents amounts in demand deposits, cash on hand, and amounts held in trust by financial institutions. The funds held in trust are available to the City upon demand. Cash equivalents are defined as short-term (original maturities of three months or less), highly liquid investments that are 1) readily convertible to known amounts of cash and 2) so near maturity that they present insignificant risk of changes in value because of changes in interest rates.

The City adheres to the Arizona Revised Statutes (A.R.S. §35-323) that governs the investment of City funds. Eligible investments include certificate of deposits in eligible depositories, interest bearing accounts in qualified banks, repurchase agreements, pooled investments by the State Treasurer, bonds of the U.S. Government that are guaranteed as to principal and interest, and bonds of the state, city, town or school district. All investments are carried at fair value with unrealized gains and losses recorded as adjustments to interest earnings. Fair market values are based on quoted market prices.

The State's investment pool is managed by the State Treasurer's office. The pool is not required to register with the Securities and Exchange Commission under the 1940 Investments Advisors Act. The activity and performance of the pool is reviewed monthly by the State Board of Investment in accordance with A.R.S. §35-311. The Arizona State Treasurer issues a publicly available financial report that includes financial statements and required supplementary information.

Copies may be obtained by contacting the Arizona State Treasurer, 1700 West Washington, Phoenix, Arizona 85007. In accordance with GASB Codification the City records all its investments at fair value as defined in the statement. The Part-time Firemen's Pension investments are valued from quoted market prices at year-end.

G. Inventory

Inventories for governmental and proprietary funds consist primarily of expendable supplies. Governmental funds maintain inventories using the consumption method of accounting. All inventories are valued at cost, which approximates market, using the first-in/first-out method. Physical inventories are conducted at year-end for financial statements purposes.

H. Capital Assets

Capital Assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of more than \$10,000 and an estimated useful life in excess of one year.

Assets contributed (donated) to those funds, donated works of art and similar items, and assets received in service concession arrangements should be reported at acquisition value rather than fair value.

General government infrastructure capital assets include those assets acquired or constructed since 1980.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

H. Capital Assets (Continued)

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Depreciation of all assets is recorded and calculated using the straight-line method over the following estimated useful lives:

Buildings	40 years
Sewer Systems	20 to 50 years
Street Systems	20 to 30 years
Building and Facility Improvements	20 years
Streetlights and Traffic Control Devices	20 years
Other Improvements and Landscaping	15 years
Vehicles	3 to 15 years
Equipment	5 to 10 years
Furniture and Fixtures	5 to 10 years
Computers/ Software	3 years

I. Deferred outflows and inflows of resources

The statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized as an expense in future periods. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will be recognized as a revenue in future periods.

J. Postemployment benefits

For purposes of measuring the net pension liabilities, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

ASRS and PSPRS net OPEB asset (liabilities) have not been recorded, or further disclosed at June 30, 2020 in accordance with GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, due to the relative insignificance to the City's financial statements.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

K. Compensated absences

Different measurement focuses for governmental and proprietary funds were considered when determining the compensated absences liability. Because the measurement focus for proprietary funds is the determination of net income, current and long-term liabilities are recorded in the accounting records. The measurement focus for governmental funds is the flow of financial resources; expenditures for vacation time are accrued as current liabilities only if they have matured (i.e., unused reimbursable leave still outstanding following an employee's resignation or retirement).

New employees hired between November 1, 2015 and June 30, 2020 are allowed to participate in either the Paid Time Off (PTO) program or the traditional vacation/sick leave program.

Under the PTO program, employees earn paid time off annually ranging from 160 hours to 268 hours per year or 224 to 375 hours per year for firefighters working 24-hour shifts. The maximum amount of PTO which may be accrued by employees is 600 hours or 840 for firefighters working 24-hour shifts. In the event of termination, an employee is reimbursed for the accumulated PTO.

Under the traditional vacation/sick leave program, employees are able to earn between 8 and 20 hours of vacation per month or 11.2 and 30 hours of vacation per month for firefighters working 24-hour shifts. In the event of termination, an employee is reimbursed for the accumulated vacation leave.

The traditional vacation/sick leave program allows city employees with less than ten years of service to be granted non-vesting sick leave. Employees with ten or more years of service will be paid the unused accrued sick leave as follows:

- 10 – 15 years of service will receive 30% up to a maximum of 128 hours or 180 hours for firefighters working 24-hour shifts.
- 15 – 19 years of service will receive 40% up to a maximum of 288 hours or 404 hours for firefighters working 24-hour shifts.
- 20 or more years of service will receive 50% up to a maximum of 640 hours or 896 hours for firefighters working 24-hour shifts.

Sick leave compensation is accounted for in the period in which the event takes place.

L. Long-term Obligations

A distinction is made between proprietary fund long-term liabilities and governmental long-term debt. Governmental funds' long-term obligations are recognized as a liability in the governmental funds when due and expected to be financed from expendable available financial resources. Long-term obligations expected to be financed from proprietary fund operations are accounted for in the fund as a long-term liability.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

M. Interfund Activity

Interfund transactions are categorized as loans, reimbursements, interfund services provided and used or transfers. Loans between funds are reported in the balance sheet of the borrowing and lending funds as a liability and receivable, respectively. Reimbursements are expenditures or expenses of one fund but are attributable to another fund. An example of this type of transaction is when one fund purchases a supply in which another fund uses, thus reimbursing the original funds expenditure/ expense. An interfund service is revenue to the fund providing the service and expenditure to the fund receiving the service. Other interfund transactions are classified as transfers. Transfers usually reflect ongoing operating subsidies between funds.

N. Fund Equity

Reserves represent those portions of fund equity not appropriable for expenditures or legally segregated for a specific future use.

O. Fund Balance Policies

In the fund financial statements, fund balance is reported in classifications that comprise a hierarchy based the extent to which the City is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The classifications of fund balance are Non-spendable, Restricted, Committed, Assigned, and Unassigned. Non-spendable and Restricted fund balances represent the restricted classifications and Committed, Assigned, and Unassigned represent the unrestricted classifications.

Non-spendable fund balance includes amounts that cannot be spent because it is not in a spendable form such as inventory or prepaid items. Restricted fund balance is externally (outside the City) enforceable limitations imposed by creditors, grantors, contributors and laws and regulations of other governments. Committed fund balance is self-imposed limitations imposed at the highest level of decision-making authority, the City Council.

Council approval through the adoption of an Ordinance is required to commit resources or to rescind the commitment. Assigned fund balance represents limitations imposed by the City Council. Unassigned fund balance represents the residual net resources in excess of the other classifications. The General Fund is the only fund that can report a positive unassigned fund balance and any governmental fund can report a negative unassigned fund balance.

When both restricted and unrestricted resources are available for specific expenditures, restricted resources are considered spent before unrestricted resources. Within fund balance committed is spent first and then assigned resources are used. For fund balance details by classification, see the Fund Balance Details by Classification note disclosure.

P. Expenditures over Appropriations

For the year ended June 30, 2020, the City did not report any excess of expenditures over appropriations.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 2 CASH AND INVESTMENTS

The carrying amount of the City's cash in bank totaled \$8,086,482 from which \$7,621,301 are City deposits and \$465,181 are fiduciary deposits, and the bank balance for those deposits was \$8,877,236. The City had cash on hand of \$6,125. Federal Depository Insurance covered the City's deposits at June 30, 2020, to the extent of \$250,000. Deposits of \$8,627,236 were collateralized with securities held by the pledging financial institution or by its trust department or agent but not in the City's name. Casa Grande does not have a deposit policy for custodial credit risk.

In addition, the City holds Certificates of Deposit with Western State Bank totaling \$253,964 at June 30, 2020.

Investments

The City's policy is to invest unrestricted cash in the Local Government Investment Pool 7 (LGIP), an investment pool managed by the State Treasurer's Office that allows governments within the State to pool their funds for investment purposes. The LGIP is not registered with the Securities Exchange Commission under the 1940 Investment Advisors Act. The State Board of Investment has oversight responsibilities of the investment pool pursuant to ARS 35-311. Investments in the State Treasurer's investment pools are valued at the pool's share price multiplied by the number of shares the City held. The fair value of a participant's position in the pools approximates the value of that participant's pool shares. Participants in the pool are not required to categorize the value of shares in accordance with the fair value hierarchy. Funds held in the State Treasurer's Local Government Investment Pool represent a proportionate interest in the pool's portfolio; however, the City's portion is not identified with specific investments and is not subject to custodial credit risk. At June 30, 2020, the City's funds invested with the State Treasurer totaled \$43,001,936.

The City also holds \$77,261,278 invested with PFM Asset Management, LLC, \$189,690 with Zions Bank, and \$409,300 with TD Ameritrade. The accounts are invested in U.S. Treasury securities, U.S. Government bonds, certificates of deposit and corporate debt securities.

Cash and cash equivalents include restricted and unrestricted amounts as follows:

	Governmental Activities	Business - Type Activities	Fiduciary Fund	Total
Cash and cash equivalents	\$ 45,630,254	\$ 4,999,106	\$ 465,181	\$ 51,094,541
Investments	59,698,944	17,816,300	409,300	77,924,544
Restricted cash and cash equivalents	189,690	-	-	189,690
	<u>\$ 105,518,888</u>	<u>\$ 22,815,406</u>	<u>\$ 874,481</u>	<u>\$ 129,208,775</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 2 CASH AND INVESTMENTS (Continued)

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. Casa Grande has a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The following table shows the City's investment maturities:

2020 Investment Type	Amount	Remaining Maturity (In Months)			
		12 Months or Less	13 to 24 Months	25 to 60 Months	More Than 60 Months
U.S. Treasury Notes	\$ 35,855,836	\$ -	\$ 20,940,608	\$ 14,915,228	\$ -
Supra-National Agency Bond	2,221,789	-	1,222,361	999,428	-
Federal Agency Collateralized Mortgage Obligations	2,617,527	-	730,708	1,886,819	-
Federal Agency Notes	11,836,841	-	2,979,126	8,857,715	-
Corporate Note	17,383,995	3,154,516	7,249,327	6,980,152	-
Certificate of Deposit	6,662,669	3,583,630	3,079,039	-	-
Bank Note	378,772	-	-	378,772	-
Cash	557,815	557,815			
Money Market	189,690	189,690	-	-	-
Mutual Funds	409,300	409,300	-	-	-
State Investment Pool 7 (LGIP)	43,001,934	43,001,934	-	-	-
	<u>\$ 121,116,168</u>	<u>\$ 50,896,885</u>	<u>\$ 36,201,169</u>	<u>\$ 34,018,114</u>	<u>\$ -</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 2 CASH AND INVESTMENTS (Continued)

Custodial Credit Risk

Custodial credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The City does not have a formal investment policy regarding credit risk. However, the City is prohibited by State law from investing in investments other than obligations of the U.S. Treasury and U.S. agencies, certificates of deposit in eligible depositories, repurchase agreements, corporate notes, commercial paper, obligations of the State of Arizona or any of its counties or incorporated cities, towns or duly organized school districts, improvement districts in this state and the State Treasurer's Local Investment Pool. Presented below is the actual rating as of year-end for each investment type.

2020 Investment Type	Amount	Rating Agency	Rating
U.S. Treasury Notes	\$ 35,855,836	S&P	AA+
Supra-National Agency Bond	2,221,789	S&P	AAA
Federal Agency Collateralized Mortgage Obligations	2,617,528	S&P	AA+
Federal Agency Notes	11,836,841	S&P	AA+
Corporate Note	849,611	S&P	AA+
Corporate Note	1,025,837	S&P	AA
Corporate Note	636,235	S&P	AA-
Corporate Note	2,627,689	S&P	A+
Corporate Note	4,173,614	S&P	A
Corporate Note	4,846,084	S&P	A-
Corporate Note	2,419,031	S&P	BBB+
Corporate Note	391,160	S&P	BBB-
Corporate Note	414,734	Unrated	
Certificate of Deposit	1,551,442	S&P	AA-
Certificate of Deposit	772,937	S&P	A+
Certificate of Deposit	754,658	S&P	A
Certificate of Deposit	719,543	S&P	A-1+
Certificate of Deposit	2,610,124	S&P	A-1
Certificate of Deposit	253,964	Unrated	
Bank Note	378,772	Unrated	
Cash	557,815	Unrated	
Money Market	189,690	Unrated	
Mutual Funds	409,300	Unrated	
State Investment Pool 7 (LGIP)	43,001,934	Unrated	
	<u>\$ 121,116,168</u>		



CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 2 CASH AND INVESTMENTS (Continued)

Fair Value Measurement

Investments are measured at fair value. Fair value measurements are categorized based on the valuation inputs used to measure an asset's fair value: Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments' fair value measurements are as follows at June 30, 2020:

Investments By Fair Value Level	Amount	Fair Value Measurement Using		
		Level 1	Level 2	Level 3
U.S. Treasury Notes	\$ 35,855,836	\$ -	\$ 35,855,836	\$ -
Supra-National Agency Bond	2,221,789	-	2,221,789	-
Federal Agency Collateralized Mortgage Obligations	2,617,527	-	2,617,527	-
Federal Agency Notes	11,836,841	-	11,836,841	-
Corporate Note	17,383,995	-	17,383,995	-
Certificate of Deposit	6,662,669	-	6,662,669	-
Bank Note	378,772	378,772	-	-
Cash	557,815			
Money Market	189,690	189,690	-	-
Total Investments by Fair Value Level	<u>\$ 77,704,934</u>	<u>\$ 568,462</u>	<u>\$ 76,578,657</u>	<u>\$ -</u>
External Investment Pool Measured at Fair Value				
State Investment Pool 7 (LGIP)	<u>\$ 43,001,934</u>			
Total Investments Measured at Fair Value	<u>120,706,868</u>			
Investments Measured at Amortized Costs				
Mutual Funds	<u>409,300</u>			
Total Investments	<u>\$ 121,116,168</u>			

Investments categorized as Level 2 are valued significant other observable inputs for those investments. Investments in the State Treasurer's investment pools are valued at the pool's share price multiplied by the number of shares the City held. The fair value of a participant's position in the pool approximates the value of that participant's pool shares. The State Board of Investment provides oversight for the State Treasurer's investment pools.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 2 CASH AND INVESTMENTS (Continued)

Concentration of Credit Risk

The investment policy of the City contains no limitations on the amount that can be invested in any one issuer. Investments in any one issuer are as follows:

2020 Issuer	Reported Amount	Concentration
U.S. Treasury Notes	\$ 35,855,836	29.6%
Supra-National Agency Bond	2,221,789	1.8%
Federal Agency Collateralized Mortgage Obligations	2,617,527	2.2%
Federal Agency Notes	11,836,841	9.8%
Corporate Note	17,383,995	14.4%
Certificate of Deposit	6,662,669	5.5%
Bank Note	378,772	0.3%
Cash	557,815	0.5%
Money Market	189,690	0.2%
Mutual Funds	409,300	0.3%
State Investment Pool 7 (LGIP)	43,001,934	35.5%
	<u>\$ 121,116,168</u>	<u>100%</u>

NOTE 3 CASH WITH FISCAL AGENT/RESTRICTED INVESTMENTS

The City has restricted the following for capital infrastructure in the Community Facilities Fund.

Fund Type	Description of Designated Capital	Balance at 6/30/2020
Capital - CFD	Infrastructure	<u>\$ 113,553</u>

Excise tax restricted in the Debt Service Fund.

Fund Type	Description of Designated Capital	Balance at 6/30/2020
Debt Service	Excise Tax	<u>\$ 130</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 3 CASH WITH FISCAL AGENT/RESTRICTED INVESTMENTS (Continued)

In April 2005, the Mission Royale Community Facilities District issued long-term revenue obligations. Certain resources set aside for repayment are classified as restricted cash on the statement of net position and on the balance sheet because their use is limited by applicable bond covenants.

Fund Type	Description of Designated Capital	Balance at 6/30/2020
Capital - CFD	Sewer Line	<u>\$ 75,907</u>

The City has also issued long-term general obligation bonds. Certain resources set aside for repayment are classified as restricted cash on the statement of net position and on the balance sheet because their use is limited by applicable bond covenants.

Fund Type	Description of Designated Capital	Balance at 6/30/2020
Debt Service	GO Bonds	<u>\$ 100</u>

NOTE 4 RECEIVABLES

The following table is a summary of the City's governmental activities receivables.

	General Fund	Highway User Fund	Grants Fund	Capital Replacement/ Recreation/ Development Fund	Non-Major Governmental Funds	Total Governmental Funds
Receivables:						
Intergovernmental	\$4,020,512	\$ 946,884	\$ 6,808,667	\$ 889,016	\$ 190,410	\$ 12,855,489
Accounts	<u>1,457,910</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>550,486</u>	<u>2,008,396</u>
Total receivables	<u>\$5,478,422</u>	<u>\$ 946,884</u>	<u>\$ 6,808,667</u>	<u>\$ 889,016</u>	<u>\$ 740,896</u>	<u>\$ 14,863,885</u>

The following table is a summary of the City's proprietary fund receivables.

	Water Fund	Wastewater Fund	Sanitation Fund	Golf Course Fund	Internal Service Fund	Total
Receivables:						
Accounts	\$ 20,629	\$ 6,073,263	\$ 3,598,079	\$ 31,399	\$ 70	\$ 9,723,440
Less:						
Allowance	<u>-</u>	<u>(4,338,422)</u>	<u>(2,728,154)</u>	<u>-</u>	<u>-</u>	<u>(7,066,576)</u>
Net receivables	<u>\$ 20,629</u>	<u>\$ 1,734,841</u>	<u>\$ 869,925</u>	<u>\$ 31,399</u>	<u>\$ 70</u>	<u>\$ 2,656,864</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 4 RECEIVABLES (Continued)

Revenues of the enterprise funds are reported net of uncollectible amounts. Total uncollectible amounts related to revenues of the current period are as follows:

Uncollectibles related to wastewater	\$ 807,085
Uncollectibles related to sanitation	<u>436,151</u>
Total uncollectibles for the current year	<u>\$ 1,243,236</u>

NOTE 5 DIRECT LOANS

The City issues loans to provide housing for low-income families, which are funded by Community Development Block Grants from the U.S. Department of Housing and Urban Development through the Arizona Department of Commerce. These loans are paid back on a monthly basis and have varying terms and maturity dates. At June 30, 2020 these loans outstanding totaled \$312,894 and is included in the non-major funds accounts receivable balance on the Governmental Funds Balance Sheet.

NOTE 6 PROPERTY TAXES

Arizona Revised Statutes require that property taxes be levied on or before the third Monday in August. Taxes are levied and collected by the Pinal City Treasurer on real and personal property. Real property taxes, payable in two installments, are due November 1 and May 1. Personal property taxes are billed throughout the year. Interest and penalties are assessed if a taxpayer fails to pay the tax within a period of time specified by law. Taxes are considered a lien against real property at the date of levy.

The primary tax levy is limited to a 2% increase over the previous year's maximum allowable primary levy plus an increased dollar amount due to a net gain in property not taxed the previous year. The primary levy is further limited in that the primary tax from all jurisdictions may not exceed 1% of the homeowner's market value of the home. Secondary taxes are levied to retire voter approved general obligation bonds.

The City's 2019-2020 maximum primary levy limit was \$4,389,245. The primary tax levy was \$4,140,193. The City's secondary tax levy was \$1,074,261.

Using the modified accrual basis of accounting, property tax revenue is recognized when it becomes both measurable and available to finance expenditures as of year-end and expected to be collected within 60 days after year-end. Available means taxes due or past due at the end of the fiscal year. Deferred revenue includes the balance of the property tax levy that does not meet the accrual criteria. Property tax receivable and deferred revenue at June 30, 2020, are \$265,440 and \$208,614, respectively.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 7 CAPITAL ASSETS

A summary of capital assets activity for the fiscal year ended June 30, 2020 follows: The beginning balances have been restated according to the prior period restatement.

Governmental Activities	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets, not being depreciated:				
Land	\$ 21,416,366	\$ 11,500	\$ -	\$ 21,427,866
Construction in progress	8,362,765	4,500,251	(11,571,053)	1,291,963
Total capital assets not being depreciated	29,779,131	4,511,751	(11,571,053)	22,719,829
Capital assets, being depreciated:				
Buildings	94,568,221	520,778	-	95,088,999
Improvements	247,488,603	14,520,360	-	262,008,963
Heavy machinery & equipment	37,775,328	1,650,066	-	39,425,394
Total capital assets being depreciated	379,832,152	16,691,204	-	396,523,356
Less accumulated depreciation for:				
Buildings	(35,818,955)	(2,672,980)	-	(38,491,935)
Improvements	(164,878,747)	(10,471,850)	-	(175,350,597)
Heavy machinery & equipment	(23,575,426)	(2,745,341)	-	(26,320,767)
Total accumulated depreciation	(224,273,128)	(15,890,171)	-	(240,163,299)
Total capital assets, being depreciated, net	155,559,024	801,033	-	156,360,057
Governmental activities capital assets, net	<u>\$ 185,338,155</u>	<u>\$ 5,312,784</u>	<u>\$ (11,571,053)</u>	<u>\$ 179,079,886</u>
Business-Type Activities				
Capital assets, not being depreciated:				
Land	\$ 4,216,809	\$ -	\$ -	\$ 4,216,809
Construction in progress	13,729	337,415	(332,866)	18,278
Total capital assets not being depreciated	4,230,538	337,415	(332,866)	4,235,087
Capital assets, being depreciated:				
Buildings and improvements	130,654,596	332,866	-	130,987,462
Machinery and equipment	14,865,411	1,572,528	(340,137)	16,097,802
Total capital assets being depreciated	145,520,007	1,905,394	(340,137)	147,085,264
Less accumulated depreciation for:				
Buildings and improvements	(46,047,210)	(3,455,948)	-	(49,503,158)
Machinery and equipment	(10,227,030)	(961,386)	230,233	(10,958,183)
Total accumulated depreciation	(56,274,240)	(4,417,334)	230,233	(60,461,341)
Total capital assets, being depreciated, net	89,245,767	(2,511,940)	(109,904)	86,623,923
Business-Type activities capital assets, net	<u>\$ 93,476,305</u>	<u>\$ (2,174,525)</u>	<u>\$ (442,770)</u>	<u>\$ 90,859,010</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 7 CAPITAL ASSETS (Continued)

Depreciation expense was charged to the functions/programs of the government as follows:

Governmental activities:	
General government	\$ 334,332
Public safety	2,597,919
Streets/Transportation	519,151
Public Works	9,407,696
Culture and recreation	1,857,585
Economic Development	1,154,462
Internal Service	19,026
	<u>15,890,171</u>
Total depreciation expense	<u>\$ 15,890,171</u>
Business-type activities:	
Water	\$ 70,905
Wastewater	3,305,371
Sanitation	892,988
Golf Course	148,070
	<u>4,417,334</u>
Total depreciation expense	<u>\$ 4,417,334</u>

NOTE 8 PENSIONS

The City contributes to the plans described below. The plans are component units of the State of Arizona.

At June 30, 2020, the City reported the following aggregate amounts related to pensions) for all plans to which it contributes:

Statement of Net Position and Statement of Activities	Governmental Activities	Business-type Activities	Total
Net pension liability	\$ 68,846,789	\$ 3,332,629	\$ 72,179,418
Deferred outflows of resources	12,359,304	343,363	12,702,667
Deferred inflows of resources	3,007,354	370,812	3,378,166
Pension expense	8,313,140	221,936	8,535,076

The City reported \$5,879,004 of pension contributions as expenditures in the fund statements related to all pension plans to which it contributes.

Net OPEB asset/liabilities have not been recorded, or further disclosed, at June 30, 2020 in accordance with GASB Statement 75, due to the relative insignificance to the City's financial statements.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**A. Arizona State Retirement System**

**Plan Description** - City employees not covered by the other pension plans described below participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing multiple-employer defined benefit pension plan, a cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plan, and a cost-sharing multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Articles 2 and 2.1. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its Web site at [www.azasrs.gov](http://www.azasrs.gov).

**Benefits Provided** - The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefits terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

ASRS	Retirement	
	Initial membership date:	
	Before July 1, 2011	On or after July 1, 2011
Years of service and age required to receive benefit	Sum of years and age equals 80 10 years, age 62 5 years, age 50* any years, age 65	30 years, age 55 25 years, age 60 10 years, age 62 5 years, age 50* any years, age 65
Final average salary is based on	Highest 36 consecutive months of last 120 months	Highest 60 consecutive months of last 120 months
Benefit percent per year of service	2.1% to 2.3%	2.1% to 2.3%

\*with actuarially reduced benefits.

Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earning. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the survivor benefit is determined by the retirement benefit option chosen. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Contributions** - In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2020 active ASRS members were required by statute to contribute at the actuarially determined rate of 12.11 percent (11.94 percent for retirement and 0.167 percent for long-term disability) of the members' annual covered payroll, and the City was required by statute to contribute at the actuarially determined rate of 12.11 percent (11.45 percent for retirement, 0.49 percent for health insurance premium benefit, and 0.17 percent for long-term disability) of the active members' annual covered payroll. The City's contributions to the pension, health insurance premium benefit, and long-term disability plans for the year ended June 30, 2020, were \$1,645,786, \$70,431, and \$24,435, respectively.

During fiscal year 2020, the City paid for ASRS pension as follows:

64.8 percent from the General Fund, 6.5 percent from the HURF Fund, 5.2 percent from the Grants Fund, 3.4 percent from Non-Major Funds, 0.2 percent from the Water Fund, 4.6 percent from the Wastewater Fund, 10.2 percent from the Sanitation Fund, 0.5 percent from the Golf Fund, and 4.6 percent from internal service funds.

**Pension Liability** – At June 30, 2020, the City reported a liability of \$19,543,668 for its proportionate share of the ASRS' net pension liability. The net liability was measured as of June 30, 2019. The total liability used to calculate the net liability was determined using update procedures to roll forward the total liability from an actuarial valuation as of June 30, 2018, to the measurement date of June 30, 2019.

The City's proportion of the net pension liability was based on the City's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2019. The City's proportion measured as of June 30, 2019, was 0.13431 percent, which was a decrease of 0.009757 percent from its proportion measured as of June 30, 2018.



CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Pension Expense and Deferred Outflows/Inflows of Resources** - For the year ended June 30, 2020, the City recognized pension expense of \$1,310,132. At June 30, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

ASRS

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 353,062	\$ 3,674
Changes of assumptions or other inputs	82,612	778,267
Net difference between projected and actual earnings on pension plan investments	-	439,274
Changes in proportion and differences between City contributions and proportionate share of contributions	30,145	994,557
City contributions subsequent to the measurement date	1,645,786	-
Total	<u>\$ 2,111,605</u>	<u>\$ 2,215,772</u>

The amounts reported as deferred outflows of resources related to ASRS pensions resulting from City contributions subsequent to the measurement date will be recognized as an increase of the net asset or a reduction of the net liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as expense as follows:

Year ending June 30	
2021	\$ (812,281)
2022	(970,963)
2023	(84,359)
2024	117,650
2025	-
Thereafter	-

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Actuarial Assumptions** - The significant actuarial assumptions used to measure the total pension liability are as follows:

ASRS	
Actuarial valuation date	June 30, 2018
Actuarial roll forward date	June 20, 2019
Actuarial cost method	Entry age normal
Investment rate of return	7.5%
Projected salary increases	2.7 - 7.2% for pensions
Inflation	2.3%
Permanent benefit increase	Included for pensions
Mortality rates	2017 SRA Scale U-MP for pensions and health insurance premium benefit
Recovery rates	2012 GLTD for long-term disability
Healthcare cost trend rate	Not Applicable

Actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

The long-term expected rate of return on ASRS plan investments was determined to be 7.5 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-term expected geometric real rate of return
Equity	50%	6.09%
Credit	20%	5.36%
Interest rate sensitive bonds	10%	1.62%
Real estate	20%	5.85%
Total	100%	

**Discount Rate** –The discount rate used to measure ASRS total pension liability was 7.5 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board's funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Sensitivity of the City's Proportionate Share of the ASRS Net Pension Liability to Changes in the Discount Rate** - The following table presents the City's proportionate share of the net pension liability calculated using the discount rate of 7.5 percent, as well as what the City's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.5 percent) or 1 percentage point higher (8.5 percent) than the current rate:

ASRS	1% Decrease (6.5%)	Current Discount Rate (7.5%)	1% increase (8.5%)
City's proportionate share of the net pension liability	\$ 27,815,166	\$ 19,543,668	\$ 12,630,824

**Plan Fiduciary Net Position** - Detailed information about the plans' fiduciary net position is available in the separately issued ASRS financial report.

**B. Public Safety Personnel Retirement System**

**Plan Descriptions** – City police department employees and City fire fighter employees who are regularly assigned hazardous duty participate in the Public Safety Personnel Retirement System (PSPRS) or employees who became members on or after July 1, 2017, may participate in the Public Safety Personnel Defined Contribution Retirement Plan (PSPDCRP). The PSPRS administers agent and cost-sharing multiple-employer defined benefit pension plans and agent and cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plans. A nine-member board known as the Board of Trustees and the participating local boards govern the PSPRS according to the provisions of A.R.S. Title 38, Chapter 5, Article 4. Employees who were PSPRS members before July 1, 2017, participate in the agent plans, and those who became PSPRS members on or after July 1, 2017, participate in the cost-sharing plans (PSPRS Tier 3 Risk Pool) which are not further disclosed because of their relative insignificance to the City's financial statements.

The PSPRS issue publicly available financial reports that include their financial statements and required supplementary information. The reports are available on the PSPRS Web site at [www.psprs.com](http://www.psprs.com).

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Benefits Provided** - The PSPRS provide retirement, health insurance premium supplement, disability, and survivor benefits. State statute establishes benefits terms. Retirement, disability, and survivor benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

PSPRS	Initial membership date:	
	Before January 1, 2012	On or after January 1, 2012 and before July 1, 2017
<b>Retirement and Disability</b>		
Years of service and age required to receive benefit	20 years of service, any age 15 years of service, age 62	25 years of service or 15 years of credited service, age 52.5
Final average salary is based on	Highest 36 months of last 20 years	Highest 60 months of last 20 years
Benefit percent		
Normal Retirement	50% less 2.0% for each year of credited service less than 20 years OR plus 2.0% to 2.5% for each year of credited service over 20 years, not to exceed 80%	1.5% to 2.5% per year of credited service, not to exceed 80%
Accidental Disability Retirement	50% or normal retirement, whichever is greater	
Catastrophic Disability Retirement	90% for the first 60 months then reduced to either 62.5% or normal retirement, whichever is greater	
Ordinary Disability Retirement	Normal retirement calculated with actual years of credited service or 20 years of credited service, whichever is greater, multiplied by years of credited service (not to exceed 20 years) divided by 20	
<b>Survivor Benefits</b>		
Retired Members	80% to 100% of retired member's pension benefit	
Active Members	80% to 100% of accidental disability retirement benefit or 100% of average monthly compensation if death was the result of injuries received on the job	

Retirement and survivor benefits are subject to automatic cost-of-living adjustments based on inflation. PSPRS also provides temporary disability benefits of 50 percent of the member's compensation for up to 12 months.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Employees Covered by Benefit Terms** - At June 30, 2020, the following employees were covered by the agent plans' benefit terms:

	PSPRS Police	PSPRS Fire
Inactive employees or beneficiaries		
currently receiving benefits	47	25
Inactive employees entitled to		
by not yet receiving benefits	21	5
Active employees	58	48
Total	126	78

**Contributions** - State statutes establish the pension contribution requirements for active PSPRS employees. In accordance with state statutes, annual actuarial valuations determine employer contribution requirements for PSPRS pension and health insurance premium benefits. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. Contributions rates for the year ended June 30, 2020, are indicated below. Rates are a percentage of active members' annual covered payroll.

	PSPRS Police	PSPRS Fire
Active members - Pension	7.65% - 11.65%	7.65% - 11.65%
City		
Pension	56.43%	41.81%
Health insurance premium benefit	0.57%	0.39%

In addition, statute required the City to contribute at the actuarially determined rate of 44.37 percent for Police and 27.67 percent for Fire for the PSPRS of annual covered payroll of retired members who worked for the City in positions that would typically be filled by an employee who contributes to the PSPRS.

The City's contributions to the plans for the year ended June 30, 2019, were:

	PSPRS Police	PSPRS Fire
Pension		
Contributions made	\$ 2,218,046	\$ 2,015,172
Health Insurance Premium Benefit		
Annual OPEB cost contributions made	22,405	18,797

During fiscal year 2020, the City paid for PSPRS pension contributions as follows: 100 percent from the General Fund.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Pension Liability-** At June 30, 2020, the City reported a PSPRS net pension liabilities for Police of \$33,746,777 and Fire of \$18,833,164 for a total of \$52,579,941.

The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The total liabilities as of June 30, 2019, reflect changes of actuarial assumptions to decrease the investment rate of return from 7.4 percent to 7.3 percent and update the mortality rates.

**Actuarial Assumptions** - The significant actuarial assumptions used to measure the total pension liability are as follows:

PSPRS

Actuarial valuation date	June 30, 2019
Actuarial cost method	Entry age normal
Investment rate of return	7.30%
Wage inflation	3.5% for pensions
Price inflation	2.5% for pensions
Cost-of-living adjustment	1.75% for pensions
Mortality rates	PubS-2010 tables
Healthcare cost trend rate	Not applicable

Actuarial assumptions used in the June 30, 2019, valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

The long-term expected rate of return on both the PSPRS Police and PSPRS Fire plan investments was determined to be 7.3 percent using a building-block method in which best- estimate ranges of expected future real rates of return (expected returns, net of plan investment expenses and inflation) are developed for each major asset class. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

PSPRS		Long-Term
Asset Class	Target Allocation	Expected Geometric Real Rate of Return
Short term investments	2.00%	0.25%
Risk parity	4.00%	4.01%
Fixed income	5.00%	3.00%
Real assets	9.00%	6.75%
GTS	12.00%	4.01%
Private credit	16.00%	5.36%
Real estate	10.00%	4.50%
Private equity	12.00%	8.40%
Non-U.S. equity	14.00%	5.00%
U.S. equity	16.00%	4.75%
Total	100.00%	

**Discount Rate** - At June 30, 2019, the discount rate used to measure the PSPRS total pension liabilities was 7.3 percent, which was a decrease of 0.1 from the discount rate used as of June 30, 2018. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between the actuarially determined contribution rate and the member rate. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Changes in the Net Pension Liability**

PSPRS - Police

	Increase (Decrease)		
	Plan		
	Total Pension Liability (a)	Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
Balances at June 30, 2019	\$ 53,337,486	\$ 22,112,568	\$ 31,224,918
Adjustment to beginning of year	\$ -	(21,000)	21,000
Changes for the year:			
Service Cost	1,013,404	-	1,013,404
Interest on the total liability	3,921,272	-	3,921,272
Changes of benefit terms	-	-	-
Differences between expected and actual experience in the measurement of the liability	879,309	-	879,309
Changes of assumptions or other inputs	990,827	-	990,827
Contributions - employer	-	2,619,482	(2,619,482)
Contributions - employee	-	397,833	(397,833)
Net investment income	-	1,310,394	(1,310,394)
Benefit payments, including refunds of employee contributions	(2,721,465)	(2,721,465)	-
Hall/Parker settlement	-	-	-
Administrative expense	-	(23,756)	23,756
Other changes	-	-	-
Net changes	4,083,347	1,582,488	2,500,859
Balances at June 30, 2020	\$ 57,420,833	\$ 23,674,056	\$ 33,746,777



CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Changes in the Net Pension Liability (Continued)**

PSPRS - Fire	Increase (Decrease)		
	Plan		
	Total	Fiduciary	Net
	Pension	Net	Pension
	Liability	Position	Liability
	(a)	(b)	(a) - (b)
Balances at June 30, 2019	\$ 36,977,955	\$ 18,878,391	\$ 18,099,564
Adjustment to beginning of year	\$ -	\$ (14,754)	14,754
Changes for the year:			
Service Cost	1,006,360	-	1,006,360
Interest on the total liability	2,760,313	-	2,760,313
Changes of benefit terms	-	-	-
Differences between expected and actual experience in the measurement of the liability	(342,819)	-	(342,819)
Changes of assumptions or other inputs	622,816	-	622,816
Contributions - employer	-	1,881,489	(1,881,489)
Contributions - employee	-	365,521	(365,521)
Net investment income	-	1,100,936	(1,100,936)
Benefit payments, including refunds of employee contributions	(1,365,578)	(1,365,578)	-
Hall/Parker settlement	-	-	-
Administrative expense	-	(20,122)	20,122
Other changes	-	-	-
Net changes	2,681,092	1,962,246	718,846
Balances at June 30, 2020	\$ 39,659,047	\$ 20,825,883	\$ 18,833,164

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

**Sensitivity of the City's Net Pension Liability to Changes in the Discount Rate** - The following table presents the City's net pension liabilities calculated using the discount rate of 7.4 percent, as well as what the City's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.4 percent) or 1 percentage point higher (8.4 percent) than the current rate:

	1% Decrease (6.30%)	Current Discount Rate (7.30%)	1% increase (8.30%)
<b>PSPRS - Police</b>			
Net pension liability	\$ 41,476,352	\$ 33,746,777	\$ 27,452,060
<b>PSPRS - Fire</b>			
Net pension liability	\$ 24,476,182	\$ 18,833,164	\$ 14,241,785

**Plan Fiduciary Net Position** - Detailed information about the plans' fiduciary net position is available in the separately issued PSPRS financial reports.

**Expense** - For the year ended June 30, 2019, the City recognized \$7,224,944 of PSPRS pension expense.

**Deferred Outflows/Inflows of Resources** - At June 30, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
<b>PSPRS - Police</b>		
Differences between expected and actual experience	\$ 797,453	\$ 548,608
Changes of assumptions or other inputs	1,736,588	-
Net difference between projected and actual earnings on pension plan investments	157,000	-
City contributions subsequent to the measurement date	2,218,046	-
Total	\$ 4,909,087	\$ 548,608
<b>PSPRS - Fire</b>		
Differences between expected and actual experience	\$ 960,000	\$ 608,703
Changes of assumptions or other inputs	2,502,126	-
Net difference between projected and actual earnings on pension plan investments	203,154	-
City contributions subsequent to the measurement date	2,015,172	-
Total	\$ 5,680,452	\$ 608,703

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 8 PENSIONS (Continued)

The amounts reported as deferred outflows of resources related to pensions resulting from City contributions subsequent to the measurement date will be recognized as an increase in the net asset or a reduction of the net liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as expenses as follows:

Year ending June 30,	PSPRS	
	Police	
2021	\$	808,943
2022		468,908
2023		423,354
2024		441,228
2025		-
Thereafter		-

Year ending June 30,	PSPRS	
	Fire	
2021	\$	872,495
2022		659,308
2023		675,631
2024		571,660
2025		237,483
Thereafter		40,000

NOTE 9 RISK MANAGEMENT

The City operates with traditional commercial insurance programs against major losses in property, plant, equipment and liability. Administrative responsibility for the safety program, education and loss prevention resides with the Human Resources Department. Insurance is procured on a competitive quotation basis, using the services of an independent broker as a consultant. The City processes all claims and evaluates their validity to determine if insurance reporting and investigation are warranted or if the claim can be resolved administratively. Claims settled administratively are paid from the funds where the claims occurred. During fiscal year 2020 there was no reduction in insurance coverage from prior years and settlements have not exceeded insurance coverage during any of the last three fiscal years.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 10 CAPITAL LEASES

Leases at June 30, 2020, included the following:

Governmental activities:

Lease to finance Energy Improvements. The lease qualifies as an Energy Conservation Bond where tax credits are available annually to reduce interest. Payments are due semi-annually at an interest rate of 4.25%, due through July 1, 2027. \$ 1,694,000

Lease to finance Solar Panels. Payments are due semi-annually at an interest rate of 3.59%, due through April 2031. 2,417,208

Lease to finance Solar Panels. Payments are due semi-annually at an interest rate of 3.75%, due through February 2033. 896,898

Total Governmental Activities Capital Lease Obligation \$ 5,008,106

The future minimum lease payments by year are:

Fiscal Year Ending June 30,	Government Activities
2021	\$ 608,516
2022	615,758
2023	623,645
2024	631,155
2025	639,292
2026-2030	2,402,776
2031-2035	554,401
Total minimum lease payments	6,075,543
Less: amount representing interest	(1,067,437)
Present value of future minimum lease payments	5,008,106
Less: current portion	(420,257)
Noncurrent portion	\$ 4,587,849

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 10 CAPITAL LEASES (Continued)

Leased Capital Assets

The following is an analysis of the leased assets included in capital assets:

	Cost	Accumulated Depreciation	Net Balance
Building and Improvements:			
Governmental Activities Assets	\$ 12,278,922	\$ (5,331,345)	\$ 6,947,577
Total Building and Improvement	<u>\$ 12,278,922</u>	<u>\$ (5,331,345)</u>	<u>\$ 6,947,577</u>

NOTE 11 BOND DEBT

General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds are direct obligations and pledge the full faith and credit of the City.

Community Facilities Districts (CFDs), special purpose districts created specifically to acquire or construct public infrastructure within specified areas of the City, are authorized under state law to issue General Obligation (GO) bonds to be repaid by property taxes levied on property within the district. CFDs are created by petition to the City Council by property owners within the area to be covered by the district and debt may be issued only after approval of the voters within the district.

In April 2005 the Mission Royale Community Facilities District issued \$1,335,000 of General Obligation bonds to finance the construction of a sewer line. These bonds will be repaid by the property owners within Mission Royale CFD. The bonds are obligations of the district only. The City has no obligation for the debt other than administration of the collection of property taxes and payment of the debt service on behalf of Mission Royale. Principal payments on the bond began in July, 2009. The outstanding principal balance at June 30, 2020 is \$25,000.

Villago Community Facilities District issued General Obligation bonds to finance construction for the amounts of \$455,000 in November 2006, \$750,000 in December 2008 and \$2,200,000 in August, 2010. These bonds will be repaid by the property owners within Villago CFD. The bonds are obligations of the district only. The City has no obligation for the debt other than administration of the collection of property taxes and payment of the debt service on behalf of Villago. Principal payments on the bonds began in July 2007 and 2009. The outstanding principal balance for the Series 2006, 2008, and 2010 is \$240,000, \$335,000, and 1,790,000, respectively, at June 30, 2020.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 11 BOND DEBT (Continued)

In June 2016, the City issued General Obligation bonds (Series 2016A) in the amount of \$16,000,000 to be used to design, construct, furnish and equip a new recreational center in the City. The 30-year bond has interest rates ranging from 2% to 3%. Principal payments ranging from \$540,000 to \$990,000 are paid annually on August 1, with payments beginning August 2016 and with interest paid semiannually on August and February 1. In addition, the City also issued General Obligation Refunding bonds (Series 2016B) in the amount \$18,650,000 which will be refund a portion of the City's Series 2008 and Series 2009 bonds. The 20-year bonds has interest rates of 4%. Principal payments range from \$540,000 to \$1,635,000 and are paid annually on August 1, with payments beginning August 2020 and interest paid semiannually on August and February 1. The refunded portion of the Series 2008 and Series 2009 bonds are considered defeased and the related liability for the bonds removed from the City's liabilities. The transaction resulted in an economic gain (difference between the present value of the debt service on the old and the new bonds of \$1,835,568. At June 30, 2020, there is no balance of defeased bonds, Series 2008 and 2009, still outstanding. The outstanding principal balance for the Series 2016A and 2016B is \$12,360,000 and \$17,620,000, respectively, at June 30, 2020.

In January 2019, the City defeased \$2,555,000 of General Obligation Bonds, Series 2008, 2009, and 2016B using their own resources. Sufficient assets to pay all principal and interest in the defeased bonds had been placed in irrevocable trust accounts at commercial banks and invested in U.S. Government securities which, together with interest earned thereon, will provide amounts sufficient for future payment of principal and interest of the issues defeased. The defeased portion of the Series 2008, 2009, and 2016B bonds are considered defeased and the related liability for the bonds removed from the City's liabilities. The transaction resulted in a gain on early extinguishment of debt of \$106,940. At June 30, 2020, there is no balance of defeased bonds, Series 2008 and 2009, still outstanding. The amount of the defeased bonds, Series 2016B, still outstanding as of June 30, 2020 was \$1,030,000.

The following table is a summary of the City's future general obligation bond debt service requirements:

Fiscal year ending June 30,	Governmental Activities	
	Principal	Interest
2021	\$ 3,575,000	\$ 1,139,179
2022	1,270,000	988,800
2023	1,360,000	949,750
2024	1,460,000	904,250
2025	1,625,000	853,750
2026-2030	10,000,000	3,242,175
2031-2035	11,335,000	1,339,525
2036-2040	1,745,000	52,725
Total	<u>\$ 32,370,000</u>	<u>\$ 9,470,154</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 12 EXCISE TAX REVENUE OBLIGATIONS

In 2012 the City issued \$9,355,000 of Excise Tax Revenue Refunding Bonds, Series 2012, with interest rates ranging from 2-5%. The proceeds were used to advance refund the Excise Tax Revenue Bonds, Series 2003 by placing new bond proceeds in an irrevocable trust to provide for future debt service payments on the refunded bonds. Accordingly, the trust account assets and the liability for the refunded bonds are not included in the government's financial statements. The transaction resulted in an economic gain (difference between the present value of the debt service on the old and the new bonds) of \$868,776. At June 30, 2020, there is no balance of defeased bond, Series 2003, still outstanding. The outstanding principal balance for the Series 2012 excise tax obligations is \$3,295,000 at June 30, 2020.

On December 28, 2017, the City issued \$7,710,000 of Excise Tax Revenue Refunding Bonds, Series 2017, with a fixed interest rate of 2.945%. The net proceeds of \$7,710,000 (after issuance costs of \$178,171) were used to advance refund various series of bonds with a total principal amount of \$7,175,000 and an average interest rate of 4.82%. The net proceeds were used to purchase U.S. government securities. Those securities were deposited into an irrevocable trust with an escrow agent to provide for future debt service payments on the refunded bonds. As a result, the refundable bonds are considered to be defeased, and the related liability for the bonds has been removed from the City's liabilities. The advance refunding was done in order to reduce debt payments. The transaction resulted in an economic gain of \$622,089. At June 30, 2020, there is no balance of defeased bond, Series 2009, still outstanding. The outstanding principal balance for the Series 2017 excise tax obligations is \$7,515,000 at June 30, 2020.

The 2012 excise revenue obligations are secured by a pledge of and first lien on all excise, transaction, franchise, privilege and business taxes, state shared sales and income taxes, fees for licenses and permits and state revenue sharing which the City presently or in the future validly imposes or receives from other entities.

The following table summarizes the City's future excise tax revenue obligation debt service requirements as of June 30, 2020:

Fiscal year ending June 30,	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2021	\$ 1,194,300	\$ 492,852	\$ 1,610,700	\$ 144,532
2022	1,227,400	420,815	1,407,600	63,342
2023	1,175,000	346,138	-	-
2024	1,245,000	272,629	-	-
2025	1,310,000	205,119	-	-
2026-2030	5,655,000	422,166	-	-
Total	<u>\$ 11,806,700</u>	<u>\$ 2,159,719</u>	<u>\$ 3,018,300</u>	<u>\$ 207,874</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 13 WIFA FINANCING

In January 2009 the City of Casa Grande received financing from the Water Infrastructure Finance Authority (WIFA) of Arizona to finance a wastewater treatment plant expansion project which was completed in 2011. The original loan was authorized for a total of \$62,555,540; however, the balance disbursed to the City of Casa Grande at June 30, 2020 is \$59,095,269. The following schedule shows estimated payments based on the remaining amount due of \$35,525,109.

Fiscal Year Ending June 30,	Principal	Interest
2021	\$ 3,079,959	\$ 1,312,021
2022	3,204,050	1,187,930
2023	3,333,142	1,058,838
2024	3,467,434	924,546
2025	3,607,137	784,843
2026-2030	15,872,713	1,626,314
	<u>\$ 32,564,435</u>	<u>\$ 6,894,492</u>

The twenty-year loan has an interest rate of 4.029%. Principal payments ranging from \$2,390,542 to \$4,497,459 are paid annually with interest paid semi-annually on October 1 and April 1.

NOTE 14 CHANGES IN LONG-TERM OBLIGATIONS

	Beginning Balance	Additions & transfers	Reductions & transfers	Ending Balance	Due Within One Year
Governmental activities:					
Compensated absences	\$ 3,191,611	\$ 2,012,806	\$ (2,800,533)	\$ 2,403,884	\$ 1,081,748
General obligation bonds	33,890,000	-	(1,520,000)	32,370,000	3,575,000
Excise tax revenue obligations	12,927,300	-	(1,120,600)	11,806,700	1,194,300
Capital leases	5,691,984	-	(683,878)	5,008,106	420,257
Bonds premiums	2,620,430	-	(182,924)	2,437,506	-
Net pension liability	66,047,333	2,799,458	-	68,846,791	-
Governmental activities long-term liabilities	<u>\$ 124,368,658</u>	<u>\$ 4,812,264</u>	<u>\$ (6,307,935)</u>	<u>\$ 122,872,987</u>	<u>\$ 6,271,305</u>
Business-type activities					
Compensated absences	\$ 278,003	\$ 189,164	\$ (251,371)	\$ 215,796	\$ 97,108
Excise tax revenue obligations	4,577,700	-	(1,559,400)	3,018,300	1,610,700
Loan payable	35,525,108	-	(2,960,673)	32,564,435	3,079,959
Bond premiums	451,525	-	(150,508)	301,017	-
Postclosure liability	3,104,498	256,223	-	3,360,721	-
Net pension liability	3,425,650	-	(93,021)	3,332,629	-
Business-type activities long-term liabilities	<u>\$ 47,362,484</u>	<u>\$ 445,387</u>	<u>\$ (5,014,973)</u>	<u>\$ 42,792,898</u>	<u>\$ 4,787,767</u>

Compensated absences and pension liabilities are paid from various funds in the same proportion that those funds pay payroll costs. During the year ended June 30, 2020, the City primarily paid for compensated absences and pension liabilities from the General Fund.



CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 15 LONG-TERM DEBT

The following table summarizes the annual debt service requirements to maturity for all bonds, and notes:

Fiscal year ending June 30,	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2021	\$ 4,769,300	\$ 1,632,031	\$ 4,690,659	\$ 1,456,553
2022	2,497,400	1,409,615	4,611,650	1,251,272
2023	2,535,000	1,295,888	3,333,142	1,058,838
2024	2,705,000	1,176,879	3,467,434	924,546
2025	2,935,000	1,058,869	3,607,137	784,843
2026-2030	15,655,000	3,664,341	15,872,713	1,626,314
2031-2035	11,335,000	1,339,525	-	-
2036-2040	1,745,000	52,725	-	-
Total	<u>\$ 44,176,700</u>	<u>\$ 11,629,873</u>	<u>\$ 35,582,735</u>	<u>\$ 7,102,366</u>

NOTE 16 LANDFILL CLOSURE AND POST CLOSURE CARE COSTS

State and federal laws and regulations require the City to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and postclosure care costs will not be paid until near or after the date that the landfill stops accepting waste, the City reports a portion of these closure and postclosure care costs in each period that the City operates the landfill. These costs will be paid from the Sanitation Fund (enterprise fund).

The amount recognized each year is based on landfill capacity used at the end of each fiscal year. The \$3,360,721 reported as landfill closure and postclosure care liability at June 30, 2020, represents the cumulative amount reported to date based on the use of 63.14 percent of the landfill's estimated capacity. The City will recognize the remaining estimated cost of closure and postclosure care of \$1,875,995 as the remaining estimated capacity is filled. These amounts are based on what it would cost to perform all closure and postclosure care in fiscal year 2020. The City expects to close the landfill in the year 2039, and the actual cost may be higher because of inflation, changes in technology, or changes in regulations.

According to State and federal laws and regulations, the City must comply with the local government financial test requirements that ensure that the City can meet the costs of landfill closure, postclosure, and corrective action when needed. The City is in compliance with all these requirements.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 17 INSURANCE CLAIMS PAYABLE

The Employee Health Benefit Fund (an internal service fund) accounts for the financing of the uninsured risk of loss for certain health benefits (comprehensive, major medical, dental) to eligible employees and their dependents. Under this program, the Fund provides coverage for up to a maximum of \$200,000 for each claim, not to exceed an annual aggregate of \$5,298,065.

The Fund's insurance claims payable liability totaling \$295,000 at June 30, 2020, is the estimated ultimate cost of settling claims that have been reported but not settled and claims that have been incurred but not reported. This estimate is based on actuarial estimates or describe methodology. Changes in the Fund's claims payable for the year ended June 30, 2020, were as follows:

	2020
Claims payable, beginning of year	\$ 347,000
Current-year claims and changes in estimates	4,404,020
Claim payments	4,456,020
Claims payable, end of year	<u>\$ 295,000</u>

NOTE 18 CONSTRUCTION COMMITMENTS

As of June 30, 2020, the City had outstanding construction commitments and contractual commitments that will be financed from operating funds. The City's commitments are as follows:

Project	Remaining Commitment
Traffic Signal - McCartney & Peart	\$ 102,730
Maricopa Casa Grande Highway	12,794
Thornton Rd Widening	24,402
Aviation Fuel Tank and Parking Pad	22,730
Permit & Plan Management Software	165,686
Traffic Signal - Thornton & Peters, Florence to NOC	9,495
Perimeter Landfill Berm & Drainage Ditch	1,985,233
	<u>\$ 2,323,070</u>

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 19 SUMMARY OF INTERFUND TRANSACTIONS

Interfund transactions as of June 30, 2020, were as follows:

Fund	Receivable Amount	Payable Amount
General Fund	\$ 14,241,545	\$ -
HURF	-	1,328,013
Grants	-	6,500,715
Capital Replacement	-	4,429,053
Non-Major Funds	-	1,939,465
Water	-	44,299
Total	<u>\$ 14,241,545</u>	<u>\$ 14,241,545</u>

The interfund balances at June 30, 2020 are short-term loans to cover temporary cash deficits in various funds. The interfund balance between the General Fund and HURF fund is an advance for a streetlight project.

Transfers:

Fund	Transfers Out	Transfers In
General Fund	\$ 3,752,877	\$ 15,000
Highway Users Fund	59,224	-
Non-Major Governmental Funds	90,343	3,109,333
Wastewater Fund	36,448	-
Sanitation Fund	5,559	-
Internal Service Funds	179,882	1,000,000
Total	<u>\$ 4,124,333</u>	<u>\$ 4,124,333</u>

Transfers between funds are required to move cash as payment for services, or to move cash from fund where revenue is recorded to fund where cost is incurred.

NOTE 20 DEFICIT IN FUND BALANCE

Three funds have deficits in fund balance. The Municipal Airport operating fund has a deficit of \$456,834. The Municipal Airport is supported through fuel sales and hangar rentals which continue to be lower than expected. The deficit in this fund is expected to decrease as charges for services increase in the future. The Senior Services fund has a deficit of \$186,645. It is expected that these deficit balances will decrease as intergovernmental revenues increase. The Grande Sports World fund has a deficit of \$418,853. It is expected that these deficit balances will decrease as charges for service revenues increase. The HOME fund has a deficit of \$27,358. It is expected that these deficit balances will decrease as intergovernmental revenues increase.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 21 SALES TAX INCENTIVE AGREEMENT

In March 2006, the City entered into a tax-incentive agreement with WP Casa Grande Retail LLC in order to develop the Promenade at Casa Grande Mall. In May 2018, WP Casa Grande Retail LLC sold the Promenade at Casa Grande Mall to LARC Asset Management & Realty Inc. doing business as Promenade CG Retail, LLC. Included in the sale was an assignment of leases and rents provided under the tax-incentive agreement.

Under the assigned agreement, 50% of the retail sales and construction activities uncommitted tax collected by the City from Promenade sales will be paid to Promenade CG Retail, LLC. The agreement applies to the portion of tax that is not a dedicated or special tax. The twenty-year agreement provides a maximum payment of \$19,950,000, including interest calculated at 7%. The agreement can be extended for an additional three years if the amount remaining unpaid after twenty years is \$3,000,000 or more (including accrued unpaid interest). Payments are made within forty-five days after the end of each calendar quarter. The first payment under the agreement was made in September 2008. As of June 30, 2020, \$9,458,955 has been paid.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 22 FUND BALANCE DETAILS BY CLASSIFICATION

	General	Major Governmental Funds	Non-Major Governmental Funds	Total Governmental Funds
Fund balances:				
Nonspendable:				
Inventories	\$ -	\$ -	\$ 36,561	\$ 36,561
Prepaid items	2,031,470	-	-	2,031,470
Notes Receivable	-	-	325,447	325,447
Advances to other funds	1,328,013	-	-	1,328,013
Restricted for:				
Highway Users Revenue Fund	-	9,611,758	-	9,611,758
Grants	-	167,676	-	167,676
Airport Improvement	-	-	333,197	333,197
Debt Services	-	-	1,801,502	1,801,502
Court Enhancement	-	-	569,303	569,303
Housing	-	-	182,192	182,192
CFD Capital Projects	-	-	1,421,528	1,421,528
Capital Replacement	-	18,992,258	-	18,992,258
Developer Impact Fees - Capital	-	19,497,810	-	19,497,810
Developer Agreements	1,568,371	-	-	1,568,371
Committed to:				
Aesthetic Revitalization	6,265,454	-	-	6,265,454
Parks Development	-	-	1,058,074	1,058,074
Rodeo Grounds	-	-	3,742	3,742
Redevelopment	-	-	521,127	521,127
Youth Services	-	-	552,552	552,552
Assigned to:				
General Fund Reserves	13,269,260	-	-	13,269,260
Capital Replacement	-	2,169,694	-	2,169,694
Unassigned	32,924,395	-	(1,404,901)	31,519,494
Total fund balances	<u>\$ 57,386,963</u>	<u>\$ 50,439,196</u>	<u>\$ 5,400,324</u>	<u>\$ 113,226,483</u>

The General Fund has assigned funds consisting of a stabilization arrangement in the amount of \$13,269,260. The stabilization arrangement is used to set aside resources for use in response to economic or natural disasters, City Court JCEF use, aesthetic revitalization within City limits, or economic development efforts. The amount of the Stabilization Arrangement for contingencies is equal to 50% of General Fund Budget total expenditures.

CITY OF CASA GRANDE, ARIZONA  
NOTES TO THE FINANCIAL STATEMENTS  
Year Ended June 30, 2020

NOTE 23 RESTATEMENT

The fund balance for the General Fund has been restated as of July 1, 2019 due to a correction of an error in recording financial activity related to contract retainages. The effect on the fiscal year 2020 is as follows:

	General Fund
Fund balance as previously reported at June 30, 2019	\$ 43,208,583
Restatement due to contract retainages	2,269,573
	<hr/>
Fund balance as restated, July 1, 2019	\$ 45,478,156
	<hr/>

NOTE 24 CONTINGENCY

COVID-19 Outbreak

On January 30, 2020 the World Health Organization announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the City's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the City is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2021.

NOTE 25 SUBSEQUENT EVENTS

Early Defeasance on Bonds Payable

On October 15, 2020, Villago Community Facilities District issued General Obligation Bonds and General Obligation Refunding Bonds, Series 2020. The General Obligation Bond was issued in the amount of \$4,430,000 with a final maturity of July 1, 2040. The General Obligation Refunding Bonds refunded the General Obligation Bonds, Series 2006, 2008, and 2010, in the amount of \$220,000, \$290,000, and \$1,765,000, respectively with a final maturity of July 1, 2040. These bonds will be repaid by the property owners within Villago CFD. The bonds are obligations of the district only. The City has no obligation for the debt other than administration of the collection of property taxes and payment of the debt service on behalf of Villago.

# Financial Section

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REQUIRED SUPPLEMENTARY INFORMATION



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CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF THE CITY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
COST-SHARING PENSION PLAN  
Year Ended June 30, 2020

Arizona Retirement System	Reporting Fiscal Year (Measurement Date)						2013 through 2011
	2020 (2019)	2019 (2018)	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	
City's proportion of the net pension liability	0.134311%	0.144070%	0.143480%	0.147785%	0.145976%	0.147102%	Information
City's proportionate share of the net pension liability	\$ 19,543,668	\$ 20,092,695	\$ 22,351,387	\$ 23,853,177	\$ 22,737,813	\$21,766,069	not available
City's covered payroll	\$ 14,298,784	\$ 14,458,275	\$ 13,928,321	\$ 13,863,447	\$ 11,457,463	\$12,967,224	
City's proportionate share of the net pension liability as a percentage of its covered payroll	136.68%	138.97%	160.47%	172.06%	198.45%	167.85%	
Plan fiduciary net position as a percentage of the total pension liability	73.24%	73.40%	69.92%	67.06%	68.35%	69.49%	

See accompanying notes to the schedule of agent pension plan schedules.

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHANGES IN THE CITY'S NET PENSION LIABILITY (ASSET) AND RELATED RATIOS AGENT PENSION PLAN  
Year Ended June 30, 2020

PSPRS - Police	Reporting Fiscal Year (Measurement Date)						2014 through 2011
	2020 (2019)	2019 (2018)	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	
Total pension liability							Information not available
Service cost	\$ 1,013,404	\$ 998,926	\$ 1,293,070	\$ 1,071,458	\$ 1,005,609	\$ 1,015,910	
Interest on the total pension liability	3,921,272	3,764,862	3,458,358	3,272,521	3,199,872	2,707,371	
Changes on benefit terms	-	-	601,523	1,657,105	-	863,565	
Differences between expected and actual experience in the measurement of the pension liability	879,309	(669,456)	222,393	(873,099)	(909,542)	(573,850)	
Changes of assumptions or other inputs	990,827	-	1,607,956	1,728,627	-	4,417,506	
Benefit payments, including refunds of employee contributions	(2,721,465)	(2,267,800)	(2,274,512)	(2,813,757)	(1,993,041)	(2,309,869)	
Net change in total pension liability	4,083,347	1,826,532	4,908,788	4,042,855	1,302,898	6,120,633	
Total pension liability - beginning	53,337,486	51,510,954	46,602,166	42,559,311	41,256,413	35,135,780	
Total pension liability - ending (a)	<u>\$ 57,420,833</u>	<u>\$ 53,337,486</u>	<u>\$ 51,510,954</u>	<u>\$ 46,602,166</u>	<u>\$ 42,559,311</u>	<u>\$ 41,256,413</u>	
Plan fiduciary net position							
Contributions - employer	\$ 2,619,482	\$ 2,731,284	\$ 2,661,381	\$ 2,318,393	\$ 1,632,224	\$ 1,604,579	
Contributions - employee	397,833	494,033	751,939	726,673	559,645	539,514	
Net investment income	1,310,394	1,508,301	2,233,060	105,517	598,261	1,965,995	
Benefit payments, including refunds of employee contributions	(2,721,465)	(2,267,800)	(2,274,512)	(2,813,757)	(1,993,041)	(2,309,869)	
Hall/Parker settlement	-	(779,034)	-	-	-	-	
Administrative expense	(23,756)	(23,656)	(20,159)	(15,582)	(14,978)		
Other changes	-	233	(17,598)	(100,587)	(101,064)	(782,663)	
Net change in plan fiduciary net position	1,582,488	1,663,361	3,334,111	220,657	681,047	1,017,556	
Plan fiduciary net position - beginning	22,112,568	20,449,207	17,115,096	16,894,439	16,213,392	15,195,836	
Adjustment to beginning of year	(21,000)	-	-	-	-	-	
Plan fiduciary net position - ending (b)	<u>\$ 23,674,056</u>	<u>\$ 22,112,568</u>	<u>\$ 20,449,207</u>	<u>\$ 17,115,096</u>	<u>\$ 16,894,439</u>	<u>\$ 16,213,392</u>	
City's net pension liability (asset) - ending (a) - (b)	<u>\$ 33,746,777</u>	<u>\$ 31,224,918</u>	<u>\$ 31,061,747</u>	<u>\$ 29,487,070</u>	<u>\$ 25,664,872</u>	<u>\$ 25,043,021</u>	

See accompanying notes to the schedule of agent pension plan schedules.

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF CHANGES IN THE CITY'S NET PENSION LIABILITY (ASSET) AND RELATED RATIOS AGENT PENSION PLAN (Continued)  
Year Ended June 30, 2020

PSPRS - Police	Reporting Fiscal Year (Measurement Date)						2014 through 2011
	2020 (2019)	2019 (2018)	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	
Plan fiduciary net position as a percentage of the total pension liability	41.23%	41.46%	39.70%	36.73%	39.70%	39.30%	Information not available
Covered payroll	\$ 4,491,216	\$ 5,011,868	\$ 5,886,278	\$ 5,587,082	\$ 5,733,423	\$ 5,532,769	
City's net pension liability (asset) as a percentage of covered payroll	751.40%	623.92%	548.42%	530.87%	521.48%	476.65%	

See accompanying notes to the schedule of agent pension plan schedules.

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CHANGES IN THE CITY'S NET PENSION LIABILITY (ASSET) AND RELATED RATIOS AGENT PENSION PLAN (Continued)  
Year Ended June 30, 2020

PSPRS - Fire	Reporting Fiscal Year (Measurement Date)						2014 through 2011
	2020 (2019)	2019 (2018)	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	
Total pension liability							Information not available
Service cost	\$ 1,006,360	\$ 986,910	\$ 986,609	\$ 775,382	\$ 872,432	\$ 817,489	
Interest on the total pension liability	2,760,313	2,549,509	2,276,137	1,967,441	1,899,792	1,586,947	
Changes on benefit terms	-	-	347,560	1,771,605	-	346,208	
Differences between expected and actual experience in the measurement of the pension liability	(342,819)	358,294	487,783	680,418	(825,229)	288,360	
Changes of assumptions or other inputs	622,816	-	1,462,032	1,122,239	-	1,859,876	
Benefit payments, including refunds of employee contributions	(1,365,578)	(1,752,251)	(1,159,629)	(1,114,667)	(958,739)	(923,381)	
Net change in total pension liability	2,681,092	2,142,462	4,400,492	5,202,418	988,256	3,975,499	
Total pension liability - beginning	36,977,955	34,835,493	30,435,001	25,232,583	24,244,327	20,268,828	
Total pension liability - ending (a)	<u>\$ 39,659,047</u>	<u>\$ 36,977,955</u>	<u>\$ 34,835,493</u>	<u>\$ 30,435,001</u>	<u>\$ 25,232,583</u>	<u>\$ 24,244,327</u>	
Plan fiduciary net position							
Contributions - employer	\$ 1,881,489	\$ 1,920,207	\$ 1,472,557	\$ 1,329,591	\$ 968,712	\$ 991,261	
Contributions - employee	365,521	387,117	514,482	521,437	618,303	555,093	
Net investment income	1,100,936	1,270,182	1,915,054	88,738	494,059	1,538,450	
Benefit payments, including refunds of employee contributions	(1,365,578)	(1,752,251)	(1,159,629)	(1,114,667)	(958,739)	(923,381)	
Hall/Parker Settlement	-	(772,667)	-	-	-	-	
Administrative expense	(20,122)	(20,032)	(17,345)	(13,169)	(12,443)	-	
Other changes	-	(55,542)	191	33,117	16,979	(331,791)	
Net change in plan fiduciary net position	1,962,246	977,014	2,725,310	845,047	1,126,871	1,829,632	
Plan fiduciary net position - beginning	18,878,391	17,901,377	15,176,067	14,331,020	13,204,149	11,374,517	
Adjustment to beginning of year	(14,754)						
Plan fiduciary net position - ending (b)	<u>\$ 20,825,883</u>	<u>\$ 18,878,391</u>	<u>\$ 17,901,377</u>	<u>\$ 15,176,067</u>	<u>\$ 14,331,020</u>	<u>\$ 13,204,149</u>	
City's net pension liability (asset) - ending (a) - (b)	<u>\$ 18,833,164</u>	<u>\$ 18,099,564</u>	<u>\$ 16,934,116</u>	<u>\$ 15,258,934</u>	<u>\$ 10,901,563</u>	<u>\$ 11,040,178</u>	

See accompanying notes to the schedule of agent pension plan schedules.

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF CHANGES IN THE CITY'S NET PENSION LIABILITY (ASSET) AND RELATED RATIOS AGENT PENSION PLAN (Concluded)  
Year Ended June 30, 2020

PSPRS - Fire	Reporting Fiscal Year (Measurement Date)						2014 through 2011
	2020 (2019)	2019 (2018)	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	
Plan fiduciary net position as a percentage of the total pension liability	52.51%	51.05%	51.39%	49.86%	56.80%	54.46%	Information not available
Covered payroll	\$ 4,279,556	\$ 4,322,029	\$ 4,491,279	\$ 4,592,896	\$ 4,163,395	\$ 4,315,244	
City's net pension liability (asset) as a percentage of covered payroll	440.07%	402.19%	395.11%	380.79%	260.01%	242.63%	

See accompanying notes to the schedule of agent pension plan schedules.

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF CITY PENSION CONTRIBUTIONS  
Year Ended June 30, 2020

	Reporting Fiscal Year							2013 through 2011
Arizona Retirement System	2020	2019	2018	2017	2016	2015	2014	
Statutorily required contribution	\$ 1,645,786	\$ 1,598,604	\$ 1,575,952	\$ 1,501,473	\$ 1,504,184	\$ 1,246,572	\$ 1,387,493	Information not available
City's contributions in relation to the statutorily required contribution	<u>1,645,786</u>	<u>1,598,604</u>	<u>1,575,952</u>	<u>1,501,473</u>	<u>1,504,184</u>	<u>1,246,572</u>	<u>1,387,493</u>	
City's contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
City's covered payroll	<u>\$ 14,373,677</u>	<u>\$ 14,298,784</u>	<u>\$ 14,458,275</u>	<u>\$ 13,928,321</u>	<u>\$ 13,863,447</u>	<u>\$ 11,457,463</u>	<u>\$ 12,967,224</u>	
City's contributions as a percentage of covered payroll	11.45%	11.18%	10.90%	10.78%	10.85%	10.88%	10.70%	
 PSPRS - Police	 2020	 2019	 2018	 2017	 2016	 2015	 2014	 2013 through 2011
Statutorily required contribution	\$ 2,218,046	\$ 2,626,195	\$ 2,441,782	\$ 2,657,066	\$ 2,341,546	\$ 1,825,522	\$ 1,664,257	Information not available
City's contributions in relation to the statutorily required contribution	<u>2,218,046</u>	<u>2,626,195</u>	<u>2,441,782</u>	<u>2,657,066</u>	<u>2,341,546</u>	<u>1,825,522</u>	<u>1,664,257</u>	
City's contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
City's covered payroll	<u>\$ 3,930,615</u>	<u>\$ 5,122,284</u>	<u>\$ 5,011,868</u>	<u>\$ 5,886,278</u>	<u>\$ 5,587,082</u>	<u>\$ 5,733,423</u>	<u>\$ 5,532,769</u>	
City's contributions as a percentage of covered payroll	56.43%	51.27%	48.72%	45.14%	41.91%	31.84%	30.08%	
 PSPRS - Fire	 2020	 2019	 2018	 2017	 2016	 2015	 2014	 2013 through 2011
Statutorily required contribution	\$ 2,015,172	\$ 2,014,077	\$ 1,704,176	\$ 1,278,667	\$ 1,248,349	\$ 924,690	\$ 920,873	Information not available
City's contributions in relation to the statutorily required contribution	<u>2,015,172</u>	<u>2,014,077</u>	<u>1,704,176</u>	<u>1,278,667</u>	<u>1,248,349</u>	<u>924,690</u>	<u>920,873</u>	
City's contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
City's covered payroll	<u>\$ 4,819,833</u>	<u>\$ 4,736,776</u>	<u>\$ 4,322,029</u>	<u>\$ 4,491,279</u>	<u>\$ 4,592,896</u>	<u>\$ 4,163,395</u>	<u>\$ 4,315,244</u>	
City's contributions as a percentage of covered payroll	41.81%	42.52%	39.43%	28.47%	27.18%	22.21%	21.34%	

See accompanying notes to the schedule of agent pension plan schedules.

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION  
NOTES TO THE SCHEDULE OF AGENT PENSION PLAN SCHEDULES  
Year Ended June 30, 2020

NOTE 1 ACTUARIALLY DETERMINED CONTRIBUTION RATES

Actuarial determined contribution rates for PSPRS are calculated as of June 30 two years prior to the end of the fiscal year in which contributions are made. The actuarial methods and assumptions used to establish the contribution requirements are as follows:

Actuarial cost method	Entry age normal
Amortization method	Level percent-of-pay, closed
Remaining amortization period as of the 2017 actuarial valuation	18 years for underfunded 19 years for overfunded
Asset valuation method	7-year smoothed market value; 80%/120% market corridor
Actuarial assumptions:	
Investment rate of return	PSPRS members with initial membership date before July 1, 2017: In the 2017 actuarial valuation, the investment rate of return was decreased from 7.5% to 7.4%. In the 2016 actuarial valuation, the investment rate of return was decreased from 8.5% to 7.5%. In 2013 the actuarial valuation, the investment rate of return was decreased from 8.0% to 7.85%
Projected salary increases	In the 2017 actuarial valuation, the investment rate of return was decreased from 7.5% to 7.4%. In the 2014 actuarial valuation, projected salary increases were decreased from 4.5%-8.5% to 4.0%-8.0% for PSPRS. In the 2013 actuarial valuation, projected salary increases were decreased from 5.0%-9.0% to 4.5%-8.5% for PSPRS.
Wage growth	In the 2017 actuarial valuation, wage growth was decreased from 4% to 3.5%. In the 2014 actuarial valuation, wage growth was decreased from 4.5% to 4.0% for PSPRS. In the 2013 actuarial valuation, wage growth was decreased from 5.0% to 4.5% for PSPRS.
Retirement age	Experience-based table of rates that is specific to the type of eligibility condition. Last updated for the 2012 valuation pursuant to an experience study of the period July 1, 2006-June 30, 2011.
Mortality	In the 2017 actuarial valuation, changed to RP-2014 tables, with 75% of PR-2016 fully generational projection scales. RP-2000 mortality table (adjusted by 105% for both males and females)

CITY OF CASA GRANDE, ARIZONA  
REQUIRED SUPPLEMENTARY INFORMATION  
NOTES TO THE SCHEDULE OF AGENT PENSION PLAN SCHEDULES  
Year Ended June 30, 2020

NOTE 2 FACTORS THAT AFFECT TRENDS

Arizona courts have ruled that provisions of a 2011 law that changed the mechanism for funding permanent pension benefit increases and increased employee pension contribution rates were unconstitutional or a breach of contract because those provisions apply to individuals who were members as of the law's effective date. As a result, the PSPRS changed benefit terms to reflect the prior mechanism for funding permanent benefit increases for those members and revised actuarial assumptions to explicitly value future permanent benefit increases. PSPRS also reduced those members' employee contribution rates. These changes are reflected in the plans' pension liabilities for fiscal year 2015 (measurement date 2014) for members who were retired as of the law's effective date and fiscal year 2018 (measurement date 2017) for members who retired or will retire after the law's effective date. These changes also increased the PSPRS required pension contributions beginning in fiscal year 2016 for members who were retired as of the law's effective date. These changes increased the PSPRS- required contributions beginning in fiscal year 2019 for members who retired or will retire after the law's effective date. Also, the City refunded excess employee contributions to PSPRS members. PSPRS allowed the City to reduce its actual employer contributions for the refund amounts. As a result, the City's pension contributions were less than the actuarially or statutorily determined contributions for 2018 and 2019.



# Financial Section

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OTHER SUPPLEMENTARY INFORMATION

NON-MAJOR GOVERNMENT FUNDS

CITY OF CASA GRANDE, ARIZONA  
 COMBINING BALANCE SHEET  
 NONMAJOR GOVERNMENTAL FUNDS  
 June 30, 2020

	Special Revenue			
	Municipal Airport	Parks Develop.	Redevelop- ment	Senior Services
ASSETS				
Cash	\$ -	\$ 1,066,360	\$ 514,670	\$ -
Investments	-	-	-	-
Receivables (less allowance for uncollectibles)	22,675	-	6,489	-
Due from other governments	-	-	-	-
Inventory	36,561	-	-	-
Restricted assets: cash and cash equivalents	-	-	-	-
Total assets	<u>\$ 59,236</u>	<u>\$ 1,066,360</u>	<u>\$ 521,159</u>	<u>\$ -</u>
LIABILITIES				
Accounts payable and other current liabilities	\$ 45,866	\$ 8,286	\$ 32	\$ 12,746
Deposits held	3,730	-	-	-
Accrued wages and benefits	5,213	-	-	4,211
Due to other funds	461,261	-	-	169,688
Total liabilities	<u>516,070</u>	<u>8,286</u>	<u>32</u>	<u>186,645</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue	-	-	-	-
FUND BALANCES				
Nonspendable	36,561	-	-	-
Restricted	-	-	-	-
Committed	-	1,058,074	521,127	-
Unassigned	(493,395)	-	-	(186,645)
Total fund balances	<u>(456,834)</u>	<u>1,058,074</u>	<u>521,127</u>	<u>(186,645)</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 59,236</u>	<u>\$ 1,066,360</u>	<u>\$ 521,159</u>	<u>\$ -</u>

Special Revenue					
Youth Services	Rodeo Grounds	Grande Sports	Court Enhancement	CDBG	Housing
\$ 514,943	\$ 3,742	\$ -	\$ 571,029	\$ 47,001	\$ 114,296
-	-	-	-	-	-
-	-	195,666	-	309,969	15,687
37,609	-	-	191	29,447	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 552,552</u>	<u>\$ 3,742</u>	<u>\$ 195,666</u>	<u>\$ 571,220</u>	<u>\$ 386,417</u>	<u>\$ 129,983</u>
\$ -	\$ -	\$ 12,464	\$ 1,355	\$ 17,706	\$ -
-	-	-	-	-	-
-	-	-	562	3,222	-
-	-	406,389	-	-	-
<u>-</u>	<u>-</u>	<u>418,853</u>	<u>1,917</u>	<u>20,928</u>	<u>-</u>
-	-	195,666	-	334,379	10,685
-	-	-	-	309,760	15,687
-	-	-	569,303	-	103,611
552,552	3,742	-	-	-	-
-	-	(418,853)	-	(278,650)	-
<u>552,552</u>	<u>3,742</u>	<u>(418,853)</u>	<u>569,303</u>	<u>31,110</u>	<u>119,298</u>
<u>\$ 552,552</u>	<u>\$ 3,742</u>	<u>\$ 195,666</u>	<u>\$ 571,220</u>	<u>\$ 386,417</u>	<u>\$ 129,983</u>

CITY OF CASA GRANDE, ARIZONA  
COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS (Continued)  
June 30, 2020

	Special Revenue		Debt Service	
	Tribal Housing	Home	Debt Service	General Obligations
ASSETS				
Cash	\$ 60,307	\$ -	\$ 111,585	\$ -
Investments	-	-	-	2,278,848
Receivables (less allowance for uncollectibles)	-	-	-	-
Due from other governments	20,520	17,569	-	80,054
Inventory	-	-	-	-
Restricted assets: cash and cash equivalents	-	-	-	100
Total assets	<u>\$ 80,827</u>	<u>\$ 17,569</u>	<u>\$ 111,585</u>	<u>\$ 2,359,002</u>
LIABILITIES				
Accounts payable and other current liabilities	\$ 2,246	\$ -	\$ -	\$ -
Deposits held	-	-	-	-
Accrued wages and benefits	-	1,777	-	-
Due to other funds	-	43,150	-	858,977
Total liabilities	<u>2,246</u>	<u>44,927</u>	<u>-</u>	<u>858,977</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred revenue	-	-	-	65,059
FUND BALANCES				
Nonspendable	-	-	-	-
Restricted	78,581	-	111,585	1,434,966
Committed	-	-	-	-
Unassigned	-	(27,358)	-	-
Total fund balances	<u>78,581</u>	<u>(27,358)</u>	<u>111,585</u>	<u>1,434,966</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 80,827</u>	<u>\$ 17,569</u>	<u>\$ 111,585</u>	<u>\$ 2,359,002</u>

Debt Service	Capital Improvements		Total Nonmajor Governmental Funds
Excise Bonds	Airport Improvements	Community Facilities District	
\$ 256,721	\$ 333,197	\$ 1,234,571	\$ 4,828,422
-	-	-	2,278,848
-	-	-	550,486
-	-	5,020	190,410
-	-	-	36,561
130	-	189,460	189,690
<u>\$ 256,851</u>	<u>\$ 333,197</u>	<u>\$ 1,429,051</u>	<u>\$ 8,074,417</u>
\$ 1,900	\$ -	\$ 3,500	\$ 106,101
-	-	-	3,730
-	-	-	14,985
-	-	-	1,939,465
<u>1,900</u>	<u>-</u>	<u>3,500</u>	<u>2,064,281</u>
-	-	4,023	609,812
-	-	-	362,008
254,951	333,197	1,421,528	4,307,722
-	-	-	2,135,495
-	-	-	(1,404,901)
<u>254,951</u>	<u>333,197</u>	<u>1,421,528</u>	<u>5,400,324</u>
<u>\$ 256,851</u>	<u>\$ 333,197</u>	<u>\$ 1,429,051</u>	<u>\$ 8,074,417</u>

CITY OF CASA GRANDE, ARIZONA  
 COMBINING STATEMENTS OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
 NONMAJOR GOVERNMENTAL FUNDS  
 Year Ended June 30, 2020

	Special Revenue			
	Municipal Airport	Parks Develop.	Redevelop- ment	Senior Services
REVENUES				
Taxes:				
Property taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Intergovernmental revenues	-	-	-	129,559
Charges for services	398,059	-	-	45,705
Investment earnings	-	-	-	-
Contributions and donations	-	-	-	3,814
Rental and sale of city property	238,181	9,311	32,683	-
Miscellaneous	1,620	-	-	-
Total revenues	<u>637,860</u>	<u>9,311</u>	<u>32,683</u>	<u>179,078</u>
EXPENDITURES				
Current:				
General government	-	-	346	-
Public safety	-	-	-	-
Culture and recreation	-	-	-	277,190
Economic development	605,080	-	-	-
Capital outlay	-	8,500	-	-
Debt service:				
Principal	-	-	-	-
Interest and fiscal charges	-	-	-	-
Bond costs	-	-	-	-
Total expenditures	<u>605,080</u>	<u>8,500</u>	<u>346</u>	<u>277,190</u>
Excess (deficiency) of revenues over (under) expenditures	<u>32,780</u>	<u>811</u>	<u>32,337</u>	<u>(98,112)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	-	108,568
Transfers out	<u>(6,598)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources and uses	<u>(6,598)</u>	<u>-</u>	<u>-</u>	<u>108,568</u>
Net change in fund balances	26,182	811	32,337	10,456
Fund balances - beginning of year	<u>(483,016)</u>	<u>1,057,263</u>	<u>488,790</u>	<u>(197,101)</u>
Fund balances - end of year	<u>\$ (456,834)</u>	<u>\$ 1,058,074</u>	<u>\$ 521,127</u>	<u>\$ (186,645)</u>

Special Revenue					
Youth Services	Rodeo Grounds	Grande Sports	Court Enhancement	CDBG	Housing
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
174,632	-	-	-	-	-
-	-	-	-	359,914	-
-	-	265,473	119,274	53,954	3,009
5,411	-	-	-	-	-
-	-	-	-	-	-
-	3,130	-	-	-	-
-	-	-	-	-	-
<u>180,043</u>	<u>3,130</u>	<u>265,473</u>	<u>119,274</u>	<u>413,868</u>	<u>3,009</u>
-	-	-	-	-	-
-	-	-	71,011	2,988	-
70,000	533	260,742	-	-	-
-	-	-	-	293,707	1,073
-	-	-	7,609	111,621	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>70,000</u>	<u>533</u>	<u>260,742</u>	<u>78,620</u>	<u>408,316</u>	<u>1,073</u>
<u>110,043</u>	<u>2,597</u>	<u>4,731</u>	<u>40,654</u>	<u>5,552</u>	<u>1,936</u>
-	-	-	-	-	-
-	-	(68,745)	-	-	-
-	-	(68,745)	-	-	-
110,043	2,597	(64,014)	40,654	5,552	1,936
<u>442,509</u>	<u>1,145</u>	<u>(354,839)</u>	<u>528,649</u>	<u>25,558</u>	<u>117,362</u>
<u>\$ 552,552</u>	<u>\$ 3,742</u>	<u>\$ (418,853)</u>	<u>\$ 569,303</u>	<u>\$ 31,110</u>	<u>\$ 119,298</u>

CITY OF CASA GRANDE, ARIZONA  
COMBINING STATEMENTS OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS (Continued)  
Year Ended June 30, 2020

	Special Revenue		Debt Service	
	Tribal Housing	Home	Debt Service	General Obligations
REVENUES				
Taxes:				
Property taxes	\$ -	\$ -	\$ -	\$ 1,128,013
Sales Tax	-	-	-	-
Intergovernmental revenues	187,255	151,206	-	-
Charges for services	-	-	-	-
Investment earnings	-	-	-	77,791
Contributions and donations	-	-	-	-
Rental and sale of city property	-	-	-	-
Miscellaneous	-	-	76,130	-
Total revenues	<u>187,255</u>	<u>151,206</u>	<u>76,130</u>	<u>1,205,804</u>
EXPENDITURES				
Current:				
General government	142,780	-	-	-
Public safety	39,118	-	-	-
Culture and recreation	20,184	-	-	-
Planning and economic development	-	212,491	-	-
Capital outlay	58,646	-	-	-
Debt service:				
Principal	-	-	683,878	1,105,000
Interest and fiscal charges	-	-	213,669	1,069,950
Bond costs	-	-	-	1,200
Total expenditures	<u>260,728</u>	<u>212,491</u>	<u>897,547</u>	<u>2,176,150</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(73,473)</u>	<u>(61,285)</u>	<u>(821,417)</u>	<u>(970,346)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	899,476	-
Transfers out	<u>(15,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources and uses	<u>(15,000)</u>	<u>-</u>	<u>899,476</u>	<u>-</u>
Net change in fund balances	(88,473)	(61,285)	78,059	(970,346)
Fund balances - beginning of year	<u>167,054</u>	<u>33,927</u>	<u>33,526</u>	<u>2,405,312</u>
Fund balances - end of year	<u>\$ 78,581</u>	<u>\$ (27,358)</u>	<u>\$ 111,585</u>	<u>\$ 1,434,966</u>



Debt Service	Capital Improvements		Total
Excise	Airport	Community	Nonmajor
Bonds	Improvements	Facilities	Governmental
			Funds
\$ -	\$ -	\$ 450,498	\$ 1,578,511
-	-	-	174,632
-	-	-	827,934
-	-	-	885,474
678	-	2,136	86,016
-	-	-	3,814
-	-	-	283,305
-	-	-	77,750
<u>678</u>	<u>-</u>	<u>452,634</u>	<u>3,917,436</u>
-	-	-	143,126
-	-	-	113,117
-	-	-	628,649
-	-	-	1,112,351
-	-	-	186,376
1,120,600	-	415,000	3,324,478
556,394	-	157,360	1,997,373
3,900	-	61,824	66,924
<u>1,680,894</u>	<u>-</u>	<u>634,184</u>	<u>7,572,394</u>
<u>(1,680,216)</u>	<u>-</u>	<u>(181,550)</u>	<u>(3,654,958)</u>
1,919,666	181,623	-	3,109,333
-	-	-	(90,343)
<u>1,919,666</u>	<u>181,623</u>	<u>-</u>	<u>3,018,990</u>
239,450	181,623	(181,550)	(635,968)
<u>15,501</u>	<u>151,574</u>	<u>1,603,078</u>	<u>6,036,292</u>
<u>\$ 254,951</u>	<u>\$ 333,197</u>	<u>\$ 1,421,528</u>	<u>\$ 5,400,324</u>



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# **Financial Section**

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OTHER SUPPLEMENTARY INFORMATION

BUDGETARY COMPARISON SCHEDULES

General Fund Legal and Other Major Governmental Funds



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CITY OF CASA GRANDE, ARIZONA  
GENERAL FUND  
SCHEDULE OF EXPENDITURES - LEGAL LEVEL BUDGET COMPLIANCE  
Year Ended June 30, 2020

EXPENDITURES	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
Current:				
General Government				
Mayor and Council				
Personnel services	\$ 158,521	\$ 158,521	\$ 178,161	\$ (19,640)
Other expenditures	362,759	362,759	330,806	31,953
City Manager				
Personnel services	841,831	856,832	783,669	73,163
Other expenditures	344,998	344,998	169,638	175,360
Attorney				
Personnel services	947,167	947,167	920,166	27,001
Other expenditures	78,871	78,871	67,734	11,137
Clerk				
Personnel services	325,413	325,413	323,166	2,247
Other expenditures	85,657	90,986	74,567	16,419
Finance/Information technology				
Personnel services	1,935,182	1,935,182	1,630,616	304,566
Other expenditures	2,053,280	2,112,870	1,797,899	314,971
Human Resources				
Personnel services	400,104	400,104	333,873	66,231
Other expenditures	422,342	422,342	157,924	264,418
Administrative Services				
Other expenditures	1,855,593	1,855,593	1,057,420	798,173
Public Safety				
Police				
Personnel services	12,797,447	12,797,448	8,336,233	4,461,215
Other expenditures	1,779,149	1,767,516	1,651,244	116,272
Fire				
Personnel services	8,391,239	8,391,237	6,178,973	2,212,264
Other expenditures	1,700,761	1,700,760	1,528,318	172,442
Court				
Personnel services	555,674	555,674	514,488	41,186
Other expenditures	108,738	108,738	109,739	(1,001)
Animal Control				
Personnel services	311,303	311,302	172,489	138,813
Other expenditures	161,867	161,867	174,594	(12,727)
Communications				
Personnel services	1,553,184	1,553,183	952,267	600,916
Other expenditures	387,335	387,335	337,717	49,618
Public Works				
Personnel services	1,183,841	1,183,841	975,191	208,650
Other expenditures	104,756	104,757	68,171	36,586
Culture and Recreation				
Personnel services	3,944,048	3,954,097	3,562,827	391,270
Other expenditures	3,376,949	3,376,949	3,148,327	228,622
Planning and Economic Development				
Personnel services	2,014,833	2,031,090	1,893,521	137,569
Other expenditures	433,102	433,102	359,129	73,973
Capital outlay	123,000	214,600	150,407	64,193
Transfers out	4,616,411	4,616,411	3,752,877	863,534
Total expenditures	<u>\$ 53,355,355</u>	<u>\$ 53,541,545</u>	<u>\$ 41,692,151</u>	<u>\$ 11,849,394</u>

CITY OF CASA GRANDE, ARIZONA  
CAPITAL REPLACEMENT/RECREATION/DEVELOPMENT FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Construction sales tax	\$ 2,869,000	\$ 2,869,000	\$ 3,976,883	\$ 1,107,883
Investment earnings	55,000	55,000	958,091	903,091
Rental and sale of city property	-	-	40,999	40,999
Other revenues	-	-	6,823	6,823
Total revenues	<u>2,924,000</u>	<u>2,924,000</u>	<u>4,982,796</u>	<u>2,058,796</u>
EXPENDITURES				
Current:				
Planning and economic development	200,000	200,000	150,429	49,571
Capital outlay	11,139,314	21,811,269	7,526,738	14,284,531
Total expenditures	<u>11,339,314</u>	<u>22,011,269</u>	<u>7,677,167</u>	<u>14,334,102</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(8,415,314)</u>	<u>(19,087,269)</u>	<u>(2,694,371)</u>	<u>16,392,898</u>
Fund balance - beginning of year	<u>23,856,323</u>	<u>23,856,323</u>	<u>23,856,323</u>	<u>-</u>
Fund balance - end of year	<u>\$ 15,441,009</u>	<u>\$ 4,769,054</u>	<u>\$ 21,161,952</u>	<u>\$ 16,392,898</u>

CITY OF CASA GRANDE, ARIZONA  
DEVELOPMENT IMPACT FEES FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Charges for services	\$ 3,970,610	\$ 3,970,610	\$ 4,096,389	\$ 125,779
Investment earnings	35,500	35,500	552,146	516,646
Total revenues	<u>4,006,110</u>	<u>4,006,110</u>	<u>4,648,535</u>	<u>642,425</u>
EXPENDITURES				
Current:				
General government	4,841,962	2,841,962	366,428	2,475,534
Capital outlay	<u>19,677,940</u>	<u>12,594,960</u>	<u>1,071,018</u>	<u>11,523,942</u>
Total expenditures	<u>24,519,902</u>	<u>15,436,922</u>	<u>1,437,446</u>	<u>13,999,476</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(20,513,792)</u>	<u>(11,430,812)</u>	<u>3,211,089</u>	<u>14,641,901</u>
Fund balance - beginning of year	<u>16,286,721</u>	<u>16,286,721</u>	<u>16,286,721</u>	<u>-</u>
Fund balance - end of year	<u>\$ (4,227,071)</u>	<u>\$ 4,855,909</u>	<u>\$ 19,497,810</u>	<u>\$ 14,641,901</u>



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# **Financial Section**

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OTHER SUPPLEMENTARY INFORMATION

BUDGETARY COMPARISON SCHEDULES

NON - MAJOR GOVERNMENTAL FUNDS



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CITY OF CASA GRANDE, ARIZONA  
MUNICIPAL AIRPORT SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Charge for service	\$ 577,100	\$ 577,100	\$ 398,059	\$ (179,041)
Rental and sale of city property	260,096	260,096	238,181	(21,915)
Miscellaneous	900	900	1,620	720
Total revenues	<u>838,096</u>	<u>838,096</u>	<u>637,860</u>	<u>(200,236)</u>
EXPENDITURES				
Current:				
Planning and Economic Development	<u>919,493</u>	<u>919,493</u>	<u>605,080</u>	<u>314,413</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(81,397)</u>	<u>(81,397)</u>	<u>32,780</u>	<u>114,177</u>
OTHER FINANCING SOURCES (USES)				
Transfers out	<u>(133,947)</u>	<u>(133,947)</u>	<u>(6,598)</u>	<u>127,349</u>
Net change in fund balance	(215,344)	(215,344)	26,182	241,526
Fund balance - beginning of year	<u>(483,016)</u>	<u>(483,016)</u>	<u>(483,016)</u>	-
Fund balance - end of year	<u>\$ (698,360)</u>	<u>\$ (698,360)</u>	<u>\$ (456,834)</u>	<u>\$ 241,526</u>

CITY OF CASA GRANDE, ARIZONA  
PARKS DEVELOPMENT SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Rental and sale of City property	\$ 45,000	\$ 45,000	\$ 9,311	\$ (35,689)
Investment earnings	10,000	10,000	-	(10,000)
Total revenues	<u>55,000</u>	<u>55,000</u>	<u>9,311</u>	<u>(45,689)</u>
EXPENDITURES				
Capital outlay	60,000	60,000	8,500	51,500
Total expenditures	<u>60,000</u>	<u>60,000</u>	<u>8,500</u>	<u>51,500</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(5,000)</u>	<u>(5,000)</u>	<u>811</u>	<u>5,811</u>
Fund balance - beginning of year	<u>1,057,263</u>	<u>1,057,263</u>	<u>1,057,263</u>	<u>-</u>
Fund balance - end of year	<u>\$ 1,052,263</u>	<u>\$ 1,052,263</u>	<u>\$ 1,058,074</u>	<u>\$ 5,811</u>

CITY OF CASA GRANDE, ARIZONA  
REDEVELOPMENT/DOWNTOWN REVITALIZATION SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Rental and sale of city property	\$ 28,800	\$ 28,800	\$ 32,683	\$ 3,883
EXPENDITURES				
Current:				
General Government:	-	-	346	(346)
Excess (deficiency) of revenues over (under) expenditures	28,800	28,800	32,337	3,537
Fund balance - beginning of year	488,790	488,790	488,790	488,790
Fund balance - end of year	\$ 517,590	\$ 517,590	\$ 521,127	\$ 492,327

CITY OF CASA GRANDE, ARIZONA  
 SENIOR SERVICES SPECIAL REVENUE FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
 BUDGET AND ACTUAL  
 Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Intergovernmental revenues	\$ 141,688	\$ 141,688	\$ 129,559	\$ (12,129)
Charges for services	24,000	24,000	45,705	21,705
Contributions and donations	7,500	7,500	3,814	(3,686)
Total revenues	<u>173,188</u>	<u>173,188</u>	<u>179,078</u>	<u>5,890</u>
EXPENDITURES				
Current:				
Culture and recreation:	<u>369,007</u>	<u>369,007</u>	<u>277,190</u>	<u>91,817</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(195,819)</u>	<u>(195,819)</u>	<u>(98,112)</u>	<u>97,707</u>
OTHER FINANCING USES				
Transfers in	<u>195,819</u>	<u>195,819</u>	<u>108,568</u>	<u>(87,251)</u>
Net change in fund balance	-	-	10,456	10,456
Fund balance - beginning of year	<u>(197,101)</u>	<u>(197,101)</u>	<u>(197,101)</u>	-
Fund balance - end of year	<u><u>\$ (197,101)</u></u>	<u><u>\$ (197,101)</u></u>	<u><u>\$ (186,645)</u></u>	<u><u>\$ (10,456)</u></u>

CITY OF CASA GRANDE, ARIZONA  
YOUTH SERVICES SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
City sales taxes	\$ 365,000	\$ 365,000	\$ 174,632	\$ (190,368)
Investment earnings	3,500	3,500	5,411	1,911
Total revenues	<u>368,500</u>	<u>368,500</u>	<u>180,043</u>	<u>(188,457)</u>
EXPENDITURES				
Current:				
Culture and recreation:	140,000	140,000	70,000	70,000
Total expenditures	<u>140,000</u>	<u>140,000</u>	<u>70,000</u>	<u>70,000</u>
Excess (deficiency) of revenues over (under) expenditures	<u>228,500</u>	<u>228,500</u>	<u>110,043</u>	<u>(118,457)</u>
Net change in fund balance	228,500	228,500	110,043	(118,457)
Fund balance - beginning of year	<u>442,509</u>	<u>442,509</u>	<u>442,509</u>	<u>-</u>
Fund balance - end of year	<u>\$ 671,009</u>	<u>\$ 671,009</u>	<u>\$ 552,552</u>	<u>\$ (118,457)</u>

CITY OF CASA GRANDE, ARIZONA  
 RODEO GROUNDS SPECIAL REVENUE FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
 BUDGET AND ACTUAL  
 Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Rental and sale of city property	\$ 4,600	\$ 4,600	\$ 3,130	\$ (1,470)
EXPENDITURES				
Current:				
Culture and recreation:	4,600	4,600	533	4,067
Excess (deficiency) of revenues over (under) expenditures	-	-	2,597	2,597
Fund balance - beginning of year	1,145	1,145	1,145	-
Fund balance - end of year	<u>\$ 1,145</u>	<u>\$ 1,145</u>	<u>\$ 3,742</u>	<u>\$ 2,597</u>



CITY OF CASA GRANDE, ARIZONA  
 GRANDE SPORTS SPECIAL REVENUE FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
 BUDGET AND ACTUAL  
 Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Charges for services	\$ 215,000	\$ 215,000	\$ 265,473	\$ 50,473
EXPENDITURES				
Current:				
Culture and recreation:	348,664	348,665	260,742	87,923
Excess (deficiency) of revenues over (under) expenditures	(133,664)	(133,665)	4,731	138,396
OTHER FINANCING USES				
Transfers in	1,656,217	1,656,217	-	(1,656,217)
Transfers out	(1,522,552)	(1,522,552)	(68,745)	(1,453,807)
Total other financing uses	133,665	133,665	(68,745)	(3,110,024)
Net change in fund balance	1	-	(64,014)	(64,014)
Fund balance - beginning of year	(354,839)	(354,839)	(354,839)	-
Fund balance - end of year	\$ (354,838)	\$ (354,839)	\$ (418,853)	\$ (64,014)

CITY OF CASA GRANDE, ARIZONA  
COURT ENHANCEMENT/PROBATIONARY SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Charges for services	\$ 165,000	\$ 165,000	\$ 119,274	\$ (45,726)
EXPENDITURES				
Current:				
Public safety:	191,068	191,068	71,011	120,057
Capital outlay	130,900	116,900	7,609	109,291
Total expenditures	321,968	307,968	78,620	229,348
Excess (deficiency) of revenues over (under) expenditures	(156,968)	(142,968)	40,654	183,622
Fund balance - beginning of year	528,649	528,649	528,649	-
Fund balance - end of year	\$ 371,681	\$ 385,681	\$ 569,303	\$ 183,622

CITY OF CASA GRANDE, ARIZONA  
COMMUNITY DEVELOPMENT BLOCK GRANT SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Intergovernmental revenues	\$ 535,836	\$ 535,836	\$ 359,914	\$ (175,922)
Charges for services	15,000	15,000	53,954	38,954
Total revenues	<u>550,836</u>	<u>550,836</u>	<u>413,868</u>	<u>(136,968)</u>
EXPENDITURES				
Current:				
Public safety:	-	5,000	2,988	2,012
Planning and Economic Development:	549,640	837,136	293,707	543,429
Capital outlay	482,000	304,821	111,621	193,200
Total expenditures	<u>1,031,640</u>	<u>1,146,957</u>	<u>408,316</u>	<u>738,641</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(480,804)</u>	<u>(596,121)</u>	<u>5,552</u>	<u>601,673</u>
OTHER FINANCING USES				
Transfers in	<u>127,000</u>	<u>127,000</u>	<u>-</u>	<u>127,000</u>
Net change in fund balance	(353,804)	(469,121)	5,552	728,673
Fund balance - beginning of year	<u>25,558</u>	<u>25,558</u>	<u>25,558</u>	<u>-</u>
Fund balance - end of year	<u>\$ (328,246)</u>	<u>\$ (443,563)</u>	<u>\$ 31,110</u>	<u>\$ 474,673</u>

CITY OF CASA GRANDE, ARIZONA  
HOUSING SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Charges for service	\$ 157,000	\$ 157,000	\$ 3,009	\$ (153,991)
EXPENDITURES				
Current:				
Planning and Economic Development:	259,363	254,000	1,073	252,927
Excess (deficiency) of revenues over (under) expenditures	(102,363)	(97,000)	1,936	98,936
Fund balance - beginning of year	117,362	117,362	117,362	-
Fund balance - end of year	\$ 14,999	\$ 20,362	\$ 119,298	\$ 98,936

CITY OF CASA GRANDE, ARIZONA  
 TRIBAL HOUSING SPECIAL REVENUE FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
 BUDGET AND ACTUAL  
 Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Intergovernmental revenues	\$ 130,000	\$ 130,000	\$ 187,255	\$ 57,255
EXPENDITURES				
Current:				
General government:	350,000	350,000	142,780	207,220
Planning and Economic Development:	60,000	60,000	-	60,000
Culture and recreation:	-	-	20,184	(20,184)
Public safety:	-	56,915	39,118	17,797
Capital outlay	-	58,489	58,646	(157)
Total expenditures	410,000	525,404	260,728	264,676
Excess (deficiency) of revenues over (under) expenditures	(280,000)	(395,404)	(73,473)	(321,931)
OTHER FINANCING SOURCES (USES)				
Transfers out	-	-	(15,000)	15,000
Net change in fund balance	(280,000)	(395,404)	(88,473)	306,931
Fund balance - beginning of year	167,054	167,054	167,054	-
Fund balance - end of year	\$ (112,946)	\$ (228,350)	\$ 78,581	\$ 306,931

CITY OF CASA GRANDE, ARIZONA  
HOME SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Intergovernmental revenues	\$ 313,500	\$ 313,500	\$ 151,206	\$ (162,294)
EXPENDITURES				
Current:				
Planning and Economic Development:	454,798	513,452	212,491	300,961
Excess (deficiency) of revenues over (under) expenditures	(141,298)	(199,952)	(61,285)	138,667
Fund balance - beginning of year	33,927	33,927	33,927	-
Fund balance - end of year	\$ (107,371)	\$ (166,025)	\$ (27,358)	\$ 138,667

CITY OF CASA GRANDE, ARIZONA  
DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
REVENUES				
Miscellaneous revenues	\$ 70,000	\$ 70,000	\$ 76,130	\$ 6,130
EXPENDITURES				
Debt Service:				
Principal retirement	686,620	686,620	683,878	2,742
Interest	212,856	212,856	213,669	(813)
Total expenditures	899,476	899,476	897,547	1,929
Excess (deficiency) of revenues over (under) expenditures	(829,476)	(829,476)	(821,417)	8,059
OTHER FINANCING SOURCES (USES)				
Transfers in	829,476	829,476	899,476	70,000
Net change in fund balance	-	-	78,059	78,059
Fund balance - beginning of year	33,526	33,526	33,526	-
Fund balance - end of year	\$ 33,526	\$ 33,526	\$ 111,585	\$ 78,059

CITY OF CASA GRANDE, ARIZONA  
GENERAL OBLIGATION BOND DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Property taxes	\$ 1,074,621	\$ 1,074,621	\$ 1,128,013	\$ 53,392
Investment earnings	-	-	77,791	77,791
Total revenues	<u>1,074,621</u>	<u>1,074,621</u>	<u>1,205,804</u>	<u>131,183</u>
EXPENDITURES				
Debt Service				
Principal retirement	1,105,000	1,105,000	1,105,000	-
Interest and fiscal charges	1,138,050	1,136,850	1,069,950	66,900
Bond costs	-	1,200	1,200	-
Total expenditures	<u>2,243,050</u>	<u>2,243,050</u>	<u>2,176,150</u>	<u>66,900</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,168,429)</u>	<u>(1,168,429)</u>	<u>(970,346)</u>	<u>198,083</u>
Fund balance - beginning of year	<u>2,405,312</u>	<u>2,405,312</u>	<u>2,405,312</u>	<u>-</u>
Fund balance - end of year	<u>\$ 1,236,883</u>	<u>\$ 1,236,883</u>	<u>\$ 1,434,966</u>	<u>\$ 198,083</u>



CITY OF CASA GRANDE, ARIZONA  
 EXCISE TAX DEBT SERVICE FUND  
 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
 BUDGET AND ACTUAL  
 Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Investment earnings	\$ -	\$ -	\$ 678	\$ 678
EXPENDITURES				
Debt Service				
Principal retirement	2,680,000	2,676,100	1,120,600	1,555,500
Interest	762,451	762,451	556,394	206,057
Bond issuance costs	-	3,900	3,900	-
Total expenditures	3,442,451	3,442,451	1,680,894	1,761,557
Excess (deficiency) of revenues over (under) expenditures	(3,442,451)	(3,442,451)	(1,680,216)	1,762,235
OTHER FINANCING SOURCES (USES)				
Transfers in	3,442,451	3,442,451	1,919,666	(1,522,785)
Net change in fund balance	-	-	239,450	239,450
Fund balance - beginning of year	15,501	15,501	15,501	-
Fund balance - end of year	\$ 15,501	\$ 15,501	\$ 254,951	\$ 239,450

CITY OF CASA GRANDE, ARIZONA  
AIRPORT IMPROVEMENT CAPITAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Intergovernmental revenues	\$ 4,000,000	\$ 4,000,000	\$ -	\$ (4,000,000)
EXPENDITURES				
Current:				
Planning and Economic Development:	3,115,000	2,965,000	-	2,965,000
Capital outlay	1,730,000	1,035,000	-	1,035,000
Total expenditures	4,845,000	4,000,000	-	4,000,000
Excess (deficiency) of revenues over (under) expenditures	(845,000)	-	-	-
OTHER FINANCING SOURCES				
Transfers in	-	-	181,623	181,623
Net change in fund balance	(845,000)	-	181,623	181,623
Fund balance - beginning of year	151,574	151,574	151,574	-
Fund balance - end of year	\$ (693,426)	\$ 151,574	\$ 333,197	\$ 181,623

CITY OF CASA GRANDE, ARIZONA  
COMMUNITY FACILITIES DISTRICTS - CAPITAL PROJECTS  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
REVENUES				
Property tax	\$ 447,818	\$ 447,818	\$ 450,498	\$ 2,680
Investment earnings	-	-	2,136	2,136
Total revenues	<u>447,818</u>	<u>447,818</u>	<u>452,634</u>	<u>4,816</u>
EXPENDITURES				
Current:				
General government:	15,515	15,515	-	15,515
Capital outlay	17,200,400	17,200,400	-	17,200,400
Debt Service				
Principal retirement	140,000	140,000	415,000	(275,000)
Interest	165,487	165,487	157,360	8,127
Bond costs	-	-	61,824	(61,824)
Total expenditures	<u>17,521,402</u>	<u>17,521,402</u>	<u>634,184</u>	<u>16,887,218</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(17,073,584)</u>	<u>(17,073,584)</u>	<u>(181,550)</u>	<u>16,892,034</u>
Net change in fund balance	(17,073,584)	(17,073,584)	(181,550)	16,892,034
Fund balance - beginning of year	<u>1,603,078</u>	<u>1,603,078</u>	<u>1,603,078</u>	-
Fund balance - end of year	<u>\$ (15,470,506)</u>	<u>\$ (15,470,506)</u>	<u>\$ 1,421,528</u>	<u>\$ 16,892,034</u>



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# **Financial Section**

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OTHER SUPPLEMENTARY INFORMATION

SCHEDULE OF OPERATIONS - BUDGET AND ACTUAL  
PROPRIETARY FUNDS



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CITY OF CASA GRANDE, ARIZONA  
WATER ENTERPRISE FUND  
SCHEDULE OF OPERATIONS - BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
OPERATING REVENUES:				
Service fees	\$ 261,992	\$ 261,992	\$ 235,920	\$ (26,072)
OPERATING EXPENSES:				
Personnel services	27,710	27,709	25,892	1,817
Contractual	235,539	235,539	222,998	12,541
Materials and supplies	65,000	65,000	53,689	11,311
Depreciation	61,764	61,764	70,905	(9,141)
Total operating expenses	390,013	390,012	373,484	16,528
Operating income (expense)	(128,021)	(128,020)	(137,564)	9,544
Income (loss) before transfers	(128,021)	(128,020)	(137,564)	(9,544)
Transfers out	(54,764)	(50,907)	-	50,907
Net change in Fund Balance	(182,785)	(178,927)	(137,564)	41,363
Fund Balance - beginning of year	315,100	315,100	315,100	-
Fund Balance - end of year	\$ 132,315	\$ 136,173	\$ 177,536	\$ 41,363

CITY OF CASA GRANDE, ARIZONA  
WASTEWATER/DEVELOPMENT ENTERPRISE FUND  
SCHEDULE OF OPERATIONS - BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
OPERATING REVENUES:				
Service fees	\$ 12,053,458	\$ 12,053,458	\$ 10,531,853	\$ (1,521,605)
Miscellaneous	20,767	20,767	365,125	344,358
Total operating revenues	<u>12,074,225</u>	<u>12,074,225</u>	<u>10,896,978</u>	<u>(1,177,247)</u>
OPERATING EXPENSES:				
Personnel services	1,240,477	1,240,475	972,419	268,056
Contractual	7,013,228	6,930,428	2,695,796	4,234,632
Materials and supplies	2,020,000	2,190,800	1,435,792	755,008
Depreciation	3,301,737	3,301,737	3,305,371	(3,634)
Other expense	1,000,000	1,000,000	713	999,287
Total operating expenses	<u>14,575,442</u>	<u>14,663,440</u>	<u>8,410,091</u>	<u>6,253,349</u>
Operating income (expense)	<u>(2,501,217)</u>	<u>(2,589,215)</u>	<u>2,486,887</u>	<u>5,076,102</u>
NONOPERATING REVENUES (EXPENSES):				
Investment income	12,000	12,000	315,959	303,959
Debt Service - principal payments	(4,336,408)	(4,336,408)	-	4,336,408
Interest expense	(1,827,400)	(1,827,400)	(909,100)	918,300
Total nonoperating revenue (expense)	<u>(6,151,808)</u>	<u>(6,151,808)</u>	<u>(593,141)</u>	<u>5,558,667</u>
Income (loss) before contributions and transfers	(8,653,025)	(8,741,023)	1,893,746	10,634,769
Developer fees	2,349,100	2,349,100	3,132,241	783,141
Transfers in	-	-	332,866	332,866
Transfers out	<u>(746,603)</u>	<u>(607,092)</u>	<u>(369,314)</u>	<u>237,778</u>
Net change in Fund Balance	(7,050,528)	(6,999,015)	4,989,539	11,988,554
Fund Balance - beginning of year	<u>55,319,888</u>	<u>55,319,888</u>	<u>55,319,888</u>	<u>-</u>
Fund Balance - end of year	<u>\$ 48,269,360</u>	<u>\$ 48,320,873</u>	<u>\$ 60,309,427</u>	<u>\$ 11,988,554</u>



CITY OF CASA GRANDE, ARIZONA  
SANITATION ENTERPRISE FUND  
SCHEDULE OF OPERATIONS - BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
OPERATING REVENUES:				
Service fees	\$ 6,927,146	\$ 6,927,146	\$ 6,732,939	\$ (194,207)
Miscellaneous	35,000.00	35,000.00	240,998	205,998
Total operating revenues	<u>6,962,146</u>	<u>6,962,146</u>	<u>6,973,937</u>	<u>11,791</u>
OPERATING EXPENSES:				
Personnel services	2,350,272	2,350,272	2,220,763	129,509
Contractual	1,287,016	1,287,017	1,184,465	102,552
Materials and supplies	2,764,468	2,764,468	873,419	1,891,049
Depreciation	880,901	880,901	892,988	(12,087)
Closure and postclosure costs	130,000	130,000	256,223	(126,223)
Other expenses	600,195	600,195	-	600,195
Total operating expenses	<u>8,012,852</u>	<u>8,012,853</u>	<u>5,427,858</u>	<u>2,584,995</u>
Operating income (expense)	<u>(1,050,706)</u>	<u>(1,050,707)</u>	<u>1,546,079</u>	<u>2,596,786</u>
NONOPERATING REVENUES (EXPENSES):				
Investment income	-	-	292,220	292,220
Gain (loss) on sale of equipment	-	-	(26,405)	(26,405)
Total nonoperating revenue (expense)	<u>-</u>	<u>-</u>	<u>265,815</u>	<u>265,815</u>
Income (loss) before transfers	(1,050,706)	(1,050,707)	1,811,894	2,862,601
Transfers out	<u>(2,006,680)</u>	<u>(703,606)</u>	<u>(5,559)</u>	<u>698,047</u>
Net change in Fund Balance	(3,057,386)	(1,754,313)	1,806,335	3,560,648
Fund Balance - beginning of year	<u>8,158,691</u>	<u>8,158,691</u>	<u>8,158,691</u>	<u>-</u>
Fund Balance - end of year	<u>\$ 5,101,305</u>	<u>\$ 6,404,378</u>	<u>\$ 9,965,026</u>	<u>\$ 3,560,648</u>

CITY OF CASA GRANDE, ARIZONA  
GOLF COURSE ENTERPRISE FUND  
SCHEDULE OF OPERATIONS - BUDGET AND ACTUAL  
Year Ended June 30, 2020

	Budgeted Amounts			Variance with
	Original	Final	Actual Amounts	Final Budget
OPERATING REVENUES:				
Service fees	\$ 268,000	\$ 268,000	\$ 292,678	\$ 24,678
Rental	201,000	201,000	218,751	17,751
Green fees	870,000	870,000	961,721	91,721
Total operating revenues	<u>1,339,000</u>	<u>1,339,000</u>	<u>1,473,150</u>	<u>134,150</u>
OPERATING EXPENSES:				
Personnel services	213,790	213,790	232,462	(18,672)
Contractual	771,663	771,662	788,709	(17,047)
Materials and supplies	221,050	221,050	182,527	38,523
Depreciation	170,991	170,991	148,070	22,921
Total operating expenses	<u>1,377,494</u>	<u>1,377,493</u>	<u>1,351,768</u>	<u>25,725</u>
Operating income (expense)	<u>(38,494)</u>	<u>(38,493)</u>	<u>121,382</u>	<u>159,875</u>
NONOPERATING REVENUES (EXPENSES):				
Investment income	-	-	499	(499)
Interest expense	-	-	(134)	134
City sales tax	30,000	30,000	17,036	(12,964)
Total nonoperating revenue	<u>30,000</u>	<u>30,000</u>	<u>17,401</u>	<u>(13,329)</u>
Income (loss) before transfers	<u>(8,494)</u>	<u>(8,493)</u>	<u>138,783</u>	<u>147,276</u>
Transfers out	<u>(163,819)</u>	<u>(163,819)</u>	<u>-</u>	<u>163,819</u>
Net change in Fund Balance	<u>(172,313)</u>	<u>(172,312)</u>	<u>138,783</u>	<u>311,095</u>
Fund Balance - beginning of year	<u>1,351,603</u>	<u>1,351,603</u>	<u>1,351,603</u>	<u>-</u>
Fund Balance - end of year	<u>\$ 1,179,290</u>	<u>\$ 1,179,291</u>	<u>\$ 1,490,386</u>	<u>\$ 311,095</u>

# Financial Section

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## FIDUCIARY FUNDS



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CITY OF CASA GRANDE, ARIZONA  
 COMBINING STATEMENT OF FIDUCIARY NET POSITION  
 ALL AGENCY FUNDS  
 June 30, 2020

	Donations Fund	RICO Fund	Flexible Spending Plan Fund	Total Agency Funds
ASSETS				
Cash	\$ 31,658	\$ 342,144	\$ 61,121	\$ 434,923
Total assets	31,658	342,144	61,121	434,923
LIABILITIES				
Total liabilities	\$ 31,658	\$ 342,144	\$ 61,121	\$ 434,923

CITY OF CASA GRANDE, ARIZONA  
COMBINING STATEMENT CHANGES IN ASSETS AND LIABILITIES  
ALL AGENCY FUNDS  
June 30, 2020

	Balance June 30, 2019	Additions	Deductions	Balance June 30, 2020
Donations Fund				
Assets:				
Cash	\$ 503	\$ 85,782	\$ (54,627)	\$ 31,658
Total Assets	<u>503</u>	<u>85,782</u>	<u>(54,627)</u>	<u>31,658</u>
Liabilities:				
Accounts Payable	503	205,875	(174,720)	31,658
Total Liabilities	<u>503</u>	<u>205,875</u>	<u>(174,720)</u>	<u>31,658</u>
RICO Fund				
Assets:				
Cash	269,798	72,346	-	342,144
Total Assets	<u>269,798</u>	<u>72,346</u>	<u>-</u>	<u>342,144</u>
Liabilities:				
Due to others	269,798	274,027	(201,681)	342,144
Total Liabilities	<u>269,798</u>	<u>274,027</u>	<u>(201,681)</u>	<u>342,144</u>
Flexible Spending Fund				
Assets:				
Cash	62,636	223,890	(225,405)	61,121
Total Assets	<u>62,636</u>	<u>223,890</u>	<u>(225,405)</u>	<u>61,121</u>
Liabilities:				
Accounts Payable	62,636	161,254	(162,769)	61,121
Total Liabilities	<u>62,636</u>	<u>161,254</u>	<u>(162,769)</u>	<u>61,121</u>
Totals - All Agency Funds				
Assets:				
Cash	332,937	382,018	(280,032)	434,923
Total Assets	<u>332,937</u>	<u>382,018</u>	<u>(280,032)</u>	<u>434,923</u>
Liabilities:				
Due to others	269,798	274,027	(201,681)	342,144
Accounts Payable	63,139	367,129	(337,489)	92,779
Total Liabilities	<u>\$ 332,937</u>	<u>\$ 641,156</u>	<u>\$ (539,170)</u>	<u>\$ 434,923</u>

# Statistical Section

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	<u>Page</u>
<u>Financial Trends</u>	
These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	149 - 161
<u>Revenue Capacity</u>	
These schedules contain information to help the reader assess the City's most significant local revenue sources, property tax and sales and uses taxes.	162 - 165
<u>Debt Capacity</u>	
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	166 - 172
<u>Demographic and Economic Statistics</u>	
These schedules offer economic and demographic indicators to help the reader understand the environment within which the City's financial activities take place.	173 - 177
<u>Operating Information</u>	
These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	178 - 179

**Schedule 1**  
**City of Casa Grande**  
**Net Position by Component**  
**Last Ten Fiscal Years**  
(accrual basis of accounting)

	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
Governmental activities				
Net investment in Capital Assets	\$ 163,072,110	\$ 161,430,232	\$ 157,440,959	\$ 151,713,255
Restricted	68,817,721	37,158,304	40,395,789	23,313,575
Unrestricted	20,795,291	48,679,263	46,777,093	61,348,678
Total governmental activities net position	<u>\$ 252,685,122</u>	<u>\$ 247,267,799</u>	<u>\$ 244,613,841</u>	<u>\$ 236,375,508</u>
Business-type activities				
Net investment in Capital Assets	\$ 47,003,748	\$ 49,361,435	\$ 47,631,810	\$ 51,371,884
Restricted	10,324,306	11,742,168	9,245,649	6,187,139
Unrestricted	7,429,067	3,708,031	5,504,681	5,253,457
Total business-type activities net position	<u>\$ 64,757,121</u>	<u>\$ 64,811,633</u>	<u>\$ 62,382,140</u>	<u>\$ 62,812,480</u>
Primary government				
Net investment in Capital Assets	\$ 210,847,017	\$ 210,791,667	\$ 205,072,769	\$ 201,934,193
Restricted	78,350,244	48,900,472	49,641,438	29,500,714
Unrestricted	28,244,981	52,387,294	52,281,774	66,681,178
Total primary government net position	<u>\$ 317,442,242</u>	<u>\$ 312,079,433</u>	<u>\$ 306,995,981</u>	<u>\$ 298,116,085</u>



2015	2016	2017	2018	2019	2020
\$ 137,618,856	\$ 111,804,545	\$ 125,561,739	\$ 108,270,856	\$ 134,649,294	\$ 129,469,237
40,862,091	38,094,808	35,874,477	40,267,225	31,931,243	54,145,595
3,182,623	26,141,879	5,910,563	13,909,387	4,155,348	686,821
<u>\$ 181,663,570</u>	<u>\$ 176,041,232</u>	<u>\$ 167,346,779</u>	<u>\$ 162,447,468</u>	<u>\$ 170,735,885</u>	<u>\$ 184,301,653</u>
\$ 48,601,273	\$ 49,202,991	\$ 49,611,489	\$ 51,297,595	\$ 52,921,972	\$ 54,578,295
6,317,620	6,575,857	6,970,069	6,403,618	6,660,007	12,096,729
(265,067)	151,635	939,248	1,769,103	5,563,303	5,267,351
<u>\$ 54,653,826</u>	<u>\$ 55,930,483</u>	<u>\$ 57,520,806</u>	<u>\$ 59,470,316</u>	<u>\$ 65,145,282</u>	<u>\$ 71,942,375</u>
\$ 186,217,129	\$ 161,007,536	\$ 175,173,228	\$ 159,568,451	\$ 187,571,266	\$ 184,047,532
47,179,711	44,670,665	42,844,546	46,670,843	38,591,250	66,242,324
2,917,556	26,293,514	6,849,811	15,678,490	9,718,651	5,954,172
<u>\$ 236,314,396</u>	<u>\$ 231,971,715</u>	<u>\$ 224,867,585</u>	<u>\$ 221,917,784</u>	<u>\$ 235,881,167</u>	<u>\$ 256,244,028</u>

**Schedule 2**  
**City of Casa Grande**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
(accrual basis of accounting)

	2011	2012	2013	2014
<b>Governmental Activities:</b>				
Expenses				
General government	\$ 6,875,962	\$ 6,943,378	\$ 6,766,944	\$ 7,010,252
Public safety	20,265,216	22,629,105	24,280,544	25,534,564
Streets/Transportation	12,554,956	13,442,435	12,494,463	13,511,907
Public works	2,067,097	2,542,009	3,205,901	2,666,121
Culture and recreation	7,103,723	7,247,394	7,273,320	7,859,818
Economic development	3,731,265	3,186,873	3,117,655	3,269,820
Interest on long-term debt	2,436,221	2,670,881	2,367,185	2,333,855
Total expenses	<u>55,034,440</u>	<u>58,662,075</u>	<u>59,506,012</u>	<u>62,186,337</u>
Program Revenues				
Charges for services:				
General government	215,969	173,396	342,086	304,629
Public safety	1,028,639	1,370,883	1,182,158	1,345,626
Streets/Transportation	1,213,808	1,369,817	1,112,963	960,368
Public works	12,018	26,595	60,757	33,133
Culture and recreation	771,516	601,627	443,652	502,803
Development fees	1,023,436	161,576	2,198,089	110,170
Building permits	342,553	290,999	988,908	846,542
Development and engineering	65,715	40,880	74,375	16,393
Other economic development	376,785	429,012	416,676	163,809
Operating grants and contributions	6,266,856	7,420,053	6,823,705	7,163,717
Capital grants and contributions	315,613	3,507,353	10,177,899	1,333,697
Total program revenues	<u>11,632,908</u>	<u>15,392,191</u>	<u>23,821,268</u>	<u>12,780,887</u>
Total Governmental Activities Net Program Expense	<u>\$ (43,401,532)</u>	<u>\$ (43,269,884)</u>	<u>\$ (35,684,744)</u>	<u>\$ (49,405,450)</u>
General Revenues and Other Changes in Net Position				
Property taxes	6,570,203	6,439,021	6,877,452	6,197,813
Sales taxes	18,973,408	18,901,163	19,242,309	19,650,998
Franchise taxes	2,196,398	2,201,312	2,248,227	2,248,466
Shared revenues:				
State sales taxes	2,590,692	3,795,352	3,975,626	4,227,755
Urban revenue sharing	2,897,028	4,099,428	4,961,423	5,413,854
Auto-in-lieu	1,992,071	2,137,645	2,129,894	2,259,469
Investment earnings	108,552	67,705	3,586	330,546
Gain on early debt extinguishment	-	-	-	-
Miscellaneous	81,130	121,530	49,172	112,756
Transfers	593,445	94,464	1,337,500	725,460
Total general revenues and other changes in net position	<u>36,002,927</u>	<u>37,857,620</u>	<u>40,825,189</u>	<u>41,167,117</u>
Total Governmental Activities Change in Net Position	<u>\$ (7,398,605)</u>	<u>\$ (5,412,264)</u>	<u>\$ 5,140,445</u>	<u>\$ (8,238,333)</u>

2015	2016	2017	2018	2019	2020
\$ 10,107,662	\$ 11,103,379	\$ 8,951,427	\$ 9,203,693	\$ 6,211,501	\$ 8,985,376
26,520,689	23,893,064	31,694,293	31,273,684	31,268,662	32,331,599
13,548,310	12,823,511	12,159,682	5,042,379	3,187,209	4,936,659
2,771,028	7,723,880	5,944,648	9,664,687	11,612,371	10,776,751
7,676,615	7,805,438	7,994,626	7,696,620	10,140,746	9,210,516
2,765,522	2,350,547	2,573,276	3,909,504	3,032,017	4,006,477
2,504,944	2,424,163	2,571,381	3,118,414	3,255,720	411,944
65,894,770	68,123,982	71,889,333	69,908,981	68,708,226	70,659,322
2,815,852	1,388,172	824,576	460,030	394,210	298,032
1,076,004	1,487,150	1,608,334	1,388,042	1,544,494	1,079,211
816,829	-	-	-	-	-
167,447	3,476,748	3,944,961	909,437	874,890	989,335
430,294	1,035,225	741,249	691,224	951,399	1,232,935
179,753	110,678	783,045	251,681	-	-
1,081,880	1,314,910	777,911	1,027,288	1,948,462	1,700,990
78,284	-	-	-	-	-
307,578	96,668	238,566	65,718	124,015	1,210,920
6,775,967	4,945,110	5,752,093	6,155,986	6,435,375	12,643,572
4,132,231	1,451,669	805,309	1,802,175	4,960,817	5,477,699
17,862,119	15,306,330	15,476,044	12,751,581	17,233,662	24,632,694
\$ (48,032,651)	\$ (52,817,652)	\$ (56,413,289)	\$ (57,157,400)	\$ (51,474,564)	\$ (46,026,628)
6,366,087	6,410,163	6,472,519	6,970,676	6,862,999	5,847,793
21,795,890	22,909,814	23,402,408	25,292,113	27,193,495	30,674,410
2,358,731	2,388,109	2,449,704	2,502,845	2,343,033	2,326,462
4,438,843	4,602,342	4,734,258	5,246,154	5,595,095	5,923,694
5,879,820	5,847,942	6,295,760	6,754,555	6,718,257	7,400,926
2,447,783	2,638,312	2,666,254	3,172,178	3,378,251	3,572,877
174,864	775,075	444,399	746,889	4,388,415	3,033,946
-	-	-	-	106,940	0
282,850	329,338	665,351	380,656	456,445	770,281
78,030	1,297,300	1,371,224	1,192,023	1,444,610	42,007
43,822,898	47,198,395	48,501,877	52,258,089	58,487,540	59,592,396
\$ (4,209,753)	\$ (5,619,257)	\$ (7,911,412)	\$ (4,899,311)	\$ 7,012,976	\$ 13,565,768

**Schedule 3**  
**City of Casa Grande**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
(accrual basis of accounting)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
<b>Business-type Activities:</b>				
Expenses				
Water	\$ 150,493	\$ 190,786	\$ 226,382	\$ 286,210
Golf course	1,203,084	1,303,013	1,299,400	1,212,036
Wastewater	5,561,882	9,786,826	9,188,433	9,559,101
Sanitation	5,028,014	5,060,239	4,953,994	5,410,150
Total expenses	<u>11,943,473</u>	<u>16,340,864</u>	<u>15,668,209</u>	<u>16,467,497</u>
<b>Revenues</b>				
Charges for services:				
Water	167,772	185,176	173,935	181,120
Golf course	1,119,396	1,066,136	994,534	1,076,014
Wastewater	6,304,052	6,871,045	6,541,782	8,027,267
Sanitation	5,858,238	6,264,192	6,151,881	6,385,562
Sales taxes	28,802	29,539	25,737	29,098
Investment earnings	45,969	15,397	40,519	8,917
Miscellaneous	5,289	21,139	60,209	57,654
Capital grants and contributions	-	2,337,217	545,163	587,959
Total revenues	<u>13,529,518</u>	<u>16,789,841</u>	<u>14,533,760</u>	<u>16,353,591</u>
Total Business-type Activities Net Program Expense	<u>\$ 1,586,045</u>	<u>\$ 448,977</u>	<u>\$ (1,134,449)</u>	<u>\$ (113,906)</u>
Other Changes in Net Position				
Transfers	<u>(593,445)</u>	<u>(94,464)</u>	<u>(1,337,500)</u>	<u>(725,460)</u>
Total Business-type Activities Change in Net Position	<u>\$ 992,600</u>	<u>\$ 354,513</u>	<u>\$ (2,471,949)</u>	<u>\$ (839,366)</u>
Total Primary Government Change in Net Position	<u>\$ (6,406,005)</u>	<u>\$ (5,057,751)</u>	<u>\$ 2,668,496</u>	<u>\$ (9,077,699)</u>

2015	2016	2017	2018	2019	2020
\$ 261,674	\$ 224,960	\$ 589,929	\$ 285,818	\$ 313,388	\$ 373,484
1,195,987	924,469	1,263,373	1,407,351	1,348,139	1,351,902
9,119,769	10,661,238	10,077,363	9,542,082	9,064,782	9,319,191
5,386,901	5,311,875	5,726,011	5,570,376	5,141,643	5,454,263
15,964,331	17,122,542	17,656,676	16,805,627	15,867,952	16,498,840
192,343	219,824	236,862	229,111	210,924	235,920
1,100,780	1,115,852	1,257,615	1,359,502	1,406,657	1,473,150
8,541,358	10,241,967	11,105,175	10,754,316	11,121,564	10,896,978
6,739,816	7,388,211	7,432,237	6,840,168	7,309,243	6,973,937
29,122	30,345	28,892	26,156	-	17,036
11,680	26,041	81,578	158,238	268,994	608,678
72,228	4,021	29,977	-	-	-
582,705	670,238	445,883	579,670	2,670,146	3,132,241
17,270,032	19,696,499	20,618,219	19,947,161	22,987,528	23,337,940
\$ 1,305,701	\$ 2,573,957	\$ 2,961,543	\$ 3,141,534	\$ 7,119,576	\$ 6,839,100
(78,030)	(78,030)	(1,371,224)	(1,192,023)	(1,444,610)	(42,007)
\$ 1,227,671	\$ 2,495,927	\$ 1,590,319	\$ 1,949,511	\$ 5,674,966	\$ 6,797,093
\$ (2,982,082)	\$ (4,342,700)	\$ (7,104,136)	\$ (2,962,922)	\$ 12,687,942	\$ 20,362,861

**Schedule 4**  
**City of Casa Grande**  
**Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
(modified accrual basis of accounting)

	<u>2011*</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
General Fund				
Nondisposable	\$ 7,411	\$ 6,023	\$ 6,264	\$ 6,281
Restricted	33,225	4,202,039	4,701,221	5,163,565
Committed	23,342,866	-	-	-
Assigned	-	19,251,625	14,550,404	13,384,358
Unassigned	<u>1,247,242</u>	<u>502,264</u>	<u>5,281,667</u>	<u>6,892,105</u>
Total general fund	<u>\$ 24,630,744</u>	<u>\$ 23,961,951</u>	<u>\$ 24,539,556</u>	<u>\$ 25,446,309</u>
All Other Governmental Funds				
Nondisposable	\$ 57,949	\$ 60,783	\$ 66,983	\$ 93,031
Restricted	13,250,249	33,542,117	35,694,573	32,227,498
Committed	1,083,515	15,628,386	2,523,457	-
Assigned	50,374,649	13,156,163	27,643,540	29,168,940
Unassigned	<u>(378,345)</u>	<u>(385,290)</u>	<u>(576,410)</u>	<u>(576,846)</u>
Total all other governmental funds	<u>\$ 64,388,017</u>	<u>\$ 62,002,159</u>	<u>\$ 65,352,143</u>	<u>\$ 60,912,623</u>

\*FY2011: Implementation of GASB-54 Fund Balance Classification

2015	2016	2017	2018	2019	2020
\$ 1,647	\$ 2,063	\$ -	\$ 1,006,102	\$ 2,063,308	\$ 3,359,483
5,572,411	-	1,670,016	1,482,581	1,568,371	1,568,371
-	-	4,654,417	5,232,779	5,611,482	6,265,454
11,631,345	20,453,537	20,494,239	13,094,976	14,870,455	13,269,260
12,631,345	9,911,709	5,343,256	13,667,378	19,094,967	32,924,395
<u>\$ 29,836,748</u>	<u>\$ 30,367,309</u>	<u>\$ 32,161,928</u>	<u>\$ 34,483,816</u>	<u>\$ 43,208,583</u>	<u>\$ 57,386,963</u>
\$ 36,281	\$ 59,867	\$ 40,286	\$ 170,140	\$ 45,123	\$ 362,008
35,291,890	37,376,941	36,647,161	38,784,644	30,362,872	52,577,224
-	-	1,164,600	-	1,989,707	2,135,495
29,084,496	45,538,029	42,075,694	39,202,559	22,507,732	2,169,694
(593,322)	(635,129)	(750,466)	(531,017)	(1,080,079)	(1,404,901)
<u>\$ 63,819,345</u>	<u>\$ 82,339,708</u>	<u>\$ 79,177,275</u>	<u>\$ 77,626,326</u>	<u>\$ 53,825,355</u>	<u>\$ 55,839,520</u>

**Schedule 5**  
**City of Casa Grande**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
(modified accrual basis of accounting)

	2011	2012	2013	2014
<b>Revenues</b>				
Taxes	\$ 27,556,571	\$ 27,524,503	\$ 28,352,139	\$ 28,304,305
Licenses and permits	546,628	494,921	1,263,721	1,055,340
Intergovernmental revenues	14,151,581	17,627,429	20,814,430	19,166,537
Charges for services	1,661,339	2,856,201	4,024,127	2,614,233
Fines	807,884	756,454	735,217	707,660
Investment earnings	108,549	67,707	3,586	339,728
Rental and sale of city property	1,489,826	502,054	537,055	536,601
Other revenues	349,597	1,599,077	477,857	968,313
Total revenues	<u>46,671,975</u>	<u>51,428,346</u>	<u>56,208,132</u>	<u>53,692,717</u>
<b>Expenditures</b>				
General government	8,026,262	7,932,235	7,473,914	7,801,503
Public safety	19,691,260	20,516,232	22,089,961	22,673,464
Streets/Transportation	2,770,032	3,287,682	2,717,802	2,645,606
Public works	1,959,265	1,913,991	2,040,691	1,350,102
Culture and recreation	5,847,772	5,939,441	6,041,037	6,413,990
Planning and economic development	2,652,964	2,467,005	2,424,452	2,526,552
Capital outlay	24,677,470	8,999,838	10,215,671	10,651,896
Debt service				
Principal	1,899,760	3,669,732	1,718,222	1,528,344
Interest	2,594,138	2,733,203	2,343,898	2,448,448
Bond issuance costs	(66,000)	-	-	-
Total expenditures	<u>70,052,923</u>	<u>57,459,359</u>	<u>57,065,648</u>	<u>58,039,905</u>
<b>Other Financing Sources (Uses)</b>				
Transfers in	11,790,392	17,492,942	7,243,155	8,818,190
Transfers out	(11,101,760)	(17,303,578)	(5,786,655)	(8,003,769)
Capital leases	-	2,787,000	3,328,600	-
Bond issuance	2,200,000	-	-	-
Payment to escrow agent	-	-	-	-
Sale of land	-	-	-	-
Total other financing sources (uses)	<u>2,888,632</u>	<u>2,976,364</u>	<u>4,785,100</u>	<u>814,421</u>
Net change in fund balances	<u>\$ (20,492,315)</u>	<u>\$ (3,054,649)</u>	<u>\$ 3,927,584</u>	<u>\$ (3,532,767)</u>
Debt service as a percentage of noncapital expenditures	9.90%	13.21%	8.67%	8.39%



2015	2016	2017	2018	2019	2020
\$ 30,557,352	\$ 29,707,719	\$ 30,324,120	\$ 32,272,000	\$ 33,953,688	\$ 36,243,848
1,344,254	198,289	981,525	1,211,872	1,845,897	1,882,269
19,324,969	20,210,255	21,520,997	23,349,174	24,300,942	32,478,962
4,061,405	4,580,524	2,695,209	3,674,172	6,699,921	6,789,552
682,288	589,589	1,012,427	873,169	723,082	644,422
207,833	774,775	434,393	729,980	4,363,910	3,033,946
761,495	763,824	608,524	622,603	566,569	638,269
821,199	654,851	639,115	372,027	652,845	760,083
57,760,795	57,479,826	58,216,310	63,104,997	73,106,854	82,471,351
7,810,453	7,591,059	9,242,859	7,946,956	8,639,803	8,769,698
21,380,603	23,899,172	23,008,996	25,620,207	26,185,872	26,815,785
2,821,113	3,070,601	2,759,357	4,432,747	3,113,727	4,248,751
1,352,469	1,286,448	1,159,563	1,111,264	1,039,146	1,043,362
6,157,841	6,547,379	6,677,105	6,627,298	6,707,765	7,356,101
2,276,725	2,860,992	3,017,753	3,354,879	3,051,499	3,515,430
6,889,725	6,342,445	9,933,106	9,127,478	33,402,748	10,604,705
1,959,805	2,771,539	3,084,158	3,596,214	5,251,754	3,324,478
2,520,693	2,281,741	2,248,255	2,388,463	2,386,183	2,025,034
-	(531,270)	-	169,890	41,393	66,924
53,169,427	56,120,106	61,131,152	64,375,396	89,819,890	67,770,268
5,813,795	13,931,824	8,129,320	8,250,363	15,753,858	3,124,333
(4,137,337)	(12,261,624)	(6,582,296)	(6,423,156)	(13,732,058)	(3,902,444)
-	-	-	-	-	-
1,095,019	37,675,240	-	7,710,000	-	-
-	(20,657,479)	-	(7,531,828)	-	-
-	-	-	-	-	-
2,771,477	18,687,961	1,547,024	2,005,379	2,021,800	(778,111)
\$ 7,362,845	\$ 20,047,682	\$ (1,367,817)	\$ 734,981	\$ (14,691,236)	\$ 13,922,972
9.68%	10.15%	10.42%	10.83%	13.54%	9.36%

**Schedule 6**  
**City of Casa Grande**  
**Sales Tax Revenue by Industry**  
**Fiscal Years 2015 - 2020**

	<b>Fiscal Year 2015</b>		<b>Fiscal Year 2016</b>	
	<b>Tax Paid</b>	<b>Percentage of Total</b>	<b>Tax Paid</b>	<b>Percentage of Total</b>
Construction	\$ 2,963,203	13.48%	\$ 1,600,948	7.55%
Manufacture	413,453	1.88%	347,578	1.64%
Transportation/Communication/Utilities	2,349,392	10.68%	2,376,943	11.22%
Wholesale Trade	409,233	1.86%	370,828	1.75%
Retail Trade	10,748,122	48.88%	11,024,238	52.02%
Restaurants/Bars	1,516,426	6.90%	1,646,747	7.77%
Insurance/Real Estate	1,869,141	8.50%	2,038,474	9.62%
Hotels/Lodging	494,388	2.25%	495,874	2.34%
Services	645,623	2.94%	741,768	3.50%
All Other	578,911	2.63%	550,108	2.60%
Total	<u>\$ 21,987,890</u>	<u>100.00%</u>	<u>\$ 21,193,506</u>	<u>100.00%</u>

Source: Arizona State Department of Revenue

Note:

The categories presented are intended to provide alternative information regarding the sources of the City's revenue.

Fiscal Year 2017		Fiscal Year 2018		Fiscal Year 2019		Fiscal Year 2020	
Tax Paid	Percentage of Total	Tax Paid	Percentage of Total	Tax Paid	Percentage of Total	Tax Paid	Percentage of Total
\$ 1,453,489	6.72%	\$ 2,321,209	10.28%	\$ 2,982,855	12.16%	\$ 4,601,108	16.06%
502,031	2.32%	706,092	3.13%	583,874	2.38%	545,779	1.90%
2,762,747	12.77%	2,383,915	10.56%	2,357,393	9.61%	2,341,655	8.17%
311,761	1.44%	369,291	1.64%	423,087	1.73%	606,842	2.12%
10,940,735	50.58%	10,852,085	48.08%	11,159,883	45.51%	12,905,093	45.04%
1,757,599	8.12%	1,785,801	7.91%	1,954,939	7.97%	2,044,973	7.14%
2,025,113	9.36%	2,020,226	8.95%	2,689,023	10.97%	2,943,659	10.27%
497,256	2.30%	565,681	2.51%	615,273	2.51%	619,448	2.16%
742,586	3.43%	868,557	3.85%	1,081,410	4.41%	1,477,076	5.16%
639,240	2.95%	696,035	3.08%	674,652	2.75%	564,936	1.97%
<u>\$ 21,632,557</u>	<u>100.00%</u>	<u>\$ 22,568,892</u>	<u>100.00%</u>	<u>\$ 24,522,388</u>	<u>100.00%</u>	<u>\$ 28,650,568</u>	<u>100%</u>



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**Schedule 7**  
**City of Casa Grande**  
**Direct and Overlapping Sales Tax Rates**  
**As of June 30, 2020**

Type of Tax	Rates		
	City	State and Pinal County	Combined
Privilege tax, except retail, utilities and telecommunication	1.8%	7.2%	9.0%
Retail (excluding food sales)	2.0%	(b) 7.2%	9.2%
Retail - privilege tax for single item over \$5000	1.5%	7.2%	8.7%
Hotel/Motel	3.8%	7.2%	11.0%
Restaurant/Bar	1.8%	7.2%	9.0%
Utilities/Telecommunications	2.0%	7.2%	9.2%
Construction	4.0%	(a) 7.2%	11.2%
Jet Fuel	1.8%	\$0.03965/gal	NA
Real Property Rental			
Commercial	1.8%	0.5%	2.3%
Residential	1.8%	0.0%	1.8%
All Other Services Not Specified	1.8%	7.2%	9.0%

(a) Includes a 2.2% tax on construction contracting activities the use of which is restricted to paying costs related to acquisition of capital assets and improvements included in the City's Capital Improvement Plan.

(b) Includes the two-tenths (0.2) of one percent (1%) Economic Development and Recreation Excise Tax. The sale of a single item over \$5,000 is taxed at 2.0% for the first \$5,000, then the rate drops to 1.5% for the taxable amount exceeding \$5,000.

Sources: City of Casa Grande Finance Department and Arizona Department of Revenue

**Schedule 8**  
**City of Casa Grande**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**

Fiscal Year	Governmental Activities				Business-type Activities	
	General Obligation Bonds	Excise Tax Revenue Obligations	Special Assessment Bonds	Capital Leases	General Obligation Bonds	Excise Tax/ GO Bond Revenue Obligations
2011	29,664,998	20,603,035	-	2,331,681	-	12,125,001
2012	28,800,000	18,358,670	-	4,846,117	-	11,266,335
2013	28,093,115	17,554,432	-	7,831,620	-	12,002,655
2014	27,385,814	16,824,237	-	7,470,835	-	11,187,135
2015	26,823,748	16,154,247	-	8,081,767	-	10,352,512
2016	44,193,352	15,351,500	-	7,537,984	-	9,495,085
2017	43,139,478	14,462,000	-	6,960,225	-	8,250,541
2018	38,375,000	13,981,900	-	6,342,211	-	6,068,100
2019	33,890,000	12,927,300		5,691,985		4,577,700
2020	32,370,000	11,806,700		5,006,106		3,018,300

Notes: Details regarding the City's outstanding debt can be found in the financial statements.

(a) See Schedule 16 for personal income and population data.

Personal income is based on Pinal County information.

**Business-type Activities**

Capital Leases	Notes Payable	Total Primary Government	Percentage of Personal Income (a)	Per Capita (a)
-	51,738,811	116,463,526	8.66%	2,397.80
-	56,896,857	120,167,979	11.11%	2,412.82
-	50,024,722	115,506,544	10.72%	2,296.54
-	47,671,092	110,539,113	10.26%	2,170.07
-	46,289,847	107,702,121	9.86%	2,027.03
-	43,736,724	120,314,645	10.77%	2,260.88
-	41,106,899	113,919,143	9.89%	2,088.96
-	38,371,116	103,138,327	8.19%	1,879.82
-	35,525,109	92,612,094	5.42%	1,660.55
-	32,564,435	84,765,541	4.62%	1,488.11

**Schedule 9**  
**City of Casa Grande**  
**Ratio of General Bonded Debt Outstanding**  
**Last Ten Fiscal Years**

Fiscal Year	General Obligation Bonds		Estimated Actual Value of Property (a)	Percentage of Estimated Actual Value of Property	General Bonded Debt Per Capita (b)	Restricted for Principal Payment
2010	2,430,000	(1)	249,681,000	0.97%	807	
2010	26,234,999	(2)	3,680,064,800	0.71%	461	
2011	4,555,000	(1)	235,284,000	1.94%	1,469	320,000
2011	25,109,998	(2)	3,209,485,830	0.78%	441	545,000
2012	4,235,000	(1)	313,880,004	1.35%	1,366	100,000
2012	24,565,000	(2)	3,145,296,113	0.78%	431	625,000
2013	4,135,000	(1)	269,324,094	1.54%	782	105,000
2013	23,940,000	(2)	2,788,057,728	0.86%	465	600,000
2014	4,030,000	(1)	279,975,183	1.44%	762	110,000
2014	23,340,000	(2)	2,833,543,388	0.82%	454	595,000
2015	3,920,000	(1)	292,667,259	1.34%	742	120,000
2015	22,740,000	(2)	2,910,644,515	0.78%	442	700,000
2016	3,195,000	(1)	307,634,017	1.04%	604	125,000
2016	37,930,000	(2)	3,018,493,334	1.26%	737	1,505,000
2017	3,070,000	(1)	324,524,692	0.95%	383	125,000
2017	37,145,000	(2)	3,142,528,380	1.18%	652	1,505,000
2018	2,940,000	(1)	349,336,106	0.84%	367	135,000
2018	35,435,000	(2)	3,232,315,699	1.10%	622	1,795,000
2019	2,805,000	(1)	367,212,764	0.76%	350	410,000
2019	31,085,000	(2)	3,460,059,401	0.90%	546	1,105,000
2020	2,390,000	(1)	411,172,201	0.58%	298	2,390,000
2020	29,980,000	(2)	3,625,019,073	0.83%	526	1,185,000

(a) Source: Pinal County Assessor's records

(b) Estimated population of Mission Royale CFD 6/30/20

4,869

Estimated population of Villago CFD 6/30/20

3,142

Source: City of Casa Grande Development Center

(c) Includes all City Bonded debt, net of assets restricted for payment of principal,

Population of Casa Grande

56,962

(1) General obligation bonds were issued by the Mission Royale Community Facilities District in 2005 and the Villago Community Facilities District in 2006, 2008 and 2010. These bonds will be repaid by the property owners within the CFDs and are obligations of the districts only.

(2) General obligation bonds were issued by the City of Casa Grande in June, 2008, July, 2009, and June 2016.



**Schedule 10**  
**City of Casa Grande**  
**Direct and Overlapping Governmental Activities Debt**  
**As of June 30, 2020**

Governmental Unit	Bonded Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Elementary School District #4	\$ 33,250,000	83.26%	\$ 27,683,950
Union High School District #82	14,865,000	65.97%	9,806,441
*Central Arizona Community College	73,535,000	15.31%	11,258,209
Mission Royale CFD	25,000	100.00%	25,000
Villago CFD	2,365,000	100.00%	2,365,000
Subtotal, overlapping debt			\$ 51,138,599
<b>City direct debt</b>	29,980,000	100.00%	<b>29,980,000</b>
<b>Total direct and overlapping debt</b>			<b>\$ 81,118,599</b>

Sources: Assessed value data used to estimate applicable percentages provided by Pinal County Assessor's Office. Debt outstanding data provided by Pinal County Finance.

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Casa Grande. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of Pinal County's taxable assessed value that is within the government's boundaries and dividing it by the County's total taxable assessed value.

\*Bonded debt outstanding for Central Arizona College reflects balance as of June 30, 2019. Updated information was not available for publication.

**Schedule 11**  
**City of Casa Grande**  
**Legal Debt Margin Information**  
**Last Ten Fiscal Years**

Net Secondary Assessed Valuation as of June 30, 2020 (a)	<u>\$ 402,906,597</u>
Debt limit (6% of assessed value)	24,174,396
Debt applicable to limit:	
General obligation bonds	<u>-</u>
Legal 6% debt margin	<u><u>\$ 24,174,396</u></u>
Debt limit (20% of assessed value)	80,581,319
Debt applicable to limit:	
General obligation bonds	<u>29,980,000</u>
Legal 20% debt margin	<u><u>\$ 50,601,319</u></u>

Arizona's Constitution states that a municipality cannot issue general obligation bonds in excess of 6% of the assessed valuation for general municipal purposes. Additional general obligation bonds for up to 20% of assessed valuation can be issued for specific purposes such as supplying water and sewer services, artificial lighting, acquisition and development of land for open space preserves, parks, playgrounds, recreation facilities, public safety, law enforcement, fire and emergency service facilities, and streets and transportation facilities.

(a) Source: Pinal County Assessor's records

**Schedule 12**  
**City of Casa Grande**  
**Pledged-Revenue Coverage**  
**Last Ten Fiscal Years**

Fiscal Year	Transaction	State	State	Franchise	Licenses &	Debt Service		
	Privilege (Sales) Tax (a)(b)	Shared Sales Tax	Shared Income Tax		Permits/Fines & Forfeitures	Principal	Interest	Coverage
2011	17,599,226	2,590,692	2,897,028	2,034,471	1,354,512	985,000	1,022,252	13.19
2012	18,179,713	3,795,352	4,099,428	2,330,056	1,109,259	1,515,000	1,644,925	9.34
2013	18,533,580	3,975,626	4,961,423	2,248,227	1,951,976	1,570,000	1,457,260	10.46
2014	19,143,334	4,227,755	5,413,854	2,248,466	1,727,402	1,385,000	1,403,535	11.75
2015	20,913,078	4,438,843	5,879,820	2,358,732	2,109,157	1,450,000	1,344,085	12.78
2016	19,831,193	4,602,342	5,847,942	2,338,107	2,773,868	1,510,000	1,279,740	12.69
2017	20,314,212	4,734,258	6,295,760	2,449,704	3,047,171	1,985,000	1,208,610	11.54
2018	22,028,873	5,246,154	6,754,555	2,502,845	2,085,041	2,445,000	1,199,500	10.60
2019	23,530,259	5,595,095	7,335,001	2,343,033	2,773,830	2,545,000	897,271	12.08
2020	23,904,130	5,923,694	7,400,926	2,326,462	2,526,691	2,680,000	762,451	12.22

(a) The sale of a single item over \$5,000 is taxed at 2.0% for the first \$5,000, then the rate drops to 1.5% for the taxable amount exceeding \$5,000.

(b) Does not include the two-tenths of one percent (0.2%) Economic Development and Recreation Excise Tax which is pledged to the repayment of the 2009 Obligations and obligations issued on a parity therewith only (the "2009 Parity Obligations"). In connection with allocating the Excise Taxes among payments due with respect to the 2009 Parity Obligations and all Parity Obligations, the Economic Development and Recreation Excise Taxes will be applied first to the payments due with respect to the 2009 Parity Obligations and the Excise Taxes will then be allocated proportionately to the remaining payments due with respect to all Parity Obligations. The revenues from the Economic Development and Recreation Excise Tax for the last ten fiscal years have been:

<u>Fiscal Year</u>	<u>Amount</u>
2011	946,029
2012	983,656
2013	954,988
2014	945,306
2015	1,074,812
2016	1,119,070
2017	1,094,074
2018	1,085,209
2019	1,280,472
2020	1,273,655

**Schedule 13**  
**City of Casa Grande**  
**Real & Personal Property Tax Levies and Collections**

Collected to June 30, 2020

Fiscal Year	Tax Levy	Collections	Taxes Receivable	Percent of Tax Levy	Adjustments
2011	5,760,830	5,753,375	7,455	99.87%	(20,269)
2012	5,455,201	5,446,761	8,439	99.85%	(24,944)
2013	5,589,212	5,581,712	7,500	99.87%	(49,432)
2014	5,349,732	5,341,573	8,159	99.85%	(24,693)
2015	5,351,592	5,347,903	3,689	99.93%	(26,966)
2016	5,487,409	5,481,241	6,168	99.89%	(23,491)
2017	5,563,565	5,555,481	8,084	99.85%	(11,814)
2018	5,636,188	5,526,226	109,961	98.05%	(8,678)
2019	6,013,399	5,844,411	168,988	97.19%	(1,559)
2020	5,113,550	4,987,873	125,677	97.54%	1,994

(a) Reflects collections made through June 30, 2020, on such year's levy. Property taxes are payable in two installments. The first installment is due the first day of October and becomes delinquent on November 1. The second installment becomes due the first day of March and is delinquent on May 1. Interest at the rate of 16% per annum attaches on first and second installments following their delinquent dates unless the full year tax is paid by December 31. Penalties for delinquent payments are not included in the above collections figures.

Source: Pinal County Treasurer's Office

**Schedule 14**  
**City of Casa Grande**  
**Tax Rate Data**  
**Last Ten Fiscal Years**

Fiscal Year	City's Primary Tax Rate Per \$100 Assessed	City's Secondary Tax Rate Per \$100 Assessed	City's Total Tax Rate Per \$100 Assessed
2011	0.8110	0.6308	1.4418
2012	0.8988	0.6308	1.5296
2013	0.9489	0.6308	1.5797
2014	0.9999	0.6308	1.6307
2015	0.9999	0.6308	1.6307
2016	0.9999	0.6308	1.6307
2017	0.9999	0.6308	1.6307
2018	0.9999	0.6565	1.6564
2019	0.9905	0.6010	1.5915
2020	1.0606	0.2752	1.3358

Source: *City of Casa Grande*

**Schedule 15**  
**City of Casa Grande**  
**Estimated Net Secondary Assessed Valuation of Major Taxpayers**

Taxpayers (a)(b)	Type of Business/Property	Estimated 2019-20 Net Secondary Assessed Valuation	As Percent of City's 2019-20 Net Secondary Assessed Valuation
ARIZONA PUBLIC SERVICE COMPANY	Electric Utility	\$ 14,069,953.00	3.49%
WAL-MART STORES EAST LP #7013	Retailer	\$ 7,487,461.00	1.86%
ABBOTT MANUFACTURING	Manufacturing	\$ 6,542,309.00	1.62%
SOUTHWEST GAS CORPORATION	Gas Utility	\$ 5,489,520.00	1.36%
EHRMANN ARIZONA DAIRY LLC	Dairy Product Manufacturing	\$ 5,219,050.00	1.30%
HEXCEL CORPORATION	Manufacturing	\$ 4,931,809.00	1.22%
FRITO LAY SALES INC	Manufacturing	\$ 4,699,284.00	1.17%
ARIZONA WATER COMPANY	Water Utility	\$ 3,939,874.00	0.98%
TRACTOR SUPPLY COMPANY #111	Retail Distribution Center	\$ 3,918,301.00	0.97%
DAISY BRAND LLC	Dairy Product Manufacturing	\$ 3,477,555.00	0.86%
PALM CREEK HOLDINGS LLC	Real Estate Management	\$ 3,612,475.00	0.90%
CADC PARTNERS LLC	Real Estate Management	\$ 3,615,616.00	0.90%
PROMENADE CG HOLDINGS LLC	Retailer	\$ 2,626,811.00	0.65%
FRITO-LAY INC	Manufacturing	\$ 2,853,690.00	0.71%
LINDEN STATION CASA GRANDE LLC	Real Estate Management	\$ 2,819,207.00	0.70%
DAISY BRAND LP	Dairy Product Manufacturing	\$ 2,391,918.00	0.59%
TOTAL		\$ 77,694,833.00	19.28%

(a) Some of such taxpayers or their parent companies are subject to the informational requirements of the Exchange Act, and in accordance therewith file reports, proxy statements and other information with Commission. The Filings may be inspected and copied at the public reference facilities maintained by the Commission at 450 Fifth St. N.W., Washington, D.C. 20549 and at the Commission's regional offices at Northwestern Atrium Center, 500 W. West Madison St., Suite 1400, Chicago, Illinois 60661. Copies of the Filings can be obtained from the public reference section of the Commission at 450 Fifth St., N.W., Washington, D.C. 20549 at prescribed rates. In addition, the Filings may also be inspected at the offices of the New York Stock Exchange at 20 Broad Street, New York, New York 10005. The Filings may also be obtained through the Internet on the Commission's EDGAR database at <http://www.sec.gov>.

(b) The assessed valuation of property owned by the Salt River Project Agricultural Improvement and Power District ("SRP") is not included in the assessed valuation of the City in the table. Because of SRP's quasi-governmental nature, property owned by SRP is exempt from property taxation. However, SRP may elect each year to make voluntary contributions in lieu of property tax with respect to certain of its electrical facilities (the "SRP Electric Plant"). If SRP elects to make the in lieu contribution for the year, the full cash value of the SRP Electric Plant and the in lieu contribution amount is determined in the same manner as the full cash value and property taxes owed is determined for similar non-governmental public utility property, with certain special deductions.

If after electing to make the in lieu contribution, SRP then failed to make the in lieu contribution when due, the Treasurer of the Treasurer of the County and the City have no recourse against the property of SRP and the City.

Source: Pinal County Treasurer's Office/Top Fifty Taxpayers

**Schedule 16**  
**City of Casa Grande**  
**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**

Fiscal Year	Population	County Per Capita Personal Income	Total Personal Income	School Enrollment	Unemployment Rate
2011	48,571	27,690	1,344,930,990	10,700	11.50%
2012	49,804	21,716	1,081,543,664	11,512	11.20%
2013	50,296	21,419	1,077,290,024	10,852	9.10%
2014	50,938	21,409	1,090,531,642	11,720	8.40%
2015	51,478	20,983	1,080,162,874	12,752	6.80%
2016	51,460	20,983	1,079,785,180	12,412	6.70%
2017	54,534	21,130	1,152,303,420	12,694	5.20%
2018	54,866	22,944	1,258,845,504	12,666	5.30%
2019	55,772	30,644	1,709,077,168	12,100	4.80%
2020	56,962	32,182	1,833,151,084	12,056	9.70%

Sources: Arizona Department of Commerce  
U.S. Bureau of Labor Statistics  
National Center for Education Statistics  
Casa Grande Elementary, Casa Grande Union High School Districts, and Charter Schools.  
U.S. Census Bureau

**Schedule 17**  
**City of Casa Grande**  
**Principal Employers**  
**Last Ten Fiscal Years**

Employer	2020		2011	
	Employees	Percentage of Total City Employment	Employees	Percentage of Total City Employment
Casa Grande Elementary School District	957	16.85%	1,030	25.15%
Casa Grande Regional Medical Center	-	0.00%	860	21.00%
Banner Casa Grande Medical Center	625	11.01%	-	0.00%
Wal-Mart Distribution Center	848	14.93%	560	13.67%
Frito-Lay Inc.	300	5.28%	450	10.99%
City of Casa Grande	433	7.62%	421	10.28%
Abbott Laboratories/Ross Products	450	7.92%	425	10.38%
Hexcel Corporation	626	11.02%	350	8.54%
Casa Grande Union High School District	318	5.60%	-	0.00%
Fry's	300	5.28%	-	0.00%
Tractor Supply	322	5.67%	-	0.00%
US Customs & Border Patrol	500	8.80%	-	0.00%
	5,679	100.00%	4,096	100.00%

Sources:

City of Casa Grande

Arizona Department of Administration/Office of Employment & Population Statistics



**Schedule 18**  
**City of Casa Grande**  
**Authorized City Government Employee Positions by Function/Program**  
**Last Ten Fiscal Years**

Fiscal Year	Function/Program						Total
	General Government	Police, City Attorney and Court	Fire	Culture and Recreation	Planning and Development	Public Works	
2011	37.3	125.8	62.3	67.3	31.0	97.8	421.5
2012	38.8	126.4	62.3	66.6	24.5	99.4	418.0
2013	38.3	135.3	62.3	51.0	21.5	102.0	410.4
2014	46.7	142.1	62.3	76.4	21.0	100.6	449.1
2015	46.7	141.9	62.3	75.5	21.0	100.8	448.2
2016	46.6	142.1	62.3	75.3	21.0	100.6	447.9
2017	47.2	142.8	62.3	68.7	21.0	101.8	443.8
2018	44.7	144.6	62.3	67.7	21.0	103.7	444.0
2019	50.0	145.8	62.0	70.6	21.0	104.5	453.9
2020	49.5	125.8	83.0	89.1	21.0	103.0	471.3

Source: City Budget

Note: Information is based on authorized positions.

**Schedule 19**  
**City of Casa Grande**  
**Operating Indicators by Function/Program**  
**Last Ten Fiscal Years**

Function/Program	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General government										
Registered voters	20,805	20,805	20,417	20,417	20,417	22,959	22,959	27,110	28,982	31,784
Ballots cast last primary election	4,182	4,182	3,886	3,886	3,886	6,651	6,651	7,336	7,336	8,414
Fire										
Medical support calls	4,849	4,941	5,155	5,400	5,710	5,840	5,612	6,594	6,603	6,711
Total alarms	6,397	6,515	6,685	6,951	7,356	7,717	7,498	9,400	9,997	10,621
Inspections/investigations	1,051	1,458	910	687	504	681	333 *	564	906	1,005
Public education contacts	12,622	18,743	26,225	15,556	13,247	13,992	10,102 *	16,035	15,864	9,000
Police										
Calls for service	38,660	34,213	31,308	22,079	23,314	37,135	31,693	30,920	28,350	25,337
Officer initiated	42,343	30,648	46,880	29,117	20,569	28,683	25,761	43,042	24,160	26,573
Patrolled miles	1,005,416	974,867	991,778	696,743	640,119	745,208	964,325	1,010,722	1,017,201	460,559
Traffic accidents	942	938	874	843	912	904	812	1,181	1,021	882
Traffic citations	5,171	6,008	7,836	7,912	4,897	5,953	7,353	6,979	7,947	4,867
Arrests (adult and juvenile)	3,737	4,052	4,098	4,760	4,477	4,335	3,164	3,563	3,384	3,166
Culture and recreation - library (a) (b) (c)										
Items in collections	114,257	117,108	454,700	645,613	330,220	350,182	269,535	92,821	339,022	327,927
Total circulation transactions	368,693	361,334	376,405	359,585	346,683	346,667	341,354	283,101	364,201	369,409
Total circulation items	70,820	69,376	129,695	124,944	99,057	104,590	104,057	266,916	151,607	157,723
Economic development										
Building permits - commercial	95	63	94	63	94	75	58	78	81	90
Building permits - residential	291	259	264	698	438	761	523	631	730	749
Self-help homes completed	12	11	0	0	0	0	0	0	0	-
Self-help homes started	12	14	0	0	0	0	0	0	0	-
Housing rehabilitations	12	11	21	17	13	11	4	12	4	5
Code enforcement cases	2,104	1,203	1,206	1,349	1,241	1,448	2,162	2,305	4,589	5,753
Planning cases	121	110	133	152	135	100	124	117	106	115

Sources: Various City departments

\* Data through 12-31-16

Note: (a) Effective 2007 Library circulation transactions includes information transactions

(b) Effective 2013 Library data includes both print and digital media (including digital books available through the Greater Phoenix Digital Library)

(c) Circulation transactions and items were recalculated in 2014.

**Schedule 20**  
**City of Casa Grande**  
**Capital Asset Statistics by Function/Program**  
**Last Ten Fiscal Years**

Function/Program	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Fire stations	4	4	4	4	4	4	4	4	4	4
Parks and recreation										
Park areas	27	27	27	27	27	27	27	27	27	27
Parkland acreage	1,611	1,611	1,611	1,611	1,611	1,611	1,611	1,611	1,625	1625
Community centers	5	5	5	5	5	5	5	5	6	5
Golf courses	1	1	1	1	1	1	1	1	1	1
Playgrounds	26	26	26	26	26	26	26	26	26	26
Other maintenance areas	97	97	99	99	99	98	98	98	98	98
Airport										
T-hangers	52	52	52	52	52	52	52	52	52	52
T-shades	18	18	18	18	18	18	18	18	18	18
Public works										
Total number of streetlights**	5,340	5,340	3,948	3,988	3,996	3,996	3,996	3,770	3,884	3714
Miles of streets (centerline)**	410	414	409	403	396	401	406	410	410	428
Miles of sewer**	455	455	284	290	290	290	291	288	295	314
Number of lift stations	10	10	10	10	10	7	7	7	7	8
Number of signalized intersections*	41	41	41	42	43	45	45	45	45	48

\* Includes ADOT signalized intersections

\*\*Enhanced GIS information utilized beginning in FY2013

Sources: Various City departments



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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Mayor and City Council  
City of Casa Grande  
Casa Grande, Arizona

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Casa Grande, Arizona (the City), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the City of Casa Grande's basic financial statements and have issued our report thereon dated March 25, 2021.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the City of Casa Grande's internal control over financial reporting (internal control) as a basis for designing audit procedures that are that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Casa Grande's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Casa Grande's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and questioned costs as items 2020-001, 2019-006, and 2018-001 that we consider to be material weaknesses.

## **Compliance and Other Matters**

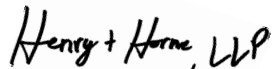
As part of obtaining reasonable assurance about whether the City of Casa Grande's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **City of Casa Grande's Response to Findings**

City of Casa Grande's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. City of Casa Grande's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Henry + Horne, LLP". The signature is written in a cursive, flowing style.

Casa Grande, Arizona  
March 25, 2021



INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR  
PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE  
UNIFORM GUIDANCE

To the Honorable Mayor and City Council  
City of Casa Grande, Arizona

**Report on Compliance for Each Major Federal Program**

We have audited City of Casa Grande, Arizona's (the City) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the City of Casa Grande's, Arizona major federal programs for the year ended June 30, 2020. The City of Casa Grande's, Arizona major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditors' Responsibility***

Our responsibility is to express an opinion on compliance for each of the City of Casa Grande's, Arizona major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Casa Grande's, Arizona compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City of Casa Grande, Arizona's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the City of Casa Grande, Arizona, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

## Report on Internal Control Over Compliance

Management of the City of Casa Grande, Arizona, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City of Casa Grande, Arizona's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Casa Grande, Arizona's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Casa Grande, Arizona  
March 25, 2021



CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2020

Federal Grantor/Pass-through Grantor/Program or Cluster Title	Federal CFDA Number	Cluster Title	Pass-Through Grantor	Pass-Through Entity Identifying Number/Grant Number	Total Federal Expenditures	Amount Provided to Subrecipients
<b>Department of Housing and Urban Development</b>						
Community Development Block Grants/State's program and Non-Entitlement Grants in Hawaii	14.228			BM-16-MC-32-007, BM-17-MC-32-007, BM-18-MC-32-007, BM-19-MC-32-0007	\$ 428,604	\$ 43,987
Home Investments Partnerships Program	14.239			303-19, 300-20	185,701	
<b>Total Department of Housing and Urban Development</b>					614,305	43,987
<b>Department of Justice</b>						
Bulletproof Vest Partnership Program	16.607			N/A	9,199	
Crime Victim Assistance	16.575			2016-VA-GX-0046	42,605	
Edward Byrne Memorial Justice Assistance						
Grant Program	16.738			2017-DJ-BX-0325, 2018-DJ-BX-0237, 2019-DJ-BX-0418	22,448	
COVID-19 - Coronavirus Emergency Supplemental Funding Program	16.034			2020-VD-BX-0295	11,677	
<b>Total Department of Justice</b>					85,929	
<b>Department of Transportation</b>						
State and Community Highway Safety	20.600	Highway Safety Cluster	Governor's Office of Highway Safety	2020-AL-011- DUI, 2020-PTS-010 STEP, 2019-AL-009, 2019-PTS-007	58,807	
Total Highway Safety Cluster					58,807	
<b>Total Department of Transportation</b>					58,807	

CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2020

Federal Grantor/Pass-through Grantor/Program or Cluster Title	Federal CFDA Number	Cluster Title	Pass-Through Grantor	Pass-Through Entity Identifying Number	Total Federal Expenditures	Amount Provided to Subrecipients
<b>National Endowment for the Humanities (NEH)</b>						
Grants to States	45.310		State Library Administrative Agencies	None noted	<u>1,623</u>	
<b>Department of Health and Human Services</b>						
Special Programs for the Aging_Title III, Part B_Grants						
for Supportive Services and Senior Centers	93.044	Aging Cluster	Pinal-Gila Council for Senior Citizens	019-0237	4,502	
Special Programs for the Aging_Title III, Part C_						
Nutrition Services	93.045	Aging Cluster	Pinal-Gila Council for Senior Citizens	019-0237	71,294	
Nutrition Services Incentive Program	93.053	Aging Cluster	Pinal-Gila Council for Senior Citizens	019-0237	<u>17,973</u>	
Total Aging Cluster					<u>93,769</u>	
Social Services Block Grant	93.667				<u>33,525</u>	
<b>Total Department of Health and Human Services</b>					<u>127,294</u>	
<b>Department of Homeland Security</b>						
Homeland Security Grant Program	97.067		Arizona Department of Homeland Security	19-AZHOHS-HSGP-190302- 01, 180426-01, 180426-02, 190422-01	435,501	
Staffing for Adequate Fire and Emergency Respose	97.083			EMW-2018-FH-95	<u>61,302</u>	
<b>Total Department of Homeland Security</b>					<u>496,803</u>	
<b>U.S. Department of Treasury</b>						
COVID-19 - Coronavirus Aid, Relief, and Economic Security Act (CARES Act)	21.019		State of Arizona Governor's Office	ERMT-20-019	<u>6,615,419</u> *	
<b>Total U.S. Department of Treasury</b>					<u>6,615,419</u>	
<b>Total Expenditures of Federal Awards</b>					<u>\$ 8,000,180</u>	<u>\$ 43,987</u>

\* Denotes major program

CITY OF CASA GRANDE, ARIZONA  
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
June 30, 2020

NOTE 1 BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the City of Casa Grande under programs of the federal government for the year ended June 30, 2020. The information in this schedule is presented in accordance with requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of City of Casa Grande, it is not intended to and does not present the financial position, changes in net position, or cash flows of the City of Casa Grande.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- A) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance and/or OMB Circular A-87, *Cost Principles for State, Local, and Indian Tribal Governments*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- B) The City of Casa Grande has elected to not use the 10 percent *de minimis* indirect cost rate as allowed under the Uniform Guidance.



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CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2020

SECTION I – SUMMARY OF AUDITORS' RESULTS

Financial Statements

Type of auditors' report issued:

Unmodified

Internal control over financial reporting:

- Material weakness(es) identified?
- Significant deficiency(ies) identified that are not considered to be a material weakness(es)?

X yes    \_\_\_ no

\_\_\_ yes    X no

Noncompliance material to financial statements noted?

\_\_\_ yes    X no

Federal Awards

Internal control over major programs:

- Material weakness(es) identified?
- Significant deficiency(ies) identified that are not considered to be a material weakness(es)?

\_\_\_ yes    X no

\_\_\_ yes    X no

Type of auditors' report issued on compliance for each major programs listed below:

COVID-19 - Coronavirus Aid, Relief, and Economic Security Act (CARES Act)

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR section 200.516(a)?

\_\_\_ yes    X no

Identification of major programs:

<u>CFDA Numbers</u>	<u>Name of Federal Program or Cluster</u>
21.019	COVID-19 – Coronavirus Aid, Relief, and Economic Security Act (CARES Act)

Dollar threshold used to distinguish between Type A and Type B programs:

\$750,000

Auditee qualified as low-risk auditee?

\_\_\_ yes    X no

CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2020

SECTION II – FINDINGS RELATED TO FINANCIAL STATEMENTS REPORTED IN ACCORDANCE WITH  
*GOVERNMENT AUDITING STANDARDS*

FINDING 2020-001 PRIOR PERIOD ADJUSTMENT – INCORRECT RECOGNITION OF RETAINAGES  
PAYABLE

CRITERIA

Retainages payable are required to be recognized when a percentage of a construction project in process has been completed and held back until put into service. However, in the instances when a contractor places cash or investments with a trustee as insurance against the project to be released with the asset is placed into service, no retainage payable is necessary.

CONDITION/CONTEXT

The City incorrectly recorded a retainage payable in the prior year for a project in which assets were placed in an irrevocable trust by the contractor to be released at project completion. This impacted the General Fund financial statements only.

EFFECT

When the project was completed in the current fiscal year, no retainage was required to be paid to the contract, instead a signed letter by a member of the City's management is sent to the trustee to release the assets back to the contractor when accepting the capital project. This cause the need to remove the prior year's retainage payable in the General Fund and adjust the beginning fund balance for that same fund. This error caused no misstatement to the government-wide financial statements.

CAUSE

The City's Finance Department did not scrutinize all construction projects in process, and the related pay applications from the contractors, to ensure retainages payable are only recorded for instances in which a percentage of the project has been held back until construction is complete.

RECOMMENDATION

We recommend that the City implement process's and controls to better review construction project pay applications to accurately record all material retainages payable to the fund financial statements.

VIEWS OF RESPONSIBLE OFFICIALS AND PLANNED CORRECTIVE ACTION

We concur with the finding. See Corrective Action Plan.

CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2020

SECTION II – FINDINGS RELATED TO FINANCIAL STATEMENTS REPORTED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS

FINDING 2019-006 VALUATION OF UTILITY JUDGMENTS RECEIVABLE

CRITERIA

The City should reconcile the utility judgements receivable subledger to the general ledger to ensure the amounts are accurate. Additionally, an allowance for doubtful accounts estimate should be reevaluated and adjusted each year for any long-term outstanding accounts. This is a repeat finding from the prior year's audit.

CONDITION/CONTEXT

The utility judgments receivable account balance does not agree to the detailed year end subledger balance. Additionally, no adjustments to, or estimates for, an allowance for doubtful accounts has been made for those judgements.

EFFECT

At June 30, 2020 the City maintained a higher detailed subledger listing of judgements receivables than had been recorded on the general ledger. In an effort to not overstate assets, the City has chosen not to adjust the general ledger, and instead will work to reconcile the difference in the next year.

CAUSE

Proper reconciliation procedures were not followed, and collectability was not analyzed to ensure that financial statements were accurately reported as required by GAAP.

RECOMMENDATION

We recommend that the City reconcile judgments monthly as well as analyze the collectability of the amounts outstanding.

VIEWS OF RESPONSIBLE OFFICIALS AND PLANNED CORRECTIVE ACTION

We concur with the finding. See Corrective Action Plan.

CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2020

SECTION II – FINDINGS RELATED TO FINANCIAL STATEMENTS REPORTED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS* (Continued)

REPEAT FINDING 2018–001 FINANCIAL STATEMENT CLOSING PROCESS

CRITERIA

The City must perform and review all year-end accrual closing entries to ensure the amounts included in the financial statements are presented in accordance with generally accepted accounting principles (GAAP).

CONDITION/CONTEXT

Amounts were not recognized in the appropriate reporting period at year end which indicated proper closing procedures were not followed.

EFFECT

During the audit, several significant adjustments and reclass entries were required to properly state assets, liabilities, revenues, and expenses.

CAUSE

Proper closing procedures were not followed, and a review of accrual based closing entries was not performed to ensure that financial statements were accurately reported as required by GAAP.

RECOMMENDATION

We recommend that the City develop a year-end checklist of all accrual adjustments required and management review the general ledger for all account balances to ensure they are properly stated as of the fiscal year end.

VIEWS OF RESPONSIBLE OFFICIALS AND PLANNED CORRECTIVE ACTION

We concur with the finding. See Corrective Action Plan.



CITY OF CASA GRANDE, ARIZONA  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2020

SECTION III – FINDINGS AND QUESTIONED COSTS RELATED TO FEDERAL AWARDS

None noted.



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## City of Casa Grande

### CITY OF CASA GRANDE, ARIZONA SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS YEAR ENDED JUNE 30, 2020

The findings from the year ended June 30, 2019 schedule of findings and recommendations are discussed below. The findings are numbered consistently with the numbers assigned in the schedule.

#### FINDINGS RELATED TO FINANCIAL STATEMENTS IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

##### FINDING 2019-001 INADEQUATE SEGREGATION OF DUTIES WITHIN PAYROLL

###### CRITERIA

Management is responsible for providing adequate segregation of duties for financial processes within the organization.

###### CONDITION/CONTEXT

As a result of observation and internal control testing over payroll processes it was determined that the former Finance Director and two finance department staff members had full access to all read and edit rights within the City's ADP payroll system without any oversight of those duties for a period of time during the fiscal year ended June 30, 2019. Although the City did require certain forms to be properly approved before any rate changes were made, no review occurred subsequent to any changes being made and no periodic reviews of rate changes had been implemented. Additionally, the former Finance Director had been serving both her current role and the role of Human Resources Director, giving her custody of checks, bank reconciliations, and full access to the payroll system creating a lack of segregation of duties. Additionally, both finance department staff members had access to checks, bank reconciliations, and payroll reporting also creating a lack of segregation of duties.

###### EFFECT

Opportunity was created for the former Finance Director and two finance department staff members to make unauthorized changes within the payroll system without being prevented or detected. This could have effectively allowed them to abuse their power as defined by generally accepted government auditing standards. Although abuse may have occurred, the audit did not identify such abuse while planning and performing our extended audit procedures.

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## CAUSE

Management did not have adequate review procedures in place to segregate the duties with a separate individual parallel to the Finance Director and finance staff members to detect and correct an inappropriate change in payroll information and no policy in place to determine the appropriate rights to be provided to users with access to the payroll system.

## RECOMMENDATION

We recommend the City maintains segregation of payroll rights and duties between a member of the Finance Department and Human Resources on an ongoing basis. The member of Human Resources should perform a periodic review of changes within the payroll system to ensure required documentation is properly approved and retained for any identified changes made by the Finance Department.

Additionally, we recommend that the City prepare a formal policy identifying the appropriate positions requiring access to the payroll system and create additional roles within the payroll system with only the read and edit rights to complete those specific duties, while also reviewing the users assigned to these roles on an annual basis.

*Current Status:* Corrected

## FINDING 2019-002 PRIOR PERIOD RESTATEMENT – INCORRECT BASIS OF ACCOUNTING

### CRITERIA

Governmental Accounting Standards Board (GASB) Statement 33 and Statement 34 paragraph 79 requires governmental funds to be presented using the current financial resources measurement focus and the modified accrual basis of accounting.

Management is responsible for developing internal controls to ensure separate accounting related systems and/or subledgers are reconciled to the general ledger.

### CONDITION/CONTEXT

While performing our audit procedures over grants and the Uniform Guidance testing related to the CDBG major program selected, we identified accounting discrepancies over the proper revenue recognition for accounting of program income in the governmental fund statements. As a result of these discrepancies, it was determined that in fiscal year 2018 the CDBG Fund was accounting for program income using the full accrual basis of accounting rather than the modified accrual basis of accounting as required by GAAP.

Additionally, the City uses a CIS billing system to maintain the direct loans provided to CDBG revolving loan fund recipients. The CIS billing system was not reconciled to the general ledger in fiscal year 2019.

### EFFECT

Material adjustments were required to properly state deferred inflows of resources and program income within the CDBG fund, a governmental-type fund.

## CAUSE

Management did not have adequate review or reconciliation procedures in place to detect and correct an inappropriate change in the basis accounting for the CDBG fund, and/or differences between the general

ledger and subsidiary ledger related to the CDBG fund that is used to track revolving loan payments and loan balances.

#### RECOMMENDATION

We recommend that the City develop a review process to ensure all governmental funds are being accounted for under the modified accrual basis of accounting. We also recommend the City implements a monthly reconciliation process between the sub-ledger, CIS billing system, used to maintain revolving fund loans and the general ledger.

*Current Status:* Corrected

#### FINDING 2019-003 PRIOR PERIOD ADJUSTMENT – UNRECOGNIZED CAPITAL CONTRIBUTIONS

##### CRITERIA

Governmental Accounting Standards Board (GASB) Statement 34 requires “donated” or “contributed capital assets” to be reported at estimated fair value at the time of acquisition.

##### CONDITION/CONTEXT

The City did not record, in its Statement of Governmental Activities and Net Position, the estimated fair value of capital assets that were contributed through the Villago Community Park developer agreement at the time the developer contributed the park to the City.

##### EFFECT

The current year’s Net Position was understated by the net effect of the contributed capital and related accumulated depreciation that should have been taken if the assets were capitalized and depreciated in prior years.

##### CAUSE

The City’s Finance Department should be kept informed of the agreements and benefits obtained by other departments within the City regarding various vendors and developers so that it has the information it needs in order to record all material financial matters.

#### RECOMMENDATION

We recommend that the City implement processes and controls to better communicate between the Finance Department and planning/development departments to accurately capture and record all material developer contributions to the governmental capital assets.

*Current Status:* Corrected

#### FINDING 2019-004 BANK RECONCILIATIONS – DOCUMENTATION RETENTION AND PERFORMANCE

##### CRITERIA

The City is required to retain documentation sufficient for performance of its processes and controls over financial reporting to accurately reflect its financial transactions. The City is also required to perform and monitor controls over its financial reporting processes to properly reflect its financial activities.

#### CONDITION/CONTEXT

Management was unable to reproduce details of its monthly bank reconciliations prior to June 30, 2019. As of the date of this audit report management has not reconciled its bank accounts to its general ledger since July 1, 2019.

#### EFFECT

There were material discrepancies in the general ledger due to a lack of bank reconciliations where management was unable to timely resolve in an effective and efficient manner. Also, the City is currently unable to reconcile various accounts in the general ledger due to the untimely bank reconciliations which could lead to problems with cashflows and fiscal management.

#### CAUSE

The lack of management's documentation retention and control oversight has led to a failure in reperforming the details for all its monthly bank reconciliations during the fiscal year 2019 other than June 2019. Additionally, the lack of controls and processes has caused to the City to not have current reconciliations of its bank accounts for the period July 2019 through the date of this report.

#### RECOMMENDATION

We recommend that the City establish and perform procedures and controls to timely reconcile its cash in the depositories to the balance on the City's general ledger.

*Current Status:* Corrected

#### FINDING 2019-005 BANK RECONCILIATION - CIRCUMVENTING CONTROLS

#### CRITERIA

The City is required to implement and monitor processes and controls over financial reporting to accurately reflect its financial transactions.

#### CONDITION/CONTEXT

Management circumvented the processes and controls over the monthly bank reconciliation process by recording material unreconciled monthly timing differences to miscellaneous revenues.

#### EFFECT

Material adjustments were required to properly state cash and remove the activity posted to the miscellaneous revenues account. This could have effectively allowed the former Finance Director to abuse their power as defined by generally accepted government auditing standards. Although abuse may have occurred, the audit did not identify any such abuse while planning and performing our extended audit procedures.

#### CAUSE

Reconciling items have not been properly identified throughout the year, which can lead to the City not having the accrual based cash balance needed for making decisions. The current Generally Accepted Governmental Auditing Standards (GAGAS) "Yellow Book" paragraph 4.07 defines abuse as "behavior that

is deficient or improper when compared with behavior that a prudent person would consider reasonable and necessary business practice given the facts and circumstances”

#### RECOMMENDATION

We recommend that the City properly reconcile its cash accounts to account for all activity throughout each month of the year and implement procedures to review all reconciliations prepared.

*Current Status:* Corrected

#### FINDING 2019–006 VALUATION OF UTILITY JUDGMENTS RECEIVABLE

##### CRITERIA

The City should reconcile the utility judgements receivable subledger to the general ledger to ensure the amounts are accurate. Also, an allowance should be estimated for any long-term outstanding accounts.

##### CONDITION/CONTEXT

The utility judgments receivable account balance did not match the year end subledger balance. Additionally, more than half of the judgments had not received payment in more than a year, indicating a need for an allowance for doubtful accounts for those judgements.

##### EFFECT

Significant audit adjustments were required to properly state assets and expenses during the year.

##### CAUSE

Proper reconciliation procedures were not followed, and collectability was not analyzed to ensure that financial statements were accurately reported as required by GAAP.

#### RECOMMENDATION

We recommend that the City reconcile judgments monthly as well as analyze the collectability of the amounts outstanding.

*Current Status:* Not corrected

#### FINDING 2019–007 RECONCILIATION OF SUBLEDGERS TO THE GENERAL LEDGER

##### CRITERIA

The City should reconcile all sub-ledgers to the general ledger monthly to ensure the amounts included in the financial statements are presented in accordance with generally accepted accounting principles (GAAP).

#### CONDITION/CONTEXT

Several material accounts balances did not match the sub-ledgers, including CIS and ComDev, which indicated there were no reconciliations taking place.

#### EFFECT

Several material adjustments to miscellaneous expenses were required to properly state assets, liabilities, and revenues of the City.

#### CAUSE

Proper reconciliation procedures were not followed to ensure that financial statements were accurately reported as required by GAAP for the City.

#### RECOMMENDATION

We recommend that the City develop a month-end checklist of all sub-ledger reconciliations required and that management review the reconciliations to ensure they are properly stated as of the fiscal year end.

*Current Status:* Corrected

#### REPEAT FINDING 2018–001 FINANCIAL STATEMENT CLOSING PROCESS

#### CRITERIA

The City must perform and review all year-end accrual closing entries to ensure the amounts included in the financial statements are presented in accordance with generally accepted accounting principles (GAAP).

#### CONDITION/CONTEXT

Amounts were not recognized in the appropriate reporting period at year end which indicated proper closing procedures were not followed.

#### EFFECT

During the audit, several significant adjustments and reclass entries were required to properly state assets, liabilities, revenues, and expenses.

#### CAUSE

Proper closing procedures were not followed, and a review of accrual based closing entries was not performed to ensure that financial statements were accurately reported as required by GAAP.

#### RECOMMENDATION

We recommend that the City develop a year-end checklist of all accrual adjustments required and management review the general ledger for all account balances to ensure they are properly stated as of the fiscal year end.

*Current Status:* Not corrected



## FINDINGS AND QUESTIONED COSTS RELATED TO FEDERAL AWARDS

Finding Number: 2019-008

Repeat Finding: No

Federal Agency: Department of Housing and Urban Development and Department of Homeland Security

CFDA Number: 14.228 and 97.067

CFDA Title: Community Development Block Grants/State's program and Non-Entitlement Grants in Hawaii and Homeland Security Grant Program

Federal Award ID: MC-32-0007 and 170427-01

Pass-Through Agency: None and Arizona Department of Homeland Security

Questioned Costs: N/A

Type of Finding: Significant deficiency in internal control over compliance

Compliance Requirement: Activities Allowed / Allowable Costs

### CRITERIA

Management is responsible to design and implement internal controls to provide reasonable assurance that Federal awards are expended only for allowable activities and that the costs of goods and services charged to Federal awards are allowable and in accordance with the applicable cost principles.

### CONDITION/CONTEXT

For 2 of 8 payroll transactions tested for CFDA 14.228 an appropriate level of management did not approve employee's time in the ADP payroll system. For 1 of 40 payroll transactions tested for CFDA 97.067 an appropriate level of management did not approve employee's time in the ADP payroll system.

### EFFECT

There is the potential for an unallowable activity or cost to be charged to grants without an appropriate level of management reviewing and approving payroll transactions.

### CAUSE

Management did not make certain that approval parameters within the ADP system would not allow payroll to be processed without proper approval.

### RECOMMENDATION

We recommend that management enhance the approval parameters within the ADP system or implement additional controls over payroll processing to ensure payroll cannot be completed without proper approvals of all employees' time.

*Current Status:* Corrected

Finding Number: 2019-009

Repeat Finding: No

Federal Agency: Department of Housing and Urban Development

CFDA Number: 14.228

CFDA Title: Community Development Block Grants/State's program and Non-Entitlement Grants in Hawaii

Federal Award ID: MC-32-0007

Pass-Through Agency: N/A

Questioned Costs: N/A

Type of Finding: Significant deficiency in internal control over compliance

Compliance Requirement: Program Income

## CRITERIA

Management is responsible to design and implement internal controls to provide reasonable assurance that program income is properly determined and recorded in the accounting records.

## CONDITION/CONTEXT

Management did not review payment records from the CIS billing system to ensure the principal and interest payments received from borrowers were properly recorded as program income in the general ledger.

## EFFECT

Program income recorded in the accounting records did not agree to the principal and interest received from revolving loan payments.

## CAUSE

Management did not make certain all reviews and reconciliations that were designed to be completed were continued after personnel changes occurred.

## RECOMMENDATION

We recommend that management enhance documentation of month end responsibilities so that when personnel changes occur all duties designed to be performed are completed.

*Current Status:* Corrected

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Angele' followed by a stylized flourish.

Angele Ozoemelum, CPA  
Finance Director



# City of Casa Grande

The City of Casa Grande respectfully submits the following corrective action plan for the year ended June 30, 2020.

Henry & Horne, LLP  
1115 E. Cottonwood Lane, Suite 100  
Casa Grande, AZ 85122  
Audit period: June 30, 2020

The finding from the June 30, 2020 schedule of findings and questioned costs is discussed below. The finding is numbered consistently with the numbers assigned in the schedule.

## FINDINGS – FINANCIAL STATEMENT AUDIT

### MATERIAL WEAKNESSES

#### FINDING 2020-001 PRIOR PERIOD ADJUSTMENT – INCORRECT RECOGNITION OF RETAINAGES PAYABLE

Recommendation: We recommend that the City implement processes and controls to better review construction project pay applications to accurately record all material retainages payable to the fund financial statements.

Action Taken: Management agrees that retainages payable was incorrectly stated in the prior year financial statements. Management is taking steps to review all construction project pay applications before payments are issued to ensure accurate recording of material retainages payable to the general ledger.

#### FINDING 2019-006 VALUATION OF UTILITY JUDGMENTS RECEIVABLE

Recommendation: We recommend that the City reconcile judgments monthly as well as analyze the collectability of the amounts outstanding.

Action Taken: Management agrees that a monthly review of judgments receivable for collectability is important to ensure the accuracy of the financial statements. Management met with the vendor of the financial management system to assess the configuration of the customer information and billing module to ensure that it is being utilized as designed. Management has determined that the system is not being utilized as designed and is taking steps to address inadequacies in the current configuration to provide for more accurate reporting of judgments receivable. Management anticipates having the module fully functional by June 30, 2021.

## FINDINGS – FINANCIAL STATEMENT AUDIT (CONTINUED)

### MATERIAL WEAKNESSES

#### FINDING 2018-001 FINANCIAL STATEMENT CLOSING PROCESS

Recommendation: We recommend that the City develop a year-end checklist of all accrual adjustments required and management review the general ledger for all account balances to ensure they are properly stated as of the fiscal year end.

Action Taken: Management understands the importance of ensuring that year-end closing entries are recorded timely and accurately to comply with generally accepted accounting principles. Further, management agrees its closing procedures were inadequate and not properly followed resulting in issues relating to the financial statement.

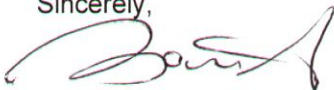
Finance has established month-end and year-end closing processes. These processes include a checklist which addresses the required accruals, adjustments, reconciliations, and general ledger detail reviews that should be completed. Management has implemented a corrective action plan to ensure that established processes are completed. Steps completed to date include:

- Reevaluation and realignment of duties and responsibilities of staff to ensure efficient and effective month-end and year-end closing processes.
- Evaluation of staffing and focused recruiting to fill vacancies, to ensure that those responsible for executing procedures, recording transactions, reconciling, and balancing accounts in the general ledger possess the requisite skills, knowledge, and experience to ensure that financial transactions are recorded timely, accurately, and completely.
- Implementation of training and periodic meetings to ensure that established processes are being completed timely.

Finance plans on requesting staffing expansion to ensure that processes are performed timely, to relieve staff's year-end processing burden and to address reporting deficiencies, if any, to external stakeholders. With a full complement of staff, regular training and two-way communication during the month-end and year-end closing processes, management is confident that it will correct this issue in an appropriate and timely manner.

If there are questions regarding this plan, please call Angele Ozoemelum, Finance Director, at 520-421-8600.

Sincerely,



Angele Ozoemelum, Finance Director  
City of Casa Grande